

THE CORPORATION OF THE COUNTY OF MIDDLESEX

BY-LAW #7034

A BY-LAW to adopt the 2020 Budget of the County of Middlesex.

WHEREAS Section 289 (1) of The Municipal Act, 2001, provides that an upper tier municipality shall in each year prepare and adopt a budget including estimates of all sums required during the year for the purposes of the upper-tier municipality;

AND WHEREAS Subsection 5(3) of the Municipal Act, 2001 provides that a municipal power shall be exercised by by-law;

WHEREAS Subsection 9 of the Municipal Act, 2001 provides that a municipality has the capacity, rights, powers and privileges of a natural person for the purpose of exercising its authority under this or any other Act;

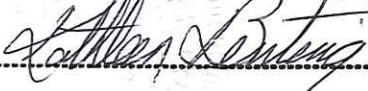
AND WHEREAS section 10 of the *Municipal Act*, 2001, S.O. 2001, c.25, as amended, provides that a municipality may pass by-laws respecting any service or thing that the municipality considers necessary or desirable for the public;

THEREFORE the Council of The Corporation of the County of Middlesex enacts as follows:

1. That the 2020 Budget of the County of Middlesex with estimated expenditures of \$114,085,792. requiring a contribution from the local municipalities in the amount of \$44,630,371. be adopted, attached as Schedule "A"

PASSED IN COUNCIL this 24th day of March, 2020.

I, KATHLEEN BUNTING, CLERK OF THE CORPORATION OF THE COUNTY OF MIDDLESEX DO HEREBY CERTIFY THAT THIS IS A TRUE COPY OF MIDDLESEX COUNTY BY-LAW # 7034





Cathy Burghardt-Jesson, Warden



Kathleen Bunting, County Clerk



**COUNTY OF MIDDLESEX
2020 BUDGET**

AGENDA

Summary

COMMITTEE / BOARD

COMMITTEE / BOARD	TOTAL EXPENDITURES BUDGET			OPERATING BUDGET EXPENDITURES			CAPITAL/CAPITAL RESERVE BUDGET EXPENDITURES			NET TAXATION REQUIREMENT			
	2019	2020	%	2019	2020	%	2019	2020	%	2019	2020	\$ change	%
	COMMITTEE OF THE WHOLE												
Administration	\$ 5,429,046	\$ 5,539,423	2.0	\$ 5,205,166	\$ 5,506,523	5.8	\$ 223,880	\$ 32,900	(85.3)	\$ 3,036,335	\$ 3,246,748	\$ 210,413	6.9
Planning and Woodlots	1,267,966	1,283,381	1.2	1,267,966	1,283,381	1.2	-	-	0.0	1,186,966	1,232,381	45,415	3.8
Economic Development	485,994	599,209	23.3	485,994	599,209	23.3	-	-	0.0	485,994	552,876	66,882	13.8
Information Technology	1,613,131	1,766,225	9.5	1,463,131	1,616,225	10.5	150,000	150,000	0.0	1,157,629	1,267,815	110,186	9.5
Social Services	13,470,824	15,335,249	13.8	13,452,824	15,324,249	13.9	18,000	11,000	(38.9)	5,573,053	6,514,694	941,641	16.9
Transportation	23,126,664	23,633,450	2.2	9,555,214	9,624,785	0.7	13,571,450	14,008,665	3.2	19,055,952	19,542,546	486,594	2.6
Strathmere Lodge	14,781,512	14,924,259	1.0	14,509,967	14,637,977	0.9	271,545	286,282	5.4	2,623,030	2,661,606	38,576	1.5
Strathmere Lodge - Debenture	1,361,440	1,361,440	0.0	1,361,440	1,361,440					757,000	757,000	-	0.0
MLEMS AUTHORITY													
Land Ambulance	37,909,354	43,081,555	13.6	36,871,882	40,829,223	10.7	1,037,472	2,252,332	117.1	2,781,519	3,683,927	902,408	32.4
LIBRARY BOARD													
Library	5,167,976	5,284,544	2.3	4,734,716	5,094,864	7.6	433,260	189,680	(56.2)	4,042,513	4,553,773	511,260	12.6
HEALTH UNIT													
HEALTH UNIT	1,160,961	1,277,057	10.0	1,160,961	1,277,057	10.0				1,160,961	1,277,057	116,096	10.0
RESERVES													
Transfer from Res. - Tax Rate										(127,686)	(151,452)	(23,766)	(18.6)
Transfer to Res. - Working Capital										390,984.00	-	(390,984)	
ONT. MUN. PARTNERSHIP FUND										(598,300)	(508,600)	89,700	15.0
Ontario Cannabis Legalization Implementation Fund										(81,617)	-	81,617	
COMMUNITY TRANSPORTATION GRANT													
Total before growth	\$ 105,774,868	\$ 114,085,792	7.9	\$ 90,069,261	\$ 97,154,933	7.9	\$ 15,705,607	\$ 16,930,859	7.8	\$ 41,444,333	\$ 44,630,371	\$ 3,186,038	7.7
Growth and Reassessment Impact										2,741,924	-		
TOTAL	\$ 105,774,868	\$ 114,085,792	7.9	\$ 90,069,261	\$ 97,154,933	7.9	\$ 15,705,607	\$ 16,930,859	7.8	\$ 44,186,257	\$ 44,630,371	\$ 444,114	1.0



Administration

2020 Budget Summary

Description	Changes	2019 Budget	2020 Budget
Revenues			
COUNTY OF MIDDLESEX	Increased	3,036,335	3,246,748
SUPPLEMENTARY TAXES	Increased	535,000	700,000
INTEREST INCOME-GENERAL	Unchanged	250,000	250,000
RECOVERIES - Ambulance, Ontario Works	Increased	417,511	495,386
RENT - Facilities	Decreased	1,090,200	722,289
TRANSFER FROM RESERVE	Increased	100,000	125,000
Total Revenues:		5,429,046	5,539,423
Expenses			
GOVERNANCE			
Members of Council			
REMUNERATION	Increased	271,418	295,588
BENEFITS	Increased	18,866	19,490
INSURANCE+A15	Increased	3,683	3,867
TRAVEL	Increased	25,744	28,700
EXPENSES	Increased	18,500	27,000
CONVENTIONS	Increased	66,139	70,882
MEMBERSHIPS	Decreased	215,959	66,332
SPECIAL EVENTS	Unchanged	9,000	9,000
Total Members of Council		629,309	520,860
Library Board			
REMUNERATION	Increased	12,547	12,798
BENEFITS	Increased	572	583
CONVENTIONS - per diems	Increased	20,000	20,400
Total Library Board		33,119	33,781
Middlesex Accessibility			
REMUNERATION	Increased	2,353	2,400
BENEFITS	Increased	75	77
TRAVEL/EXPENSES/CONVENTIONS	Increased	500	510
Total Middlesex Accessibility		2,928	2,987
Total GOVERNANCE		665,356	557,628
ADMINISTRATION			
SALARIES	Increased	1,485,287	1,576,444
BENEFITS	Increased	425,973	453,012
SALARY/BENEFITS CONTINGENCY	Increased	15,948	20,000
EDUCATION/TRAVEL - CAO	Increased	18,500	20,000
EDUCATION/TRAVEL - CLERK	Unchanged	2,500	2,500
EDUCATION/TRAVEL - HR	Increased	6,000	10,400
EDUCATION/TRAVEL - HEALTH & SAFETY	Decreased	17,200	9,000
EDUCATION/TRAVEL - TREASURY	Increased	23,000	27,000
EDUCATION/TRAVEL - COUNTY SOLICITOR	Unchanged	25,400	25,400
OPERATIONS	Increased	168,078	189,893
AUDIT	Increased	36,000	36,750



Administration

2020 Budget Summary

CONSULTING	Increased	107,700	120,800
INSURANCE	Increased	39,177	42,000
INSURANCE DEDUCTIBLE PAYMENTS	Increased	100,000	125,000
TAX WRITE-OFFS	Increased	250,000	400,000
PROPERTY TAX CAPPING - SHORTFALL	Unchanged	1,000	1,000
Total Administration		2,721,763	3,059,199
Transfers			
TRANSFER TO RESERVE	Increased	100,000	125,000
TRANSFER TO CAPITAL	Increased	23,880	32,900
Total Transfers		123,880	157,900
Total ADMINISTRATION		2,845,643	3,217,099
FACILITIES			
Facilities Operating			
SALARIES	Increased	93,682	94,157
BENEFITS	Increased	24,737	25,071
TRUCK MAINT./ EXP.	Increased	6,000	7,800
County Building & Gaol - CLEANING / MAINTENANCE	Increased	183,601	191,690
County Building & Gaol - INSURANCE	Increased	13,639	14,730
County Building & Gaol - UTILITIES	Increased	128,309	131,754
Total Facilities Operating		449,968	465,202
Transfer to Capital			
TRANSFER TO CAPITAL	Decreased	200,000	0
Total Transfer to Capital		200,000	0
Total FACILITIES		649,968	465,202
MPAC - Assessment Services			
MPAC - Assessment Services	Increased	1,268,079	1,299,494
Total MPAC - Assessment Services		1,268,079	1,299,494
Total Expenses:		5,429,046	5,539,423



Planning & Woodlots 2020 Budget Summary

Description	Changes	2019 Budget	2020 Budget
Revenues			
COUNTY OF MIDDLESEX	Increased	1,186,966	1,232,381
APPROVAL AUTHORITY FEES	Unchanged	50,000	50,000
OTHER	Unchanged	1,000	1,000
TRANSFER FROM RESERVES	Decreased	30,000	0
Total Revenues:		1,267,966	1,283,381
Expenses			
Planning			
SALARIES	Increased	772,853	785,310
BENEFITS	Increased	184,826	199,929
OPERATIONS	Increased	41,950	47,600
MIDDLESEX GEOGRAPHY NETWORK	Increased	82,000	93,500
LEGAL SERVICES	Unchanged	2,500	2,500
SPECIAL PROJECTS	Decreased	55,000	25,000
Total Planning		1,139,129	1,153,839
Woodlands			
SALARIES	Increased	87,602	88,006
BENEFITS	Increased	25,494	25,795
OPERATIONS	Unchanged	15,741	15,741
Total Woodlands		128,837	129,542
Total Expenses:		1,267,966	1,283,381



Economic Development 2020 Budget Summary

Description	Changes	2019 Budget	2020 Budget
Revenues			
COUNTY OF MIDDLESEX	Increased	485,994	552,876
GRANTS	Increased	0	46,333
Total Revenues:		485,994	599,209
Expenses			
SALARIES	Increased	169,953	173,227
BENEFITS	Increased	41,366	44,943
OPERATIONS	Increased	37,340	40,271
ECONOMIC DEVELOPMENT SERVICES	Increased	179,335	213,435
TOURISM SERVICES	Increased	58,000	68,500
CANADIAN EXPERIENCES FUND	Increased	0	33,833
SPECIAL PROJECTS	Increased	0	25,000
TRANSFER TO CAPITAL	Unchanged	0	0
Total Expenses:		485,994	599,209



Information Technology 2020 Budget Summary

Description	Changes	2019 Budget	2020 Budget
Revenues			
COUNTY OF MIDDLESEX	Increased	1,157,629	1,267,815
RECOVERIES	Increased	323,062	357,293
OTHER REVENUES	Increased	132,440	141,117
Total Revenues:		1,613,131	1,766,225
Expenses			
SALARIES	Increased	829,851	964,530
BENEFITS	Increased	239,584	265,014
OPERATIONS	Unchanged	57,000	57,000
NETWORK MAINTENANCE	Decreased	336,696	329,681
TRANSFER TO CAPITAL	Unchanged	150,000	150,000
Total Expenses:		1,613,131	1,766,225



Social Services

2020 Budget Summary

Description	Changes	2019 Budget	2020 Budget
Revenues			
COUNTY OF MIDDLESEX	Increased	5,573,053	6,514,694
GOVERNMENT CONTRIBUTION - PROVINCE/CITY + OW RECOVERIES	Increased	7,897,771	8,820,554
Total Revenues:		13,470,824	15,335,249
Expenses			
Ontario Works & Employment Administration			
SALARIES	Increased	1,013,792	1,036,030
LOCAL SYSTEM SUPPORT SALARIES	Increased	55,000	56,650
BENEFITS	Increased	288,352	291,034
LOCAL SYSTEM SUPPORT EQUIPMENT	Decreased	49,300	46,012
TRAVEL	Decreased	32,900	30,000
TRAINING AND EDUCATION	Unchanged	15,000	15,000
MEMBERSHIPS	Unchanged	2,500	2,500
GENERAL OFFICE EXPENSE	Decreased	41,994	35,000
TECHNOLOGY	Unchanged	3,000	3,000
ACCOMMODATION	Unchanged	66,500	66,500
PROFESSIONAL ADVISORS	Unchanged	2,500	2,500
PURCHASED SERVICE	Unchanged	50,000	50,000
PARTICIPATION EXPENSES	Decreased	40,000	30,000
INTAKE SCREENING - CITY OF LONDON	Unchanged	28,000	28,000
DOMICILLIARY HOSTELS	Unchanged	0	0
PROGRAM COSTS	Increased	3,679,468	3,857,969
Total Ontario Works & Employment Administration		5,368,306	5,550,195
Children's Services			
ADMINISTRATION - SALARIES	Increased	118,842	119,695
ADMINISTRATION - BENEFITS	Increased	31,868	32,118
PROGRAM - FEE SUBSIDY	Increased	2,765,706	3,577,202
PROGRAM - SUMMER RECREATIONAL CHILD CARE	Unchanged	15,000	15,000
PROGRAM - SPECIAL NEEDS	Increased	307,024	311,629
MIDDLESEX SUPPORTS	Unchanged	124,000	124,000
PAY EQUITY	Unchanged	25,032	25,032
CAPACITY	Unchanged	31,200	31,200
Total Children's Services		3,418,672	4,235,876
Social Housing			
SOCIAL HOUSING	Increased	4,465,414	5,358,781
Total Social Housing		4,465,414	5,358,781
Other Program Costs			
OTHER PROGRAM COSTS	Decreased	218,432	190,396
Total Other Program Costs		218,432	190,396
Total Expenses:		13,470,824	15,335,249



Transportation

2020 Budget Summary

Description	Changes	2019 Budget	2020 Budget
Revenues			
COUNTY OF MIDDLESEX	Increased	19,055,952	19,542,546
CITY OF LONDON	Unchanged	1,250,000	1,250,000
GRAVEL ROYALTY	Unchanged	50,000	50,000
FEDERAL GAS TAX	Unchanged	2,170,588	2,170,588
ONTARIO COMMUNITY INFRASTRUCTURE FUND	Increased	600,124	620,316
Total Revenues:		23,126,664	23,633,450
Expenses			
Operating Costs			
ROAD MAINTENANCE	Increased	7,623,750	7,780,088
BRIDGE & CULVERT MAINTENANCE	Unchanged	250,000	250,000
OVERHEAD	Increased	1,682,456	1,861,568
EQUIPMENT & HOUSING OPERATIONS	Increased	(771,500)	(784,875)
ENVIROMENTAL SERVICES	Unchanged	25,000	25,000
EMERGENCY PLANNING, FIRE & 911	Decreased	745,508	493,004
Total Operating Costs		9,555,214	9,624,785
Transfers			
TRANSFER TO ROADS CAPITAL	Increased	8,721,450	8,808,665
TRANSFER TO EQUIPMENT CAPITAL	Unchanged	800,000	800,000
TRANSFER TO FACILITIES CAPITAL	Unchanged	150,000	150,000
TRANSFER TO BRIDGE CAPITAL	Increased	3,900,000	4,250,000
Total Transfers to Capital & Reserves		13,571,450	14,008,665
Total Expenses:		23,126,664	23,633,450



Strathmere Lodge

2020 Budget Summary

Description	Changes	2019 Budget	2020 Budget
Revenues			
COUNTY OF MIDDLESEX	Increased	2,623,030	2,661,606
PROVINCE OF ONTARIO	Decreased	7,830,788	7,826,889
RESIDENTS	Increased	4,143,553	4,236,868
OTHER	Increased	82,596	82,614
TRANSFER FROM RESERVE -- WSIB	Unchanged	30,000	30,000
TRANSFER FROM RESERVE - CAPITAL	Increased	56,545	86,282
RECOVERY FROM COUNTY - Golf Proceeds	Decreased	15,000	0
Total Revenues:		14,781,512	14,924,259
Expenses			
SALARIES	Increased	9,577,015	9,619,125
BENEFITS	Increased	2,584,575	2,625,891
SUPPLIES	Increased	205,370	213,570
FACILITY REPLACEMENTS	Decreased	49,010	47,060
FACILITY MAINTENANCE	Increased	215,565	257,975
OTHER REPLACEMENTS	Increased	104,798	106,210
PURCHASED SERVICES	Increased	577,512	580,381
RAW FOOD	Decreased	578,119	574,251
UTILITIES	Decreased	357,785	356,500
INSURANCE	Increased	41,692	42,591
AUDIT	Unchanged	4,200	4,200
LEGAL & CONSULTING	Unchanged	15,000	15,000
TREASURY CHARGE	Increased	101,613	103,600
OFFICE EXPENSE	Decreased	36,700	34,016
EDUCATION, TRAVEL & CONVENTION	Decreased	61,013	57,607
CAPITAL	Increased	271,545	286,282
Total Expenses:		14,781,512	14,924,259



Strathmere Lodge Debenture Payment 2020 Budget Summary

Description	Changes	2019 Budget	2020 Budget
Revenues			
COUNTY OF MIDDLESEX	Unchanged	757,000	757,000
PROVINCE OF ONTARIO	Unchanged	604,440	604,440
Total Revenues:		1,361,440	1,361,440
Expenses			
PRINCIPAL	Unchanged	890,000	890,000
INTEREST	Decreased	278,889	238,272
TRANSFER TO RESERVE - TAX RATE	Increased	192,551	233,168
Total Expenses:		1,361,440	1,361,440



Middlesex-London Paramedic Services 2020 Budget Summary

Description	Changes	2019 Budget	2020 Budget
Revenues			
COUNTY OF MIDDLESEX	Increased	2,781,519	3,683,927
PROVINCE OF ONTARIO - Land Ambulance	Increased	18,184,835	18,954,677
CITY OF LONDON - Land Ambulance	Increased	16,443,000	18,942,951
TRANSFERS FROM RESERVES	Increased	500,000	1,500,000
Total Revenues:		37,909,354	43,081,555
Expenses			
Services			
PAYMENTS TO MIDDLESEX-LONDON EMS	Increased	36,871,882	40,829,223
Total Services		36,871,882	40,829,223
Vehicles, Equipment & Medical Supplies			
TRANSFER TO VEHICLE & EQUIPMENT CAPITAL	Increased	1,037,472	2,252,332
Total Vehicles, Equipment & Medical Supplies		1,037,472	2,252,332
Total Expenses:		37,909,354	43,081,555



Middlesex County Library 2020 Budget Summary

Description	Changes	2019 Budget	2020 Budget
Revenues			
COUNTY OF MIDDLESEX	Increased	4,042,513	4,553,773
PROV. OF ONT. - OPERATING	Unchanged	134,047	134,047
GOVERNMENT OF CANADA	Decreased	11,163	0
ONTARIO LIBRARY CAPACITY FUND	Unchanged	0	0
EARLYON CHILD AND FAMILY CENTRES	Decreased	708,700	350,000
SOCIAL SERVICES	Increased	46,500	106,500
DONATIONS / FUNDRAISING	Unchanged	10,000	10,000
FINES & LOST BOOKS	Unchanged	15,000	15,000
OTHER REVENUES	Unchanged	12,000	12,000
TRANSFER FROM RESERVE FUND	Unchanged	0	0
SURPLUS PRIOR YEAR	Decreased	188,053	103,224
Total Revenues:		5,167,976	5,284,544
Expenses			
SALARIES	Increased	2,371,310	2,621,762
BENEFITS	Increased	498,291	556,254
OPERATIONS	Increased	237,200	242,200
COLLECTIONS	Unchanged	471,000	471,000
BRANCH DEVELOPMENT	Increased	55,000	60,000
BRANCHES - RENT	Increased	681,588	700,024
AUTOMATION	Increased	111,500	134,643
TRANSFER TO CAPITAL	Decreased	433,260	189,680
LIBRARY OFFICE MAINTENANCE	Increased	8,827	8,981
EARLYON CHILD AND FAMILY CENTRES	Unchanged	300,000	300,000
Total Expenses:		5,167,976	5,284,544

Middlesex-London Health Unit
2020 - 2023 Multi-Year Budget

Object	2018 Revised Budget	2019 Revised Budget	2020 Request	2021 Request	2022 Request	2023 Request	2020 - 2023 Increase/(Decrease)
Expenditures							
Personnel Costs	26,343,921	26,880,095	27,417,697	27,417,697	27,417,697	27,417,697	537,602
Administrative Expenses	1,663,200	1,626,409	1,458,158	1,458,158	1,458,158	1,458,158	(168,251)
Financial Expenses	250,000	250,000	250,000	250,000	250,000	250,000	-
Purchased Services	3,793,842	3,709,880	3,326,096	3,326,096	3,326,096	3,326,096	(383,784)
Materials & Supplies	1,093,466	1,069,213	958,604	958,604	958,604	958,604	(110,609)
Vehicle & Equipment	422,385	413,042	370,313	370,313	370,313	370,313	(42,729)
Transfers	-	-	-	-	-	-	-
Other Expenses	1,817,892	653,341	585,753	585,753	585,753	585,753	(67,588)
Recovered Expenses	-	-	-	-	-	-	-
Total Expenditures	35,384,706	34,601,980	34,366,621	34,366,621	34,366,621	34,366,621	(235,359)
Revenues							
Other Taxation	-	-	-	-	-	-	-
Government Grants & Subsidies	(28,315,679)	(27,528,555)	(26,683,690)	(26,013,234)	(25,828,858)	(25,639,873)	1,888,682
User Fees	(973,968)	(978,366)	(978,366)	(978,366)	(978,366)	(978,366)	-
Other Municipal Revenues	-	-	-	-	-	-	-
Total Revenues	(29,289,647)	(28,506,921)	(27,662,056)	(26,991,600)	(26,807,224)	(26,618,239)	1,888,681.95
Total Net Budget as Submitted	6,095,059	6,095,059	6,704,565	7,375,021	7,559,397	7,748,382	1,653,323
Net Inc. / (Dec.) \$			609,506	670,456	184,376	188,985	
Net Inc. / (Dec.) %		0.0%	10.0%	10.0%	2.5%	2.5%	
			2020- 2023 Average Annual Net Amount Increase/(Decrease):				413,331
			2020 - 2023 Average Annual Net Percentage Increase/(Decrease):				6.3%

County of Middlesex
Reserve - Tax Rate Stabilization
2020

Description	2015 Actual \$,000	2016 Actual \$,000	2017 Actual \$,000	2018 Actual \$,000	2019 Actual \$,000	2020 Projection \$,000	2021 Projection \$,000	2022 Projection \$,000	2023 Projection \$,000
Balance Forward From Prior Year	1,247	1,089	1,071	1,072	2,443	3,092	3,174	3,449	3,765
TRANSFER TO RESERVE	0	0	0	0	0	0	0	0	0
TRANSFER TO RESERVE - SURPLUS	67	8	195	688	585	0	0	0	0
SALE OF PROPERTY	0	0	0	0	0	0	0	0	0
TRANSFER TO OPERATING	(250)	(95)	(303)	(108)	(128)	(151)	0	0	0
TRANSFER TO CAPITAL	0	0	0	0	0	0	0	0	0
STRATHMERE LODGE - SENIOR SERVICES	0	0	0	0	0	0	0	0	0
STRATHMERE LODGE - REBUILD	0	0	0	640	0	0	0	0	0
STRATHMERE LODGE - DEBENTURE	25	69	109	151	192	233	275	316	137
Balance	1,089	1,071	1,072	2,443	3,092	3,174	3,449	3,765	3,902
Net Change	(158)	(18)	1	1,371	649	82	275	316	137

Ontario Municipal Partnership Fund (OMPF)
2020 First Quarter Payment Notice



County of Middlesex

3900

A. Total 2020 OMPF (2020 Allocation Notice, Line A)	\$508,600
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B. 2020 OMPF Quarterly Payments Schedule (Sum of Section B)	\$508,600
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1.	2020 OMPF First Quarter Payment	<i>Issued January 2020</i>	\$127,150
2.	2020 OMPF Second Quarter Payment	<i>Scheduled for April 2020</i>	\$127,150
3.	2020 OMPF Third Quarter Payment	<i>Scheduled for July 2020</i>	\$127,150
4.	2020 OMPF Fourth Quarter Payment	<i>Scheduled for October 2020</i>	\$127,150

C. Payment issued in January	\$127,150
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1.	2020 OMPF First Quarter Payment	<i>Issued January 2020</i>	\$127,150
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