

COUNTY OF MIDDLESEX 2013 BUDGET

Budget Summary

COMMITTEE / BOARD	TOTAL EXPENDITURES BUDGET			OPERATING BUDGET EXPENDITURES			CAPITAL/CAPITAL RESERVE BUDGET EXPENDITURES			NET TAXATION REQUIREMENT				
	2012	2013	%	2012	2013	%	2012	2013	%	2012	2013	\$ change	%	
COMMITTEE OF THE WHOLE														
Administration	\$ 3,458,785	\$ 3,722,996	7.6	\$ 3,378,875	\$ 3,614,146	7.0	\$ 79,910	\$ 108,850	36.2	\$ 1,376,593	\$ 1,643,183	\$ 266,590	19.4	1
Planning and Woodlots	570,197	626,832	9.9	570,197	626,832	9.9				495,197	410,229	(84,968)	(17.2)	2
Economic Development	306,009	344,959	12.7	243,009	238,459	(1.9)	63,000	106,500	69.0	306,009	344,959	38,950	12.7	3
Middlesex Connects	871,533	949,158	8.9	725,492	808,008	11.4	146,041	141,150	(3.3)	607,020	727,314	120,294	19.8	4
Family & Social Services	10,919,759	10,997,250	0.7	10,919,759	10,997,250	0.7				5,732,946	5,667,562	(65,384)	(1.1)	5
Transportation	18,079,395	18,430,536	1.9	6,549,395	6,819,736	4.1	11,530,000	11,610,800	0.7	14,176,331	15,002,140	825,809	5.8	6
Strathmere Lodge	11,707,549	12,036,231	2.8	11,507,549	11,836,231	2.9	200,000	200,000	0.0	1,552,952	1,552,952	-	0.0	7
Strathmere Lodge - Debenture	1,457,792	1,457,792		1,457,792	1,457,792					757,000	757,000	-	0.0	8
MLEMS AUTHORITY														
Land Ambulance	25,197,852	27,017,515	7.2	24,617,852	26,270,227	6.7	580,000	747,288	28.8	1,894,763	1,951,606	56,843	3.0	9
LIBRARY BOARD														
Library	2,953,007	3,343,619	13.2	2,945,007	3,279,619	11.4	8,000	64,000		2,674,460	3,025,882	351,422	13.1	10
Strathroy ERC/Dorchester ERC	475,342	-	(100.0)	475,342	-	(100.0)				-	-	-		
HEALTH UNIT	1,160,961	1,160,961	0.0	1,160,961	1,160,961	0.0				1,160,961	1,160,961	-	0.0	11
Tourism Middlesex		5,000			5,000					-	5,000	5,000		12
RESERVES														
Transfer from Res. - Tax Rate										(303,904)	(484,115)	(180,211)	59.3	13
ONT. MUN. PARTNERSHIP FUND										(1,872,300)	(1,685,100)	187,200	(10.0)	14
SURPLUS (from prior year)										(500,000)	(500,000)	-		
Total before growth	\$ 77,158,181	\$ 80,092,849	3.8	\$ 64,551,230	\$ 67,114,261	4.0	\$ 12,606,951	\$ 12,978,588	2.9	\$ 28,058,028	\$ 29,579,573	\$ 1,521,545	5.4	
Growth and Reassessment Impact										1,521,519		(1,521,545)		
TOTAL	\$ 77,158,181	\$ 80,092,849	3.8	\$ 64,551,230	\$ 67,114,261	4.0	\$ 12,606,951	\$ 12,978,588	2.9	\$ 29,579,547	\$ 29,579,573	\$ -	0.0	

0.50% of 2013 Levy = \$ 140,290

1.00% of 2013 Levy = \$ 280,580

**COUNTY OF MIDDLESEX
COMMITTEE OF THE WHOLE
2013 BUDGET**

ADMINISTRATION	2012 PROJECTED	2012 BUDGET	2013 BUDGET	Ref #
REVENUES				
COUNTY OF MIDDLESEX	\$ 1,309,738	\$ 1,376,593	\$ 1,643,183	
SUPPLEMENTARY TAXES	450,000	350,000	450,000	1
INTEREST INCOME-GENERAL	625,000	735,000	575,000	2
RECOVERIES - Ambulance, Strathmere Lodge etc.	126,000	126,000	203,348	3
RENT - Facilities	823,711	807,724	811,465	4
TRANSFER FROM RESERVES	40,000	40,000	40,000	5
SURPLUS ALLOCATION	150,000			
Total Revenues	\$ 3,524,449	\$ 3,435,317	\$ 3,722,996	
EXPENDITURES				
GOVERNANCE				
MEMBERS OF COUNCIL				
REMUNERATION	\$ 168,178	\$ 168,178	\$ 170,500	6
BENEFITS	6,000	6,000	6,000	7
INSURANCE	2,428	2,643	2,647	8
TRAVEL	21,100	21,100	21,100	9
EXPENSES	18,000	18,000	18,000	10
CONVENTIONS	58,100	61,100	61,100	11
MEMBERSHIPS	18,470	16,794	18,590	12
SPECIAL EVENTS	4,600	4,600	4,600	13
LIBRARY BOARD				
REMUNERATION	11,194	11,194	11,362	14
BENEFITS	450	675	525	15
CONVENTIONS - per diems	7,500	5,000	8,000	16
MIDDLESEX ACCESSIBILITY ADVISORY				
REMUNERATION	560	1,119	1,136	17
BENEFITS	38	75	75	18
TRAVEL/EXPENSES/CONVENTIONS/SENSITIVIT	212	1,000	500	19
Total Governance	\$ 316,830	\$ 317,478	\$ 324,135	
ADMINISTRATION				
SALARIES	\$ 868,768	\$ 816,268	\$ 975,632	20
BENEFITS	248,069	232,319	270,680	21
SALARY CONTINGENCY/REVIEW	38,177	38,177	37,100	22
EDUCATION/TRAVEL - CAO	15,000	18,000	18,000	23
EDUCATION/TRAVEL - CLERK	1,550	5,000	5,000	24
EDUCATION/TRAVEL - LEGAL	1,074	-	22,130	25
EDUCATION/TRAVEL - HR	7,000	5,850	7,850	26
EDUCATION/TRAVEL - HEALTH & SAFETY	11,850	8,400	4,600	27
EDUCATION/TRAVEL - TREASURY	15,750	17,135	16,750	28
OPERATIONS	74,000	72,335	82,705	29

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ADMINISTRATION

	2012 PROJECTED	2012 BUDGET	2013 BUDGET	Ref #
ADMINISTRATION - continued				
AUDIT & CONSULTING	39,750	39,750	69,750	30
LEGAL	22,500	30,000	-	31
INSURANCE	32,610	33,534	34,957	32
INSURANCE DEDUCTIBLE PAYMENTS	40,000	40,000	40,000	33
TAX WRITE-OFFS	205,000	205,000	205,000	34
PROPERTY TAX CAPPING - SHORTFALL	-	1,000	1,000	35
Administration Operating	1,621,098	1,562,768	1,791,154	
TRANSFER TO CAPITAL	79,910	79,910	17,850	36
TRANSFER TO RESERVES	50,000	50,000	50,000	37
Total Administration	\$ 1,751,008	\$ 1,692,678	\$ 1,859,004	
FACILITIES				
SALARIES	\$ 121,600	\$ 91,481	\$ 94,143	38
BENEFITS	26,000	19,115	24,009	39
TRUCK MAINT./MISC. EXP.	3,500	2,000	3,500	40
County Building & Gaol - CLEANING / MAINTENAN	121,714	125,365	127,796	41
County Building & Gaol - INSURANCE	8,966	9,204	9,773	42
County Building & Gaol - UTILITIES	69,450	72,615	70,171	43
Facilities Operating	351,230	319,780	329,392	
TRANSFER TO CAPITAL	-	-	91,000	44
Total Facilities	\$ 351,230	\$ 319,780	\$ 420,392	
MPAC - Assessment Services	\$ 1,105,381	\$ 1,105,381	\$ 1,119,465	45
Total Expenditures	\$ 3,524,449	\$ 3,435,317	\$ 3,722,996	

2013 Budget - Administration

Revenues																																							
	2012 PROJECTED	2012 BUDGET	2013 BUDGET																																				
Supplementary Taxes	\$ 450,000	\$ 350,000	\$ 450,000																																				
<p>The County's share of supplementary taxes from the lower tier municipalities. Complete reconciliation of this is often not complete until March 31, and sometimes later.</p> <table style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 15%;"></td> <td style="width: 15%;">2011 Actual</td> <td style="width: 15%; text-align: right;">\$</td> <td style="width: 55%; text-align: right;">629,524</td> </tr> <tr> <td></td> <td>2010 Actual</td> <td></td> <td style="text-align: right;">497,604</td> </tr> <tr> <td></td> <td>2009 Actual</td> <td></td> <td style="text-align: right;">352,492</td> </tr> <tr> <td></td> <td>2008 Actual</td> <td></td> <td style="text-align: right;">449,453</td> </tr> <tr> <td></td> <td>2007 Actual</td> <td></td> <td style="text-align: right;">396,610</td> </tr> <tr> <td></td> <td>2006 Actual</td> <td></td> <td style="text-align: right;">545,927</td> </tr> <tr> <td></td> <td>2005 Actual</td> <td></td> <td style="text-align: right;">447,168</td> </tr> <tr> <td></td> <td>2004 Actual</td> <td></td> <td style="text-align: right;">561,081</td> </tr> </table>					2011 Actual	\$	629,524		2010 Actual		497,604		2009 Actual		352,492		2008 Actual		449,453		2007 Actual		396,610		2006 Actual		545,927		2005 Actual		447,168		2004 Actual		561,081				
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Interest Income - Revenue Fund	\$ 625,000	\$ 735,000	\$ 575,000																																				
<p>Interest earned on the County's current accounts The current account earns interest at prime - 1.75% for balances less than \$5 M and prime - 1.7% for balances greater than \$5 M. Estimate 1.75%</p> <p>Approximately \$13.3 million is invested with Scotia McLeod using a short term laddered approach. Terms of the investment vary from 1 to 7 years with the majority in the 4 to 5 year range. Estimate 3.2%</p> <p>For reference I have provided some prior years' experience.</p> <table style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="text-align: left;">Year</th> <th style="text-align: left;">Budget</th> <th style="text-align: left;">Actual</th> </tr> </thead> <tbody> <tr> <td>2011</td> <td style="text-align: right;">\$ 700,000</td> <td style="text-align: right;">\$ 360,579</td> </tr> <tr> <td>2010</td> <td style="text-align: right;">700,000</td> <td style="text-align: right;">724,336</td> </tr> <tr> <td>2009</td> <td style="text-align: right;">687,500</td> <td style="text-align: right;">705,193</td> </tr> <tr> <td>2008</td> <td style="text-align: right;">930,000</td> <td style="text-align: right;">691,482</td> </tr> <tr> <td>2007</td> <td style="text-align: right;">1,065,000</td> <td style="text-align: right;">739,280</td> </tr> <tr> <td>2006</td> <td style="text-align: right;">637,000</td> <td style="text-align: right;">918,380</td> </tr> <tr> <td>2005</td> <td style="text-align: right;">511,000</td> <td style="text-align: right;">588,076</td> </tr> <tr> <td>2004</td> <td style="text-align: right;">810,000</td> <td style="text-align: right;">791,894</td> </tr> <tr> <td>2003</td> <td style="text-align: right;">710,000</td> <td style="text-align: right;">925,904</td> </tr> <tr> <td>2002</td> <td style="text-align: right;">910,000</td> <td style="text-align: right;">918,912</td> </tr> <tr> <td>2001</td> <td style="text-align: right;">980,000</td> <td style="text-align: right;">1,117,148</td> </tr> </tbody> </table>				Year	Budget	Actual	2011	\$ 700,000	\$ 360,579	2010	700,000	724,336	2009	687,500	705,193	2008	930,000	691,482	2007	1,065,000	739,280	2006	637,000	918,380	2005	511,000	588,076	2004	810,000	791,894	2003	710,000	925,904	2002	910,000	918,912	2001	980,000	1,117,148
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2013 Budget - Administration

Revenues - continued											
	2012 PROJECTED	2012 BUDGET	2013 BUDGET								
Transfer from Reserves - Insurance	\$ 40,000	\$ 40,000	\$ 40,000	5							
<p>Each year an amount is transferred from the Reserve - Insurance to finance the County's deductibles</p> <p>see Insurance Payment Deductibles under expenditures - Ref. # 32</p>											
Recoveries	\$ 126,000	\$ 126,000	\$ 203,348	3							
<p>Reflects recoveries from:</p> <table> <tr> <td>Ambulance</td> <td>102,000</td> </tr> <tr> <td>Strathmere Lodge</td> <td>79,348</td> </tr> <tr> <td>Lower Tier Municipalities (legal)</td> <td>12,000</td> </tr> <tr> <td>Municipal Property Accessment Corp.</td> <td>10,000</td> </tr> </table>				Ambulance	102,000	Strathmere Lodge	79,348	Lower Tier Municipalities (legal)	12,000	Municipal Property Accessment Corp.	10,000
Ambulance	102,000										
Strathmere Lodge	79,348										
Lower Tier Municipalities (legal)	12,000										
Municipal Property Accessment Corp.	10,000										

2013 Budget - Administration

Warden & Councillors - Remuneration				2012	2012	2013
				PROJECTED	BUDGET	BUDGET
				\$ 168,178	\$ 168,178	\$ 170,500
Salaries and per diems as approved by Council per By-law # 5710 & 5711						
Projected meetings are as follows:						
	#				rate	
	meetings					
Warden's salary						\$ 43,945
Remuneration - AMO/FCM						10,353
Councillors' salary	11	X	=	3,976.88		43,746
Preparation time	132	X	=	142.03		18,748
Council	264	X	=	142.03		37,496
Committees	71	X	=	142.03		10,084
Conventions	82	X	=	142.03		11,646
						\$ 176,018
Less: HST rebate						(5,518)
						<u>\$ 170,500</u>

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Warden & Councillors - Benefits				2012	2012	2013
				PROJECTED	BUDGET	BUDGET
CPP				\$ 3,500	\$ 3,500	\$ 3,500
EHT				2,500	2,500	2,500
				<u>\$ 6,000</u>	<u>\$ 6,000</u>	<u>\$ 6,000</u>
CPP & EHT based on member of Council's taxable income, the 2/3's of the total of fees, salaries and travel to / from Council & Committee meetings						
Insurance				<u>\$ 2,428</u>	<u>\$ 2,643</u>	<u>\$ 2,647</u>

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2013 Budget - Administration

Warden & Councillors - Travel				2012 PROJECTED	2012 BUDGET	2013 BUDGET
				\$ 21,100	\$ 21,100	\$ 21,100
Council / Committee meetings	40,000	X	=		\$0.45	\$ 18,000
Warden's travel	12,000	X	=		\$0.45	5,400
	less	HST			rebate	(2,340)
			total			\$ 21,060

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Warden, Meals & Expenses				2012 PROJECTED	2012 BUDGET	2013 BUDGET
Warden				\$ 7,500	\$ 7,500	\$ 7,500
Meals				10,500	10,500	10,500
				\$ 18,000	\$ 18,000	\$ 18,000
Warden						
Warden's pens						\$ 2,000
expenses relating to the office of Warden						5,500
			total			\$ 7,500
Meals						
The majority of the expenditures in this line item relate to catering for Council and Committee meetings.						
	Council/Committee dinners					\$ 10,000
	Other dinners					500
			total			\$ 10,500

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2013 Budget - Administration

Warden & Councillors - Conventions		2012 PROJECTED	2012 BUDGET	2013 BUDGET	
Warden		\$ 7,500	\$ 7,500	\$ 7,500	
Members of Council		45,600	48,600	48,600	
Hospitality suite		5,000	5,000	5,000	
		\$ 58,100	\$ 61,100	\$ 61,100	11
Council policy does not put a limit on the number of conventions the Warden can attend.					
Members of council are allowed a maximum of \$3,000. per year exclusive of registration costs					
Estimated cost of registrations per member of Council \$600.					
This allocation was increased in 2007 from \$2,000.					
\$ 3,000 / Councillor	X	=	8	\$ 24,000	
\$ 6,000 / Councillor + AMO + FCM		=	3	18,000	
registration \$ 600 / Councillor	X	=	11	6,600	
			total	\$ 48,600	

Warden & Councillors - Memberships		2012 PROJECTED	2012 BUDGET	2013 BUDGET	
		\$ 18,470	\$ 16,794	\$ 18,590	12
Association of Municipalities of Ontario (AMO)			\$ 5,882	\$ 6,000	
Western Ontario Wardens' Association			2,000	2,000	
Federation of Canadian Municipalities (FCM)			8,912	\$ 9,090	
Municipal Employee Pension Centre of Ontario				1,500	
			total	\$ 16,794	\$ 18,590
Warden's Special Events		\$ 4,600	\$ 4,600	\$ 4,600	13
Warden's Banquet				\$ 3,000	
Inaugural				\$ 1,600	
			total	\$ 4,600	

2013 Budget - Administration

Library Board Members				2012 PROJECTED	2012 BUDGET	2013 BUDGET	
Per diem fees				\$ 11,194	\$ 11,194	\$ 11,362	14
CPP / EHT / Insurance				450	675	525	15
Travel, Conventions - per diems				7,500	5,000	8,000	16
				<u>\$ 19,144</u>	<u>\$ 16,869</u>	<u>\$ 19,887</u>	
Per diem fees							
Projected meetings are as follows:							
	80	X	=		142.03	\$ 11,362	

Middlesex Accessibility Advisory Committee				2012 PROJECTED	2012 BUDGET	2013 BUDGET	
Per diem fees				\$ 560	\$ 1,119	\$ 1,136	17
CPP / EHT / Insurance				38	75	75	18
Travel / Expenses / Conventions				212	1,000	500	19
Sensitivity - Train the Trainer Program					-	-	
				<u>\$ 810</u>	<u>\$ 2,194</u>	<u>\$ 1,711</u>	
Per diem fees							
Projected meetings are as follows:							
	8	X	=		142.03	\$ 1,136	

2013 Budget - Administration

Salaries		2012	2012	2013	
		PROJECTED	BUDGET	BUDGET	
		\$ 868,768	\$ 816,268	\$ 975,632	20
The staff complement includes the following:					
CAO					
Clerk	1 FTE Receptionist				
Treasurer					
Treasury staff (5.5)	2 Financial Analyst				
	2 Payroll / Benefits Clerk				
	1.5 Receivable and Payables Clerks				
Lawyer					
Human Resource Officer					
Salary contingency		\$ 38,177	\$ 38,177	\$ 37,100	21

Benefits		2012	2012	2013	
		PROJECTED	BUDGET	BUDGET	
		\$ 248,069	\$ 232,319	\$ 270,680	22
Employee benefits include the statutory benefits such as Canada Pension, Employment Insurance, the OMERS pension plan, extended health care, dental, life insurance, long term disability and the employee assistance program.					

2013 Budget - Administration

Education / Travel Expenses		2012 PROJECTED	2012 BUDGET	2013 BUDGET	
Administrator	Education / Conventions	\$ 6,500	\$ 9,500	\$ 9,500	
	Travel/Vehicle	6,000	6,000	6,000	
	Expenses	2,500	2,500	2,500	
	Total	<u>\$ 15,000</u>	<u>\$ 18,000</u>	<u>\$ 18,000</u>	23
	Provides for attendance at conferences and workshops related to the positions				
Clerk	Education / Conventions	\$ 1,000	\$ 3,500	\$ 3,500	
	Travel	325	1,000	1,000	
	Expenses	225	500	500	
	Total	<u>\$ 1,550</u>	<u>\$ 5,000</u>	<u>\$ 5,000</u>	24
	Provides for attendance at Municipal Clerks & Treasures conference, and other conferences / workshops related to the positions				
Legal	Education / Conventions	561		\$ 17,400	
	Travel	513		1,230	
	Expenses			3,500	
	Total	<u>\$ 1,074</u>	<u>\$ -</u>	<u>\$ 22,130</u>	25
Human Resources	Education / Conventions	3,100	\$ 3,100	\$ 5,100	
	Travel	2,500	2,500	2,500	
	Expenses	1,400	250	250	
	Total	<u>\$ 7,000</u>	<u>\$ 5,850</u>	<u>\$ 7,850</u>	26
	HR Expenses Includes advertising, membership and subscriptions, committee recognition and training				
Health & Safety	Education / Training	<u>\$ 11,850</u>	<u>\$ 8,400</u>	<u>\$ 4,600</u>	27
Treasurer & Staff	Education / Conventions	\$ 11,450	\$ 12,335	\$ 12,450	28
	Travel	2,000	2,500	2,000	
	Expenses	2,300	2,300	2,300	
	Total	<u>\$ 15,750</u>	<u>\$ 17,135</u>	<u>\$ 16,750</u>	
	Provides for the cost of tuition fees for courses completed by staff attendance at workshops, and payroll seminars, MFOA and CGA Conventions				

2013 Budget - Administration

Operations	2012	2012	2013
	PROJECTED	BUDGET	BUDGET
Records Program	\$ 4,000	\$ 4,000	\$ 4,000
Memberships	12,500	11,835	15,555
Telephone	9,100	8,100	8,100
Office Supplies	10,800	10,800	17,200
Postage	2,000	2,000	2,000
Data Processing	28,000	28,000	28,000
Bank Service Charges	5,000	5,000	4,000
Public & Staff Relations	2,600	2,600	3,850
Total Operations	\$ 74,000	\$ 72,335	\$ 82,705
Records Program			
OmniRim - maintenance costs		\$ 3,500	\$ 3,500
TOMRMS annual update		500	500
		total	\$ 4,000
Memberships			
provides for memberships as follows:			
HR Journal Subscription and Membership		\$ 3,000	\$ 3,000
Municipal Administrator's Assoc. - CAO		280	280
AMCT - Treasurer & Yihua		350	550
CMA - Treasurer		900	950
MFOA County membership		935	950
CGA - Yihua & Angela		1,650	1,800
CICA Handbook		320	350
CPA - Sheila, Payroll, Angela & Yihua		800	825
AMCT - Clerk		350	350
Clerk/Records Management Subscription		2,400	2,400
Middlesex Clerks & Treasurers Assoc.- County		50	50
Health & Safety Memberships		500	500
legal			3,250
Newspapers		300	300
		total	\$ 15,555
Telephone			
Administration's share of telephone lines, long distance charges, and cell phones			\$ 8,100
Office Supplies			
Includes:			
photocopy paper			
general office supplies - Administrator's Office, Clerk, Legal, HR and Treasurer's Office			
maintenance contracts / repairs to photocopier, postage meter, postage scales, projector, cheque signer, etc.			

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2013 Budget - Administration

Operations - continued		2013 Budget
Postage		\$ 2,000
Administration's share of postage, express costs		
Data Processing		
Annual maint.contract - Microsoft Great Plains and RAC		\$ 25,000
Technical support / training		1,000
toner, cartridges, repairs to printers, etc.		2,000
	total	\$ 28,000
2011 actual	21,371	
2010 actual	21,964	
2009 actual	24,993	
2008 actual	25,989	
2007 actual	38,426	
2006 actual	49,096	
Bank Interest / Service Charges		\$ 4,000
Provision for cost of chargex / debit memo fees		
Payroll transfers		
Overdraft protection		
Public & Staff Relations		\$ 3,850
provides for expenditures within Administration		
example: Corporate Branding		

2013 Budget - Administration

			2012 PROJECTED	2012 BUDGET	2013 BUDGET	
Audit & Consulting			\$ 39,750	\$ 39,750	\$ 69,750	30
	KPMG				\$ 35,250	
	Actuarial - post employment benefits				1,500	
	Tax Assistance				3,000	
	Accessibility Advisory Coordinator				30,000	
					\$ 69,750	
Legal			\$ 22,500	\$ 30,000	\$ -	31
		Actual Cost				
	2011	\$ 27,381				
	2010	20,372				
	2009	39,186				
	2008	25,999				
	2007	19,494				
	2006	18,319				
Insurance			\$ 32,610	\$ 33,534	\$ 34,957	32
	includes corporate cost of insurance including: crime insurance, errors & omissions, municipal liability, environmental and legal expense					

2013 Budget - Administration

	2012 PROJECTED	2012 BUDGET	2013 BUDGET	
Insurance Deductible Payments	\$ 40,000	\$ 40,000	\$ 40,000	33
to finance the cost of \$10,000 insurance deductibles				
prior years' deductible payments are as follows:				
	2011	\$ 54,534		
	2010	44,567		
	2009	19,226		
	2008	12,890		
	2007	20,403		
	2006	16,601		
	2005	17,372		
	2004	42,231		
	2003	40,798		
County's Share of Tax Write-offs	\$ 205,000	\$ 205,000	\$ 205,000	34
prior years' actual are as follows:				
	2011	\$ 241,575		
	2010	157,246		
	2009	146,009		
	2008	164,923		
	2007	203,678		
	2005	156,717		
	2004	280,710		
	2003	302,651		
This number is normally not finalized until March / April of each year when the lower tier municipalities reconcile their write - offs.				
Property Tax Capping - Shortfall	0	\$ 1,000	\$ 1,000	35
In 2011 there was no impact to the County				

2013 Budget - Administration

Capital	2012 PROJECTED	2012 BUDGET	2013 BUDGET	
Paperless Office Project	\$ 75,000	\$ 75,000		
computer replacements -	4910	4,910	2,850	
Laserfiche add-on			15,000	
	<u>\$ 79,910</u>	<u>\$ 79,910</u>	<u>\$ 17,850</u>	36
	2012 PROJECTED	2012 BUDGET	2013 BUDGET	
Transfer to Reserves	<u>\$ 50,000</u>	<u>\$ 50,000</u>	<u>\$ 50,000</u>	37
transfer to Reserve - Insurance			\$ 50,000	
	total		<u>\$ 50,000</u>	

2013 Budget - Administration - Facilities

Revenues	2012	2012	2013
	PROJECTED	BUDGET	BUDGET
Rental Income			
Health Unit	\$ 625,000	\$ 625,000	\$ 636,607
Ted Halwa	6,580	13,165	-
Family & Social Services	22,600	22,600	10,000
Middlesex Rentals	95,000	94,959	96,858
Parking Lot	42,000	52,000	36,000
MLHU Recovery	\$ 32,531		32,000
	\$ 823,711	\$ 807,724	\$ 811,465
Health Unit - 50 King St.			
Represents a lease covering 50,000 square feet. The base rent is \$12.50 per square foot.			
and			
Represents a lease covering 7,500 square feet @ \$13.25 per square feet			\$ 625,000
Outside Maintenance (50% Health Unit)			\$ 11,607
Family & Social Services			
To maximize funding from the Provincial Government rent has been charged to the Family & Social Services Department			\$ 10,000
Middlesex Rentals	Middlesex Room		\$ 96,858
Parking Lot	Events		\$ 36,000
MLHU	Outside Maintenance		\$ 24,000
	Inside Maintenance and repairs		8,000

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2013 Budget - Administration - Facilities

Salaries	2012	2012	2013	38
	PROJECTED	BUDGET	BUDGET	
	\$ 121,600	\$ 91,481	\$ 94,143	
<p>The staff complement includes the following:</p> <ul style="list-style-type: none"> Buildings Maintenance Supervisor Buildings Maintenance/Outside Parking Lot Attendant 				

Benefits	2012	2012	2013	39
	PROJECTED	BUDGET	BUDGET	
	\$ 26,000	\$ 19,115	\$ 24,009	
<p>Employee benefits include the statutory benefits such as Canada Pension, Employment Insurance, the OMERS pension plan, extended health care, dental, life insurance, long term disability and the employee assistance program.</p>				

2013 Budget - Administration - Facilities

Truck	2012	2012	2013	40
	PROJECTED	BUDGET	BUDGET	
	\$ 3,500	\$ 2,000	\$ 3,500	
Projected maintenance costs are as follows:				
	insurance		\$ 650	
	fuel		1,450	
	maintenance / license		1,400	
	total		<u>\$ 3,500</u>	

2013 Budget - Administration - Facilities

County Building & Gaol - Cleaning / Maintenance			
	2012 PROJECTED	2012 BUDGET	2013 BUDGET
Cleaning	\$ 34,114	\$ 35,137	\$ 35,800
Maintenance & Supplies	57,200	58,916	60,100
Grounds Expenses	36,400	37,492	38,200
Less: Middlesex Room Expenses	(6,000)	(6,180)	(6,304)
	\$ 121,714	\$ 125,365	\$ 127,796
Cleaning			
2011 Actual	\$35,699		
2010 Actual	32,137		
2009 Actual	33,258		
2008 actual	33,120		
2007 Actual	30,680		
2006 Actual	31,054		
2005 Actual	21,598		
2004 Actual	17,188		
Maintenance & Supplies			
2011 Actual	\$45,669		
2010 Actual	49,433		
2009 Actual	59,913		
2008 actual	44,485		
2007 Actual	54,800		
2006 Actual	47,934		
2005 Actual	57,390		
2004 Actual	48,010		
2011 proposed costs include the following:			
elevator, heating / air conditioning, fire extinguisher, etc. maintenance.			
disposal of recyclable paper , window cleaning, security, and maintenance assistance.			
telephone and line repairs			
property taxes related to the area rented by Ted Halwa, Planner			
supplies and misc. maintenance & repairs			
Grounds Expenses			
2011 Actual	\$ 42,429		
2010 Actual	55,331		
2009 Actual	39,329		
2013 proposed costs include:			
includes:			
parking gate maintenance			
lawn care including sprinkler maintenance			
parking lot sweeping & painting			
supplies / maint & fuel for lawn tractor			
County Building - Insurance	\$ 8,966	\$ 9,204	\$ 9,773

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2013 Budget - Administration - Facilities

County Building & Gaol - Utilities		2012		2013
		PROJECTED	BUDGET	BUDGET
Heating & Hydro		\$ 65,000	\$ 66,950	\$ 66,000
Water		9,950	8,755	10,000
Less: Middlesex Room Expenses		(6,500)	(6,695)	(6,829)
Security		1,000	3,605	1,000
		\$ 69,450	\$ 72,615	\$ 70,171
Heating	Union Gas / London Hydro			
&	2011 Actual	\$	69,523	
Hydro	2010 Actual		69,750	
	2009 Actual		69,107	
	2008 Actual		68,324	
	2007 Actual		86,235	
	2006 Actual		73,860	
	2005 Actual		71,282	
	2004 Actual		67,361	
Water	London Hydro			
	2011 Actual	\$	6,627	
	2010 Actual		7,861	
	2009 Actual		8,406	
	2008 Actual		6,526	
	2007 Actual		6,241	
	2006 Actual		4,886	
	2005 Actual		4,717	
	2004 Actual		3,914	

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2013 Budget - Administration - Facilities

Capital	2012	2012	2013
	PROJECTED	BUDGET	BUDGET
Facilities Capital			\$ 91,000
County Building & Gaol	\$ -	\$ -	\$ 64,000
Window repairs			
Interior Painting			
heat pump			
tractor/truck upgrades			
50 King Street repairs	\$ -	\$ -	\$ 27,000
Air conditioner			
Insulation repair			
Heating cooling repairs			

2013 Budget - Administration

Municipal Property Assessment Corporation - MPAC			
	2012 PROJECTED	2012 BUDGET	2013 BUDGET
	\$ 1,105,381	\$ 1,105,381	\$ 1,119,465
2013 estimate	\$1,119,465		
2012 actual	1,105,381		
2011 actual	1,082,830		
2010 actual	1,049,193		
2009 actual	1,034,494		
2008 actual	1,013,014		
2007 actual	977,874		
2006 actual	935,462		
2005 actual	926,038		
2004 actual	909,312		
2003 actual	881,415		
2002 actual	873,460		
2001 actual	877,957		
2000 actual	870,153		
1999 actual	865,524		

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**COUNTY OF MIDDLESEX
COMMITTEE OF THE WHOLE
2013 BUDGET**

PLANNING DEPARTMENT	2012 PROJECTED	2012 BUDGET	2013 BUDGET	
REVENUES				
COUNTY OF MIDDLESEX	\$ 480,073	\$ 495,197	\$ 410,299	
LOCAL PLANNING REVENUE	-	-	189,533	1
APPROVAL AUTHORITY FEES	22,000	21,000	25,000	2
WOODLOT REVENUES	-	50,000	-	3
OTHER	2,500	4,000	2,000	4
TRANSFERS FROM RESERVES	-	-	-	
Total Revenues	\$ 504,573	\$ 570,197	\$ 626,832	
EXPENDITURES				
COUNTY PLANNING				
SALARIES	\$ 236,266	\$ 257,861	\$ 205,227	5
BENEFITS	51,200	56,184	55,558	6
OPERATIONS	20,000	24,000	25,500	7
MIDDLESEX GEOGRAPHY NETWORK	12,000	16,200	26,250	8
LEGAL / CONSULTING SERVICES	36,000	50,000	10,000	9
SPECIAL PROJECTS	25,000	30,000	3,000	10
Total County Planning	\$ 380,466	\$ 434,245	\$ 325,535	
LOCAL PLANNING				
SALARIES	\$ -	\$ -	\$ 143,754	11
BENEFITS	-	-	36,279	12
OPERATIONS	-	-	9,500	13
Total Local Planning	\$ -	\$ -	\$ 189,533	
WOODLANDS				
SALARIES	\$ 74,671	\$ 74,671	\$ 77,085	14
BENEFITS	18,436	18,436	20,529	15
OPERATIONS	14,000	15,530	14,150	16
WOODLANDS EXPENSES	12,000	17,315	-	17
WOODLANDS MANAGEMENT	5,000	10,000	-	18
TRANSFER TO RESERVES (WOODLAND)	-	-	-	
Total Woodlands	\$ 124,107	\$ 135,952	\$ 111,764	
Total Expenditures	\$ 504,573	\$ 570,197	\$ 626,832	
WOODLANDS - CAPITAL				
REVENUE FROM TIMBER SALES	-	-	180,000	19
TRANSFER FROM RESERVES	-	-	-	20
Total Woodlands Revenue	\$ -	\$ -	\$ 180,000	
WOODLANDS CAPITAL EXPENSES	-	-	20,470	17
WOODLANDS CAPITAL MANAGEMENT	-	-	15,000	18
TRANSFER TO RESERVES	-	-	144,530	21
Total Woodlands Expenses	\$ -	\$ -	\$ 180,000	

2013 Budget - Planning

Revenues	2012 Projected	2012 Budget	2013 Budget	
Local Planning Revenues represents charges to participating municipalities for local planning advisory services	\$ -	\$ -	\$ 189,533	1
Approval Authority Fees represents fees received for Planning Act Approval Authority work	22,000	21,000	25,000	2
Woodlot Revenues estimated revenues from the sale of timber and woodlot inspection fees	-	50,000	-	3
Other represents fees from sale of publications, student wage grants, etc	2,500	4,000	2,000	4
Transfer From Reserves			-	
TOTAL NON TAX REVENUES	\$ 24,500	\$ 75,000	\$ 216,533	

2013 Budget - Planning

Salaries				
	2012 Projected	2012 Budget	2013 Budget	
County Planning	236,266	257,861	205,227	5
Local Planning	-	-	143,754	11
Woodlands	74,671	74,671	77,085	14
Total	\$ 310,937	\$ 332,532	\$ 426,066	

2013 staff includes:

	County Planning	Local Planning	Woodlands	Economic Development
Director (2012 only)	65%	0%	10%	25%
Manager	90%	0%	10%	0%
Planners (x2)	10%	90%	0%	0%
GIS Technicians (x2)	90%	10%	0%	0%
Clerical*	50%	0%	0%	50%
Woodlands Officer / Weed Inspector	0%	0%	100%	0%

*clerical position shared with Economic Development Department

Benefits				
	2012 Projected	2012 Budget	2013 Budget	
Planning	51,200	56,184	55,558	6
Local Planning		-	36,279	12
Woodlands	18,436	18,436	20,529	15
Total	\$ 69,636	\$ 74,620	\$ 112,366	

Employee benefits include the statutory benefits such as Canada Pension, Employment Insurance, the OMERS pension plan, extended health care, dental, life insurance, long term disability and the employee assistance program.

2013 Budget - Planning

Operations (Planning)	2012 Projected	2012 Budget	2013 Budget
Photocopying	\$ 1,000	\$ 1,000	\$ 1,000
Travel / Expenses	5,000	6,000	5,000
Conventions / Seminars	4,000	5,000	5,000
Memberships	2,000	2,000	2,200
Education / Training	1,000	2,000	2,000
Telephone / Fax	3,000	3,000	3,000
Office Supplies	3,500	4,000	4,000
Postage	500	1,000	600
Computers Capital (four year replacement cycle with no purchases in 2012)	-	-	2,700
Total	\$ 20,000	\$ 24,000	\$ 25,500

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2013 Budget - Planning

Middlesex Geography Network (Planning)	2012 Projected	2012 Budget	2013 Budget
Includes costs associated with the Middlesex Geography Network			
Training	200	3,000	3,000
Software / Data / Service Subscriptions	8,800	9,200	9,000
Software / Data / Service Purchases	2,000	3,000	12,250
Mapping and Technical Supplies	1,000	1,000	2,000
Total	\$ 12,000	\$ 16,200	\$ 26,250
Subscriptions include: specialized GIS, CAD, and mapping software, MGN maintenance, parcel fabric, etc			
Purchases includes: ArcGIS for Desktop Standard (ArcEditor) license purchase			

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2013 Budget - Planning

Legal / Consultant Services (Planning and Woodlands)	2012	2012	2013
	Projected	Budget	Budget
	\$ 36,000	\$ 50,000	\$ 10,000

Legal services are required for Ontario Municipal Board hearings, legal advice and opinions on subdivision and condominium approvals, reviewing agreements, Woodland Conservation By-law infractions, etc. Costs also include use of experts related to legal proceedings.

The County now has in-house legal services however some cases where an outside solicitor required and/or an outside technical expert would be required related to a legal proceeding (ie Registered Professional Forester).

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2013 Budget - Planning

Special Projects (Planning)	<u>2012 Projected</u>	<u>2012 Budget</u>	<u>2013 Budget</u>
Consulting	\$ 22,000	\$ 25,000	\$ -
Advertising, meetings etc	\$ 3,000	\$ 5,000	\$ 3,000
Total	<u>\$ 25,000</u>	<u>\$ 30,000</u>	<u>\$ 3,000</u>
<p>For 2012 Special Projects included the Natural Heritage Study update and costs associated with the five year review of the County Official Plan</p> <p>For 2013 Special Projects includes the advertisement for an amendment to the County Official Plan associated with the five year review of the County Official Plan</p>			

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2013 Budget - Planning

Operations (Local Planning)	2012 Projected	2012 Budget	2013 Budget
Photocopying	\$ -	\$ -	\$ 200
Travel / Expenses	-	-	1,500
Conventions / Seminars	-	-	2,000
Memberships	-	-	2,000
Education / Training	-	-	1,500
Telephone / Fax	-	-	2,000
Office Supplies	-	-	200
Postage	-	-	100
Computers Capital	-	-	-
Total	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 9,500</u>

2013 Budget - Planning

Operations (Woodlands)		2012 Projected	2012 Budget	2013 Budget
Travel & Expenses				
The majority of the cost related to this line item is travel expenses for the Weed Inspector & Forestry Officer				
The County's rate = \$.45 per kilometre				
30,000.00 km	@	\$ 0.45	per km	\$ 13,500
Less: HST rebate				(1,350)
Also includes the cost of the Weed Inspector & Forestry Officer's phone, long distance telephone costs, and miscellaneous operations expenses.				\$ 2,000
Total		<u>\$ 14,000</u>	<u>\$ 15,530</u>	<u>\$ 14,150</u>

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2013 Budget - Planning

Woodlands Capital Expenses		2012 Projected	2012 Budget	2013 Budget	
Includes: woodlands and trail maintenance, hazard tree management, materials, equipment and signage					
	grant in lieu of taxes	\$ 6,685	\$ 12,000	\$ 15,000	
	training, education, etc.	\$ 4,815	4,815	4,970	
		\$ 500	500	500	
			-	-	
	total	<u>\$ 12,000</u>	<u>\$ 17,315</u>	<u>\$ 20,470</u>	17
acres					
	Southwest Middlesex	2,132.51	acres		
	North Middlesex	275	acres		
	Thames Centre	86.05	acres		
	total	2,493.56	acres		
rate - grant in lieu of taxes - per acre					
2013	includes inflation of	3.00%	\$ 1.99	per acre	
2012	includes inflation of	3.00%	\$ 1.93	per acre	

Woodlands Capital Management		2012 Projected	2012 Budget	2013 Budget	
		<u>\$ 5,000</u>	<u>\$ 10,000</u>	<u>\$ 15,000</u>	18
Includes: hiring consultants to prepare management plans, operating plans, prescriptions, tenders and ecological reviews. Also includes costs associated with the Woodlands Advisory Committee					

2013 Budget - Planning

Woodlands Capital Revenues			
	2012 Projected	2012 Budget	2013 Budget
Estimated revenues from the sale of timber	\$ -	\$ -	\$ 180,000
Transfer from Reserves	\$ -	\$ -	\$ -
total	\$ -	\$ -	\$ 180,000

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Transfer to Reserve - Woodlands			
In December 2012 Council adopted the following:			
<i>That any funds realized from the sale of timber from County-owned woodlands, net of expenses required to prepare the woodlot for harvesting, be transferred to the woodlands reserve fund and be utilized to finance woodland capital projects for direct management costs.</i>			
	2012 Projected	2012 Budget	2013 Budget
Woodlot Revenues	\$ -	\$ -	\$ 180,000
Expenditures			
Woodlands Capital Expenses	-	-	20,470
Woodlands Capital Management	-	-	15,000
	\$ -	\$ -	\$ 35,470
difference - transfer to Reserves	\$ -	\$ -	\$ 144,530
total	na	na	\$ 180,000

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**COUNTY OF MIDDLESEX
COMMITTEE OF THE WHOLE
2013 BUDGET**

ECONOMIC DEVELOPMENT DEPARTMENT

REVENUES

	2012 PROJECTED	2012 BUDGET	2013 BUDGET	
COUNTY OF MIDDLESEX GRANTS	\$ 293,709	\$ 306,009	\$ 344,959	
	-	-	-	1
Total Revenues	\$ 293,709	\$ 306,009	\$ 344,959	

EXPENDITURES

SALARIES	\$ 41,394	\$ 41,394	\$ 22,364	2
BENEFITS	6,790	6,790	5,495	3
OPERATIONS	60,525	60,525	70,100	4
PROMOTIONS	50,000	62,300	65,500	5
CONSULTANT	72,000	72,000	73,000	6
SPECIAL PROJECTS - CAPITAL	63,000	63,000	106,500	7
TRANSFER TO CAPITAL			2,000	8
Total Expenditures	\$ 293,709	\$ 306,009	\$ 344,959	

2013 Budget - Economic Development

Revenues	2012	2012	2013
	Projected	Budget	Budget
Grants	-	-	-
Transfer From Reserves	-	-	-
TOTAL NON TAX REVENUES	\$ -	\$ -	\$ -

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2013 Budget - Economic Development

Salaries	2012	2012	2013	2
	Projected	Budget	Budget	
		41,394	22,364	
Total	\$ 41,394	\$ 41,394	\$ 22,364	

2013 staff includes a portion of the clerical position that is shared with Planning Department

Benefits	2012	2012	2013	3
	Projected	Budget	Budget	
		6,790	5,495	
Total	\$ 6,790	\$ 6,790	\$ 5,495	

Employee benefits include the statutory benefits such as Canada Pension, Employment Insurance, the OMERS pension plan, extended health care, dental, life insurance, long term disability and the employee assistance program.

2013 Budget - Economic Development

Operations (Economic Development)	2012 Projected	2012 Projected	2013 Projected
Photocopying		\$ 100	\$ 150
Travel / Expenses		9,000	8,000
Conventions / Seminars		9,450	8,000
Memberships Increase in SCOR to \$35,000 from \$25,000 SWEA is \$5,000		36,725	46,950
Education / Training		1,000	2,000
Telephone / Fax		2,000	2,000
Office Supplies		2,000	2,500
Postage		250	500
Total	<u>\$ -</u>	<u>\$ 60,525</u>	<u>\$ 70,100</u>

2013 Budget - Economic Development

Promotions (Economic Development)			
	2012 Projected	2012 Budget	2013 Budget
Advertising		8,500	7,000
Software / Data / Service Subscriptions		12,300	6,500
Marketing Implementation		26,500	38,000
Workshops		2,000	2,000
Events		13,000	12,000
	\$ -	\$ 62,300	\$ 65,500
Marketing includes additional \$5,000 for video production and \$5,000 for business park promotion			

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Consultant (Economic Development)			
	2012 Projected	2012 Budget	2013 Budget
	\$ 72,000	\$ 72,000	\$ 73,000

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Special Projects (Economic Development)			
	2012 Projected	2012 Budget	2013 Budget
Signage Strategy*	30,000	30,000	
401 Signage Installation**	30,000	30,000	
Resident Attraction Workshop	3,000	3,000	
Economic Development Strategy			50,000
Primary Gateway Signage Year 1 of 4***			18,500
Tourism Route Signage Year 1 of 4****			38,000
	\$63,000	\$63,000	\$106,500
*Signage Strategy total project \$60,000, \$35,000 paid to date \$15,000 will carry over into 2013			
**401/402 Signage Installation total project \$60,000; 2012 spent 13,000, 47,000 remaining will be spent in 2013			
***Tourism Primary Gateway Signage Year 1 of 4. Total project costs \$74,000			
**** Tourism Route Signage Total project Year 1 of 4 total project costs \$152,000			

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2013 Budget - Economic Development

Computers - Capital	2012 Projected	2012 Budget	2013 Budget
	office computers update for consultant	\$ -	\$ -

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**MIDDLESEX CONNECTS
2013 BUDGET**

	2012 PROJECTED	2012 BUDGET	2013 BUDGET	REF #
REVENUES				
COUNTY OF MIDDLESEX	\$ 591,352	\$ 606,845	\$ 726,148	
RECOVERIES	\$ 190,718	190,718	167,844	1
OTHER REVENUES	\$ 42,201	73,970	54,000	2
Total Revenues	\$ 824,271	\$ 871,533	\$ 947,992	
EXPENDITURES				
SALARIES	\$ 311,361	\$ 329,340	\$ 395,647	3
BENEFITS	76,717	86,282	108,470	4
OPERATIONS	37,919	45,000	45,000	5
NETWORK MAINTENANCE	252,233	264,870	257,725	6
TRANSFER TO CAPITAL	146,041	146,041	141,150	7
Total Expenditures	\$ 824,271	\$ 871,533	\$ 947,992	

RECOVERIES - 1

	2012	2013	REF
	BUDGET	BUDGET	#
Social Services			
Network Support	\$42,337	\$43,193	
Software/Hardware Support and Licensing	\$20,547	\$21,441	
Ambulance			
Network Support	\$70,432	\$17,681	
Software/Hardware Support and Licensing	\$57,402	\$85,529	
Total	\$190,718	\$167,844	1

OTHER REVENUES - 2

	2012 BUDGET	2013 BUDGET	REF #
Total Other Revenues	73,970	54,000	2
GAIN CENTRE (Strathroy ERC) This funding is no longer available	30,000	-	
Lower Tier IT Support			
North Middlesex	35,000	20,000	
Lucan Bidulph		10,000	
Middlesex Center		20,000	
Total Lower Tier	35,000	50,000	
EQUIPMENT SALES most equipment is recycled	100	-	
OTHER OmniRIM Records Management Adelaide, Southwest, Middlesex Centre, North Midd	4,000	4,000	
MYCOMMUNITYINFO No longer being funded	4,870	-	

EXPENDITURES - SALARIES

2012	2013
BUDGET	BUDGET

SALARIES

\$ 329,340	\$ 395,647	3
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The Middlesex Connects staff consist of the following positions:

- 1 Director of IT (non-union management)
- 1 Network Technician (non-union management)
- 2 Computer Technician (CUPE 101 - union)
- 1 Helpdesk Technician (CUPE 101 - union)
- .5 Library Technician - Web Design and Software Trainer (non-union)*
- Overtime for union positions paid @ 1.5; for nonunion is equal time in lieu
- Overtime for Union staff is estimated to be \$4000 for 2013
- Estimates include 2% increase for nonunion staff and scheduled union increases
- Estimates include scheduled grid steps
- **Estimates include filling the Helpdesk Technician position in January 2013

SALARY ESTIMATE FOR 2013

	\$ 324,840	\$ 391,647
OT	\$ 4,500	\$ 4,000
Total	\$ 329,340	\$ 395,647

EXPENDITURES - BENEFITS

2012	2013
BUDGET	BUDGET

\$ 86,282	\$ 108,470	4
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EXPENDITURES - OPERATIONS - 5**2012
BUDGET 2013
BUDGET**

	<u>2012</u> <u>BUDGET</u>	<u>2013</u> <u>BUDGET</u>	
Total Operations	45,000	45,000	5
TRAVEL mileage @ \$0.45/km paid for staff	15,000	15,000	
TRAINING	20,000	20,000	
OFFICE SUPPLIES	10,000	10,000	

EXPENDITURES - NETWORK - 6

	2012 BUDGET	2013 BUDGET	REF #
Connectivity and Internet Maintenance	\$ 81,460	\$ 83,060	
Hardware Maintenance	62,819	48,255	
Software Maintenance and Licensing	120,591	126,410	
Total Network Expenditures	\$ 264,870	\$ 257,725	6

	2013 BUDGET	REF #
2013 Capital Projects - 7		
New data storage system (phase 2 of 2) to support our Blade Server environment purchased in 2012 as well as our increased storage requirements	\$ 75,000	
Backup system to cover our increased storage requirements	28,000	
Authentication server for the County Building	6,650	
Authentication server for Strathmere Lodge	5,500	
Workstation for new hire	3,000	
Laptop for Network Technician	3,000	
2 (redundant) core network switches to replace our 12 year old backbone	20,000	
GRAND TOTALS	\$ 141,150	7

COUNTY OF MIDDLESEX
2013 BUDGET SUMMARY
DEPARTMENT OF SOCIAL SERVICES

	2012 PROJECTED	2012 BUDGET	2013 BUDGET	REF #
REVENUES				
COUNTY OF MIDDLESEX	\$ 5,357,333	\$ 5,732,946	\$ 5,664,828	
GOVERNMENT CONTRIBUTION - PROVINCE/CITY + OW RECOVERIES	5,218,479	5,192,011	5,235,702	
TOTAL REVENUES	\$ 10,575,812	\$ 10,924,957	\$ 10,900,530	1
EXPENDITURES				
ONTARIO WORKS ADMINISTRATION				
SALARIES	\$ 541,220	\$ 486,034	\$ 510,058	
LOCAL SYSTEM SUPPORT SALARIES	12,585	22,427	13,214	
BENEFITS	99,725	99,957	99,848	
WORKPLACE SAFETY INSURANCE BOARD	7,686	5,000	8,500	
LOCAL SYSTEM SUPPORT EQUIPMENT	72,945	61,242	83,084	
TRAVEL	1,220	1,600	1,600	
TRAINING AND EDUCATION	4,641	6,600	6,600	
MEMBERSHIPS	9,529	10,585	10,585	
GENERAL OFFICE EXPENSE	14,773	10,000	10,000	
TECHNOLOGY	2,776	1,500	1,500	
ACCOMMODATION	28,022	22,660	39,420	
PROFESSIONAL ADVISORS	11,041	15,000	20,000	
ADMINISTRATION	\$ 806,163	\$ 742,605	\$ 804,409	2
ONTARIO WORKS EMPLOYMENT				
SALARIES	\$ 328,338	\$ 396,352	\$ 445,693	
BENEFITS	96,441	104,175	121,202	
TRAVEL	18,206	35,000	35,000	
TRAINING AND EDUCATION	5,889	5,000	5,000	
GENERAL OFFICE EXPENSE	23,353	18,000	18,000	
TECHNOLOGY	2,331	1,500	1,500	
ACCOMMODATION	24,343	19,330	22,200	
PURCHASED SERVICE	117,657	124,671	60,493	
PARTICIPATION EXPENSES	40,000	40,000	40,000	
INTAKE SCREENING - CITY OF LONDON	28,000	28,000	28,000	
DOMICILLIARY HOSTELS	4,239	5,601	3,600	
PROGRAM COSTS	3,765,584	3,699,072	3,534,241	
EMPLOYMENT	\$ 4,454,381	\$ 4,476,701	\$ 4,314,929	3
CHILDREN'S SERVICES				
ADMINISTRATION - SALARIES	\$ 106,122	\$ 105,956	\$ 101,106	
- BENEFITS	21,630	22,425	20,766	
PROGRAM - FEE SUBSIDY	705,288	687,119	687,119	
- SPECIAL NEEDS	186,411	190,000	190,000	
- WAGE SUBSIDY	306,341	306,341	306,341	
MIDDLESEX SUPPORTS (formerly NCBS) + HEALTH AND SAFETY	130,456	127,000	127,000	
PAY EQUITY	19,091	20,000	20,000	
CHILDREN'S SERVICES	\$ 1,475,339	\$ 1,458,841	\$ 1,452,332	4
SOCIAL HOUSING	\$ 3,819,076	\$ 4,170,810	\$ 4,184,736	5
OTHER PROGRAM COSTS	\$ 20,853	\$ 76,000	\$ 144,124	6
TOTAL EXPENDITURES	\$ 10,575,812	\$ 10,924,957	\$ 10,900,530	

COUNTY OF MIDDLESEX
 SOCIAL SERVICES BUDGET WORKSHEET
 2013 BUDGET
 REVENUES

SCHEDULE 1

2012	2013
BUDGET	BUDGET

GOVERNMENT CONTRIBUTIONS

ADMINISTRATION	\$ 570,336	\$ 625,582
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ONTARIO WORKS

ADDICTION SERVICES CONTRACTED SERVICES	\$ 9,641	\$ 9,641
EMPLOYMENT ASSISTANCE - ADMINISTRATION	295,354	303,481
ONTARIO WORKS - PROGRAM COSTS	3,107,832	3,038,059
PARTICIPATION REVENUE		
ONTARIO WORKS	\$ 3,412,827	\$ 3,351,181

CHILDREN'S SERVICES

CHILD CARE - ADMINISTRATION	\$ 48,238	\$ 48,238
CHILD CARE - PROGRAM COSTS	938,617	938,617
PAY EQUITY	20,000	20,000
CHILDREN'S SERVICES	\$ 1,006,855	\$ 1,006,855

OTHER PROGRAM COSTS

HOMELESSNESS - CHPI	\$ 4,000	\$ 80,084
HOMEMAKERS	12,000	12,000
EMERGENCY ENERGY FUND + RENT BANK - COVERED IN CHPI	21,410	
DOM HOSTELS - NOW COVERED BY COUNTY	4,583	
OTHER PROGRAM COSTS	\$ 41,993	\$ 92,084

TOTAL GOVERNMENT CONTRIBUTIONS	\$ 5,032,011	\$ 5,075,702
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RECOVERIES - Ontario Works	\$ 160,000	\$ 160,000
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TOTAL REVENUES	\$ 5,192,011	\$ 5,235,702
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COUNTY OF MIDDLESEX
 SOCIAL SERVICES BUDGET WORKSHEET
 2013 BUDGET
 ADMINISTRATION

SCHEDULE 2

2012	2013
BUDGET	BUDGET

ADMINISTRATION

SALARIES	\$ 486,034	\$ 510,058
LOCAL SYSTEM SUPPORT SALARIES	22,427	13,214
BENEFITS	99,957	99,848
WSIB	5,000	8,500
LOCAL SYSTEM SUPPORT EQUIPMENT	61,242	83,084
TRAVEL	1,600	1,600
TRAINING AND EDUCATION	6,600	6,600
MEMBERSHIPS	10,585	10,585
GENERAL OFFICE EXPENSE	10,000	10,000
TECHNOLOGY	1,500	1,500
OFFICE SPACE (GAIN)	22,660	39,420
PROFESSIONAL ADVISORS	15,000	20,000
ADMINISTRATION	\$ 742,605	\$ 804,409

COUNTY OF MIDDLESEX
 SOCIAL SERVICES BUDGET WORKSHEET
 2013 BUDGET
 ONTARIO WORKS

SCHEDULE 3

2012	2013
BUDGET	BUDGET

ONTARIO WORKS

SALARIES	\$ 396,352	\$ 445,693
BENEFITS	104,175	121,202
TRAVEL	35,000	35,000
TRAINING AND EDUCATION	5,000	5,000
GENERAL OFFICE EXPENSE	18,000	18,000
TECHNOLOGY	1,500	1,500
OFFICE SPACE (ERC)	19,330	22,200
PURCHASED SERVICE	124,671	60,493
SUB TOTAL	\$ 704,028	\$ 709,088
ONTARIO WORKS BENEFITS	3,699,072	3,534,241
PARTICIPATION EXPENSES	40,000	40,000
DOM HOSTELS	5,601	3,600
SUB TOTAL	\$ 3,744,673	\$ 3,577,841
INTAKE SCREENING	28,000	28,000
ONTARIO WORKS	\$ 4,476,701	\$ 4,314,929

COUNTY OF MIDDLESEX
 SOCIAL SERVICES BUDGET WORKSHEET
 2013 BUDGET
 CHILDREN'S SERVICES

SCHEDULE 4

2012	2013
BUDGET	BUDGET

ADMINISTRATION

SALARIES - DAY NURSERIES ACT (DNA)	\$ 57,990	\$ 55,335
BENEFITS - DNA	12,273	11,365
SALARIES - EARLY LEARNING CHILD CARE (ELCC)	47,966	45,771
BENEFITS - ELCC	10,152	9,401
ADMINISTRATION	\$ 128,381	\$ 121,872

PROGRAM COSTS

ONTARIO WORKS FORMAL	\$ 70,000	\$ 70,000
ONTARIO WORKS INFORMAL	27,500	27,500
DNA NET FEE SUBSIDY (after parent fees)	313,000	313,000
ELCC NET FEE SUBSIDY (after parent fees)	212,008	212,008
DNA WAGE SUBSIDY	251,341	251,341
ELCC WAGE SUBSIDY	55,000	55,000
EXTENDED DAY FUNDING	64,611	64,611
HEALTH & SAFETY/RECREATIONAL CHILD CARE SPACES	15,000	15,000
SPECIAL NEEDS RESOURCING	190,000	190,000
PAY EQUITY	20,000	20,000
PROGRAM COSTS	\$ 1,218,460	\$ 1,218,460
Middlesex Supports	112,000	112,000

CHILDREN'S SERVICES

\$ 1,458,841	\$ 1,452,332
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COUNTY OF MIDDLESEX
 SOCIAL SERVICES BUDGET WORKSHEET
 2013 BUDGET
 SOCIAL HOUSING

SCHEDULE 5

2012	2013
BUDGET	BUDGET

SOCIAL HOUSING	\$ 4,170,810	\$ 4,184,736
SOCIAL HOUSING	\$ 4,170,810	\$ 4,184,736

COUNTY OF MIDDLESEX
 SOCIAL SERVICES BUDGET WORKSHEET
 2013 BUDGET
 OTHER

SCHEDULE 6

2012	2013
BUDGET	BUDGET

OTHER PROGRAMS

CONSOLIDATED HOMELESSNESS PREVENTION INITIATIVE	\$ 4,000	\$ 97,124
HOMEMAKERS & NURSES SERVICES	15,000	15,000
100% MUNICIPAL INITIATIVES	32,000	32,000
100% PROVINCIAL INITIATIVES - EMERGENCY ENERGY FUND	15,000	
RENT BANK	10,000	
OTHER PROGRAMS	\$ 76,000	\$ 144,124

**COUNTY OF MIDDLESEX
BUDGET COMMITTEE
2013 BUDGET**

TRANSPORTATION - OPERATING

	2012 PROJECTED	2012 BUDGET	2013 BUDGET	Ref #
REVENUES				
COUNTY OF MIDDLESEX	\$ 13,331,793	\$ 14,189,756	\$ 15,002,140	
TRANSFER FROM RESERVES	475,000	475,000	-	1
CITY OF LONDON	1,151,112	1,250,000	1,250,000	2
GRAVEL ROYALTY	61,764	50,000	50,000	3
FEDERAL GAS TAX	2,117,311	2,117,311	2,117,311	4
ONEIDA AND OTHER	11,085	10,753	11,085	
Total Revenues	\$ 17,148,065	\$ 18,092,820	\$ 18,430,536	
EXPENDITURES				
OPERATING COSTS				
ROAD MAINTENANCE	\$ 4,035,632	\$ 5,530,000	\$ 5,572,000	5
BRIDGE & CULVERT MAINTENANCE	411,489	355,000	250,000	6
OVERHEAD	1,285,578	1,212,035	1,287,223	7
EQUIPMENT & HOUSING OPERATIONS	(531,337)	(944,310)	(719,700)	8
ENVIROMENTAL SERVICES	3,000	3,000	3,000	9
EMERGENCY PLANNING, FIRE & 911	413,702	407,095	427,213	10
Total Operating Costs	\$ 5,618,065	\$ 6,562,820	\$ 6,819,736	
TRANSFERS				
TRANSFER TO ROADS CAPITAL	\$ 8,080,000	\$ 8,080,000	\$ 8,160,800	11
TRANSFER TO EQUIPMENT CAPITAL	800,000	800,000	800,000	12
TRANSFER TO FACILITIES CAPITAL	150,000	150,000	150,000	13
TRANSFER TO BRIDGE CAPITAL	2,500,000	2,500,000	2,500,000	14
Total Transfers to Capital & Reserves	\$ 11,530,000	\$ 11,530,000	\$ 11,610,800	
Total Expenditures	\$ 17,148,065	\$ 18,092,820	\$ 18,430,536	

2013 Estimates - Transportation Operating

Revenues	2012 Projected	2012 Budget	2013 Budget	
Transfer from Reserves	<u>\$ 475,000</u>	<u>\$ 475,000</u>	<u>\$ -</u>	1
No transfer from reserves anticipated for 2013.				
City of London	<u>\$ 1,151,112</u>	<u>\$ 1,250,000</u>	<u>\$ 1,250,000</u>	2
Payments made to the County by the City of London as per the Municipal Act.				
Gravel Royalty	<u>\$ 61,764</u>	<u>\$ 50,000</u>	<u>\$ 50,000</u>	3
Royalty received by the County as per the Aggregates Act.				
Federal Gas Tax	<u>\$ 2,117,311</u>	<u>\$ 2,117,311</u>	<u>\$ 2,117,311</u>	4
Federal gas tax rebate to County as per AMO agreement schedule to be spent on roads projects.				
Oneida and other revenues	<u>\$ 11,085</u>	<u>\$ 10,753</u>	<u>\$ 11,085</u>	

2013 Estimates - Transportation Operating

Expenditures

	2012 Projected	2012 Budget	2013 Budget
Road Maintenance	\$ 4,035,632	\$ 5,530,000	\$ 5,572,000

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Road maintenance estimates calculated as cost per kilometer (approx. 805.17 km)
Estimated increases due to negotiated union salary increase and material costs.

	2011 / km	2012 / km	2013 / km	2013 Total
Weeds & Grass	\$ 151.23	\$ 184.33	\$ 180.09	\$ 145,000

Weeds & grass includes grass cutting and weed control.
This item will vary depending on the dryness of the weather.

	2011 / km	2012 / km	2013 / km	2013 Total
Clearing	\$ 49.90	\$ 402.87	\$ 255.85	\$ 206,000

Clearing includes tree cutting and removal.
This item is affected by weather conditions.

	2011 / km	2012 / km	2013 / km	2013 Total
Roadside Drainage	\$ 228.21	\$ 201.31	\$ 260.81	\$ 210,000

Roadside drainage includes ditch maintenance.

	2011 / km	2012 / km	2013 / km	2013 Total
Debris Pickup	\$ 28.17	\$ 28.10	\$ 33.53	\$ 27,000

Pick up and disposal of roadside waste. Usually consistent year to year.

	2011 / km	2012 / km	2013 / km	2013 Total
Patching	\$ 165.34	\$ 70.95	\$ 86.94	\$ 70,000

Patching of potholes and other road surface repairs.

Expenditures

Road Maintenance Continued

	2011 / km	2012 / km	2013 / km	2013 Total
Sweeping	\$ 58.65	\$ 76.79	\$ 84.45	\$ 68,000

Sweeping of County roads in urban areas.

	2011 / km	2012 / km	2013 / km	2013 Total
Shoulder Maintenance	\$ 177.84	\$ 236.60	\$ 322.91	\$ 260,000

Maintenance of gravel shoulders.

	2011 / km	2012 / km	2013 / km	2013 Total
Plowing, Sanding & Salting	\$ 3,749.41	\$ 2,595.13	\$ 4,108.45	\$ 3,308,000

Winter maintenance activities including purchase of sand and salt, operation of snow plow equipment. Very dependant on weather conditions. No increase in 2013.

	2011 / km	2012 / km	2013 / km	2013 Total
Winter Patrol & Dispatch	\$ 174.55	\$ 301.72	\$ 372.59	\$ 300,000

Monitoring of County road system during winter season.

	2011 / km	2012 / km	2013 / km	2013 Total
Winter Standby	\$ 12.61	\$ 4.43	\$ 49.68	\$ 40,000

Wages for staff when not actively participating in winter or other maintenance activities during winter season, or for compliance with hours of work legislation.

	2011 / km	2012 / km	2013 / km	2013 Total
Line Marking	\$ 354.47	\$ 421.02	\$ 470.57	\$ 375,000

Line painting on County roads. Increases due to additional widening which requires additional white edge lines, and new turning lanes and traffic signals.

Expenditures

Road Maintenance Continued

	2011 / km	2012 / km	2013 / km	2013 Total
Signs	\$ 100.10	\$ 153.13	\$ 214.86	\$ 173,000

Maintenance and production of signs.

	2011 / km	2012 / km	2013 / km	2013 Total
Railway Crossings	\$ 101.00	\$ 105.13	\$ 99.36	\$ 80,000

Shared maintenance cost of railway crossings on County Roads.

	2011 / km	2012 / km	2013 / km	2013 Total
Guide Rail Maintenance	\$ 10.04	\$ 23.95	\$ 37.26	\$ 30,000

Maintenance of guide rails.

	2011 / km	2012 / km	2013 / km	2013 Total
Traffic Signals & Flashers	\$ 141.96	\$ 113.81	\$ 155.25	\$ 125,000

Traffic signal & flasher maintenance. Increases based on number of signalized intersections in County system.

	2011 / km	2012 / km	2013 / km	2013 Total
Regular Patrol	\$ 123.43	\$ 138.56	\$ 155.25	\$ 125,000

Road patrol as per minimum maintenance standards.

	2011 / km	2012 / km	2013 / km	2013 Total
Traffic Counting	\$ 27.17	\$ 4.41	\$ 37.26	\$ 30,000

Traffic counting activities including intersection analysis. Bi-annual County wide traffic counting creates large budget swings.

Expenditures

	2012 Projected	2012 Budget	2013 Budget
Bridge & Culvert Maintenance	<u>\$ 411,489</u>	<u>\$ 355,000</u>	<u>\$ 250,000</u>

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Maintenance activities such as bridge deck cleaning & repair and culvert lining not directly accountable to road reconstruction/rehab projects. Decrease due to scheduling of capital work projects and work for local municipalities being performed by County forces.

	2012 Projected	2012 Budget	2013 Budget
Bridge Maintenance	\$ 233,248	\$ 230,000	\$ 150,000
Culvert Maintenance	\$ 178,242	\$ 125,000	\$ 100,000

Expenditures

	2012 Projected	2012 Budget	2013 Budget
Overhead	\$ 1,285,578	\$ 1,212,035	\$ 1,287,223

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Salaries & Benefits

	2012 Projected	2012 Budget	2013 Budget
Overhead Salaries	\$ 635,893	\$ 681,804	\$ 695,440
Bereavement leave	\$ 3,160	\$ 8,811	\$ 8,000
Jury Duty	\$ 356	\$ 1,112	\$ 1,000
Vacation	\$ 205,415	\$ 197,835	\$ 205,000
Sick leave	\$ 77,800	\$ 79,278	\$ 80,000
Stat. Holiday	\$ 143,866	\$ 133,924	\$ 145,000
Lieu Day	\$ 11,016	\$ 12,055	\$ 12,000
Employee Assistance Program	\$ 2,166	\$ 4,000	\$ 3,000
WSIB Claims	\$ 79,944	\$ 50,000	\$ 50,000
Pay in Lieu of Benefits	\$ -	\$ 66,999	\$ 68,339
Payroll Clearing Account	\$ (408,870)	\$ (607,533)	\$ (619,683)

Salaries & benefits adjusted for 2013 as per increases as indicated by contracts and treasurers office. Increase in overhead salaries due to non-union increases and safety officer. Payroll clearing account is a reallocation of paid time off and other costs proportionally to all other accounts. WSIB is based on anticipated and ongoing claims.

	2012 Projected	2012 Budget	2013 Budget
Conventions, Training & Memberships	\$ 16,500	\$ 17,850	\$ 17,500

Annual expenditures on conventions, education and professional memberships.

Expenditures

	2012 Projected	2012 Budget	2013 Budget
Miscellaneous Revenue and Expenses	\$ (74,072)	\$ (75,000)	\$ (75,000)

Revenue and expenses incurred on items not covered in other areas, plus funds collected from permit fees.

	2012 Projected	2012 Budget	2013 Budget
Overhead Vehicles and Travel	\$ 44,832	\$ 60,000	\$ 55,000

Travel expenses not directly chargeable to specific projects.

	2012 Projected	2012 Budget	2013 Budget
Tools, Equipment & Supplies	\$ 109,965	\$ 110,000	\$ 110,000

Estimated breakdown for 2013: (tools includes safety equipment)	Office Supplies	Tools	Computers
	\$ 10,000	\$ 93,000	\$ 7,000

	2012 Projected	2012 Budget	2013 Budget
Telephone	\$ 13,660	\$ 15,000	\$ 15,000
Heat	\$ 16,064	\$ 25,000	\$ 25,000
Hydro	\$ 43,165	\$ 52,000	\$ 50,000
Water	\$ 1,400	\$ 1,400	\$ 1,400

Utility costs for all roads facilities and traffic signals. Estimates based on expected increases to utility prices. Water rate revised to reflect average costs.

	2012 Projected	2012 Budget	2013 Budget
Garage Maintenance	\$ 4,053	\$ 65,000	\$ 65,000

Garage maintenance typically level year to year, slight increase for inflation.

	2012 Projected	2012 Budget	2013 Budget
Insurance	\$ 334,036	\$ 273,000	\$ 345,728

Increase based on estimate provided by Treasury (3.5%).

Expenditures

	2012 Projected	2012 Budget	2013 Budget
Radio System	\$ 6,864	\$ 9,500	\$ 9,500

Expenses incurred for the maintenance and operation of the radio system.

	2012 Projected	2012 Budget	2013 Budget
Miscellaneous Legal and Consulting Fees	\$ 18,362	\$ 30,000	\$ 20,000

Legal fees for Board hearings and other actions against the County.

Expenditures

	2012 Projected	2012 Budget	2013 Budget	
Equipment and Housing Operations	\$ (531,337)	\$ (944,310)	\$ (719,700)	8

	2012 Projected	2012 Budget	2013 Budget
Equipment Operating Expenses			
Wages	\$ 136,966	\$ 202,000	\$140,000
Fuel	\$ 586,500	\$ 575,000	\$600,000
Expenses	\$ 436,098	\$ 465,000	\$450,000
Insurance	\$ 39,478	\$ 38,000	\$40,300

Wages, insurance and fuel increased as indicated by treasury.
 Expenses adjusted by assumed rate of inflation of approximately 2.0%.
 Wages account for labour spent maintaining vehicles, operating labour is charged to the appropriate maintenance or project accounts.

	2012 Projected	2012 Budget	2013 Budget
Equipment Rental	\$ (1,730,379)	\$ (2,000,000)	\$ (1,950,000)

Equipment rental rates are calculated by staff to operate the County fleet at a surplus in order to compensate for transfers to equipment and facility reserves.
 Shortfall or surplus normally attributed to severity of winter.

	2012 Projected	2012 Budget	2013 Budget	
Environmental Services	\$ 3,000	\$ 3,000	\$ 3,000	9

Significant reduction due to City of London changing terms from per user fee to flat fee.
 Additional expenses may occur if/when new projects occur or scope of County role changes.

	2012 Projected	2012 Budget	2013 Budget	
Emergency Planning, Fire & 911	\$ 413,702	\$ 407,095	\$ 427,213	10

Expenditures

	2012 Projected	2012 Budget	2013 Budget	
Transfers to Roads Capital	<u>\$ 7,800,000</u>	<u>\$ 7,800,000</u>	<u>\$ 8,080,000</u>	11

As per Tangible Capital Asset Policy. Annual increase of 1% approved by County Council.

	2012 Projected	2012 Budget	2013 Budget	
Transfers to Equipment Capital	<u>\$ 775,000</u>	<u>\$ 775,000</u>	<u>\$ 800,000</u>	12

As per Tangible Capital Asset Policy.

	2012 Projected	2012 Budget	2013 Budget	
Transfers to Facilities Capital	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 150,000</u>	13

As per Tangible Capital Asset Policy.

	2012 Projected	2012 Budget	2013 Budget	
Transfers to Bridge Capital	<u>\$ 2,500,000</u>	<u>\$ 2,500,000</u>	<u>\$ 2,500,000</u>	14

As per Tangible Capital Asset Policy.

**COUNTY OF MIDDLESEX
BUDGET COMMITTEE
2013 BUDGET**

STRATHMERE LODGE

	2012 PROJECTED	2012 BUDGET	2013 BUDGET	Ref #
REVENUE				
COUNTY OF MIDDLESEX	\$ 1,039,880	\$ 1,552,952	\$ 1,552,952	1
PROVINCE OF ONTARIO	6,677,878	6,583,793	6,795,907	2
RESIDENTS	3,405,363	3,501,808	3,599,414	3
OTHER	49,348	43,298	57,958	4
TRANSFER FROM RESERVE -- WSIB	30,000	30,000	30,000	5
TOTAL REVENUE	\$ 11,202,470	\$ 11,711,851	\$ 12,036,231	
EXPENDITURES				
SALARIES	\$ 7,542,367	\$ 7,851,316	\$ 8,026,001	6
BENEFITS	1,751,677	1,887,704	1,951,169	7
SUPPLIES	195,615	203,398	201,558	8
FACILITY REPLACEMENTS	116,109	77,285	54,450	9
FACILITY MAINTENANCE	113,146	101,350	117,350	10
OTHER REPLACEMENTS	98,942	100,596	99,878	11
PURCHASED SERVICES	393,159	392,737	410,976	12
RAW FOOD	445,722	445,722	470,467	13
UTILITIES	287,896	330,000	322,500	14
INSURANCE	30,719	27,493	32,284	15
AUDIT	3,608	5,000	5,000	16
LEGAL & CONSULTING	1,406	15,000	5,000	17
TREASURY CHARGE	14,000	14,000	79,348	18
OFFICE EXPENSE	29,938	30,000	30,000	19
EDUCATION, TRAVEL & CONVENTION	30,250	30,250	30,250	20
CAPITAL	200,000	200,000	200,000	21
TOTAL EXPENDITURES	\$ 11,254,555	\$ 11,711,851	\$ 12,036,231	

County of Middlesex

	2012 PROJECTED	2012 BUDGET	2013 BUDGET
	<u>\$ 1,039,880</u>	<u>\$ 1,552,952</u>	<u>\$ 1,552,952</u>

County portion is Total Expenditures less all other Revenue sources.

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Province of Ontario

	2012 PROJECTED	2012 BUDGET	2013 BUDGET
	<u>\$ 6,677,878</u>	<u>\$ 6,583,793</u>	<u>\$ 6,795,907</u>

Province per Diem Funding	\$ 9,193,473	9,436,295
Laboratory Funding	12,000	12,000
Nursing High Cost Supplies Funding	60,000	33,000
Physician-on-Call Funding	16,000	16,002
RPN Funding	106,288	113,352
RAI-MDS Funding	78,800	78,804
BSO Funding	0	82,621
Less ---Resident Basic Accommodation Revenue	-2,882,768	-2,976,167

2

Resident Revenue

	2012 PROJECTED	2012 BUDGET	2013 BUDGET
	<u>\$ 3,405,363</u>	<u>\$ 3,501,808</u>	<u>\$ 3,599,414</u>

Basic Accommodation Revenue	\$ 2,882,768	\$ 2,976,167
Preferred Accommodation Revenue	619,040	623,247

3

Other Revenue

	2012 PROJECTED	2012 BUDGET	2013 BUDGET
	<u>\$ 49,348</u>	<u>\$ 43,298</u>	<u>\$ 57,958</u>

Meal Sales (Staff, Visitors)	\$ 15,604	16,982
Library	7,000	7,700
Foot Care	3,000	6,000
Medical Mart rebates		8,000
ADP (Ostomy) rebates		3,000
Vital Air rebates		500
Clothing Alterations	3,000	1,000
Van use	3,000	8,500
Resident equipment repairs	500	
Wireless -- Medical Pharmacies	5,000	
Hairdressing -- \$323.00 per month	3,794	3,876
Cable Administration -- Commission	2,400	2,400

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Transfer from Reserve -- WSIB

	2012 PROJECTED	2012 BUDGET	2013 BUDGET
	<u>\$ 30,000</u>	<u>\$ 30,000</u>	<u>\$ 30,000</u>

Portion of WSIB costs covered by Insurance

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Salaries

	2012 PROJECTED	2012 BUDGET	2013 BUDGET
	<u>\$ 7,542,367</u>	<u>\$ 7,851,316</u>	<u>\$ 8,026,001</u>

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The staff complement includes 116.00 F.T.E.'s:

2.0% increase has been budgeted for staff represented by C.A.W. Local 302, effective January 1, 2013,
as per collective agreement expiring December 31, 2014

2.75 % increase has been budgeted for staff represented by O.N.A. Local 21 effective April 1, 2013,
as per collective agreement expiring March 31, 2014

Non union staff are projected with a 2.0% increase effective January 1, 2013

Benefits

	2012 PROJECTED	2012 BUDGET	2013 BUDGET
	<u>\$ 1,751,677</u>	<u>\$ 1,887,704</u>	<u>\$ 1,951,169</u>

7

Employee benefits include Canada Pension, Employment Insurance, the OMERS pension plan, extended health care, dental, life insurance, long term disability, the employee assistance program and W.S.I.B.

The latter includes insurance premiums of \$60,000 and reflects the estimated cost of future and ongoing claims. Provision has been made for the recovery of \$30,000 from the WSIB Reserve in respect of claims paid by the insurer.

OMERS has a " significant" temporary three year contribution increase to support the funded security of the OMERS plan.

Supplies

	2012 PROJECTED	2012 BUDGET	2013 BUDGET
	<u>\$ 195,615</u>	<u>\$ 203,398</u>	<u>\$ 201,558</u>

8

Activation

Cost of Resident (720) entertainment, crafts, trips and refreshments (15,300) Gardening Committee (2,000) Family council (400)

Nursing - Supplies and Medications 55,000 80,500

Dressings, Gloves, Treatments, Catheters

Nursing - High Intensity Needs 60,000 33,000

Supplies provided for individual residents and reimbursed by MOH

Dietary 21,060 21,060

Paper products and dishwashing chemicals

Housekeeping Supplies 29,000 30,160

Cleaning chemicals, paper products, garbage bags and gloves

Laundry Supplies 10,918 10,918

Chemicals for laundry process

Administration Supplies 7,500 7,500

Service awards, retirement gifts

Facilities Replacements

	2012 PROJECTED	2012 BUDGET	2013 BUDGET
	<u>\$ 116,109</u>	<u>\$ 77,285</u>	<u>\$ 54,450</u>

Robocoupe 5 Food Processor			4,200
Vital Signs Machines (2)			4,000
Lift Batteries (5)			2,100
Foam Wedges (6)			1,700
Bed Alarms (5)			2,250
Mattress Replacements (25)			11,000
Micro Fiber Cleaning Equipment			15,000
Computers (12)			10,200
Notebook (2)			4,000

9

Facilities Maintenance

	2012 PROJECTED	2012 BUDGET	2013 BUDGET
	<u>\$ 113,146</u>	<u>\$ 101,350</u>	<u>\$ 117,350</u>

Activation	\$	350	200
Dietary		7,500	7,500
Maintenance and repairs to kitchen equipment			
Nursing		32,000	26,000
Equipment repairs, lift and tub maintenance service agreement			
Housekeeping		2,500	2,500
Laundry		2,500	2,500
Administration		5,000	5,000
Computer, printers, telecommunications repairs			
Maintenance		34,000	55,650
Contractor repairs and parts for HVAC and other equipment and building fabric			
Salt, filters, lawn mower, boiler electrical fixtures, lighting, plumbing fixtures and paint			
Ongoing program of room drywall repairs and paint touch-ups, door and wall protection.			
Maintenance includes replacement of diesel fuel for emergency generator.			
Vehicle		7,500	8,000
Gas and repairs to Lodge bus			
Snow Clearing		10,000	10,000
Contracted snow clearing			

10

Other Replacements

	2012 PROJECTED	2012 BUDGET	2013 BUDGET
	<u>\$ 98,942</u>	<u>\$ 100,596</u>	<u>\$ 99,878</u>
Dishes & Cutlery		\$ 10,400	10,920
Ongoing replacement of silverware, china and smallwares			
Bedding, Linens & Incontinent Products		81,396	86,458
Replacement of linens (11,458), supply of incontinent products (75,000)			
Uniforms		8,800	2,500
Supply of uniforms			

11

Purchased Service

	2012 PROJECTED	2012 BUDGET	2013 BUDGET
	<u>\$ 393,159</u>	<u>\$ 392,737</u>	<u>\$ 410,976</u>
Pastoral Care		\$ 22,464	22,136
Contracted Chaplain			
Music Therapy		3,100	2,880
Contracted music therapist			
Horticultural Therapist		7,000	7,141
Contracted horticulturist			
Art Therapist		3,264	3,600
Contracted Art classes			
Social Worker		20,800	22,136
Contracted Social Worker			
Drum Circle			1,900
Piano Tuning		200	300
Contracted Piano Tuning			
Nutritional Management Services -- Dietary		164,843	170,412
Contracted food service management			
Increased hours for nutritional assessments and resident diet management as required by the Ministry of Health and Long Term Care			
Laboratory Fees		12,000	9,000
Ministry funded fees for on-site lab service			
Window Cleaning		2,500	2,500
Contracted exterior window cleaning			
Elevator Service		8,000	8,000
Monthly service and inspections			
Energy Solutions Audit		10,000	
Pest control		1,000	2,263
Fire Alarm and Equipment		4,500	1,500
Inspection and servicing of alarm and fire detection equipment			
Emergency Power - Servicing of back-up generator		1,000	1,260
Sprinkler System - Servicing and annual inspection			4,025
Sprinkler system servicing is for both fire and garden sprinklers			
Sanitary Sewers			2,100
Grease pit bi-annually			
Miscellaneous contract fees		1,350	1,103
Security, 2 Way radio license			
Computer Support		20,500	23,500
Medecare software for Nursing RAI MDS			
P.A.P.P fees		1,300	1,300
bank fees for electronic deposit of resident payments			
Payroll		3,000	3,500
Service fee for processing payroll. Payroll is processed in house now.			
Time Management Software Upgrade			7,500
Copier		4,000	4,200
Copier supplies and lease cost			
OANHSS - Annual Membership fees		12,000	11,419
Advertising		2,500	2,500
Medical Director and Physician on Call		33,516	37,026
Education Coordinator		45,000	51,025
IDT Support		3,500	3,500
CAW Leadership Training		1,000	1,000
Complete Purchasing		750	750
FP Mailing Solutions		300	300
Shredding - Cintas		1,000	1,200

12

Raw Food	2012 PROJECTED	2012 BUDGET	2013 BUDGET
	<u>\$ 445,722</u>	<u>\$ 445,722</u>	<u>\$ 470,467</u>
Funding envelope		\$ 436,858	\$ 455,520
Funding of \$7.80 per resident day			
Raw Food Recoveries		5,000	9,390
Staff and Visitor Meals			
Non-Resident Cost		3,864	5,557
Catering to resident programs, coffee			

13

Utilities	2012 PROJECTED	2012 BUDGET	2013 BUDGET
	<u>\$ 287,896</u>	<u>\$ 330,000</u>	<u>\$ 322,500</u>
Natural Gas		\$ 90,000	85,000
21,625 cubic metres @ 20.1 cents compared to 22.9 cents last year			
Electricity		180,000	178,000
Annual consumption is budgeted at 155,000 kwh, same as last year.			
Water & Sewer		48,000	47,000
1535 cubic meters down from 1600 @ \$1.26 up from \$1.20.			
Sewage charge @ \$1.12 up from \$1.06			
Waste Management		12,000	12,500
Twice weekly pickups			

14

Insurance	2012 PROJECTED	2012 BUDGET	2013 BUDGET
	<u>\$ 30,719</u>	<u>\$ 27,493</u>	<u>\$ 32,284</u>
Premiums for liability, fire and vehicle as arranged through the County's insurer			
2000 Ford Van		\$ 760	775
Bond -- Employees		422	463
Boiler and Machinery		1,278	1,442
Municipal Liability		16,630	19,957
Property		8,403	9,647

15

Audit and Consulting	2012 PROJECTED	2012 BUDGET	2013 BUDGET
	<u>\$ 3,608</u>	<u>\$ 5,000</u>	<u>\$ 5,000</u>
Audit fees as allocated by the Treasurer			

16

Legal & Consulting	2012 PROJECTED	2012 BUDGET	2013 BUDGET
	<u>\$ 1,406</u>	<u>\$ 15,000</u>	<u>\$ 5,000</u>
JustUs Workplace Paralegals-- WSIB consultants		\$ 5,000	3000
Lawyers Fees		10,000	2000

17

Treasury	2012 PROJECTED	2012 BUDGET	2013 BUDGET
	<u>\$ 14,000</u>	<u>\$ 14,000</u>	<u>\$ 79,348</u>
Treasury cross charge for accounting and payroll services			

18

Office Expense	2012 PROJECTED	2012 BUDGET	2013 BUDGET
	<u>\$ 29,938</u>	<u>\$ 30,000</u>	<u>\$ 30,000</u>
Postage		\$ 5,000	\$ 5,000
Printing and Stationary		17,000	17,000
Telephone		8,000	8,000

19

Education, Travel & Convention	2012 PROJECTED	2012 BUDGET	2013 BUDGET
	<u>\$ 30,250</u>	<u>\$ 30,250</u>	<u>\$ 30,250</u>
Convention		\$ 5,000	5000
Training		20,250	20250
Travel		5,000	5000

20

Capital	2012 PROJECTED	2012 BUDGET	2013 BUDGET
	<u>\$ 200,000</u>	<u>\$ 200,000</u>	<u>\$ 200,000</u>
Parking lot expansion			39,500
Lifts (2)			18,000
Whirlpool tubs (2)			49,000
Extra low beds (10)			17,000
Auto Door Openers			10,000
Used Pick-up Truck			10,000
Reserve Account		105,579	56,500
Care Point Kiosk(35)		64,421	
Cement Work -- Walking Paths		10,000	
Awning Bear Creek		20,000	
Wireless Network			

21

**COUNTY OF MIDDLESEX
COMMITTEE OF THE WHOLE
2013 BUDGET**

STRATHMERE LODGE DEBENTURE PAYMENT	2012 PROJECTED	2012 BUDGET	2013 BUDGET
REVENUES			
County of Middlesex	\$ 758,753	\$ 757,000	\$ 757,000
Province of Ontario	604,440	604,440	604,440
Tsf.from Res. - Tax Rate	96,352	96,352	55,112
TOTAL REVENUES	<u>\$ 1,459,545</u>	<u>\$ 1,457,792</u>	<u>\$ 1,416,552</u>
EXPENDITURES			
Principal	\$ 890,000	\$ 890,000	\$ 890,000
Interest	569,545	567,792	526,552
TOTAL EXPENDITURES	<u>\$ 1,459,545</u>	<u>\$ 1,457,792</u>	<u>\$ 1,416,552</u>

Prov. of Ontario - represents \$10.35 per day per resident

Jan. 3, 2006 - \$17,800,000 - 20 year serial debenture issued from OSIFA at 4.64% interest

semi annual payments of principal (\$445,000) & interest (declining amount) on July 4 & Jan. 2 of each year

**COUNTY OF MIDDLESEX
COMMITTEE OF THE WHOLE
2013 BUDGET**

LAND AMBULANCE - OPERATING	2012 PROJECTION	2012 BUDGET	2013 BUDGET	Ref #
REVENUES				
COUNTY OF MIDDLESEX	\$ 1,801,113	\$ 1,894,763	\$ 1,951,606	1
PROVINCE OF ONTARIO - Land Ambulance	12,425,763	12,598,926	12,787,910	2
PROVINCE OF ONTARIO - Off Load Nursing	525,000	-	-	
CITY OF LONDON - Land Ambulance	10,015,965	10,531,000	10,846,930	3
SALE OF USED EQUIPMENT & VEHICLES	-	-	-	
TRANSFERS FROM RESERVES	608,685	173,163	1,431,069	4
Total Revenues	\$ 25,376,526	\$ 25,197,852	\$ 27,017,515	
EXPENDITURES				
PAYMENTS TO CONTRACTORS	\$22,235,460	\$5,237,669	\$0	
PAYMENTS TO MIDDLESEX-LONDON EMS	-	18,355,300	26,270,226	5
Total - Services	22,235,460	23,592,969	26,270,226	
SALARIES	183,000	163,000		
OVERHEAD	58,529	3,300		
CONSULTING COSTS	150,000			
AMBULANCE STATIONS	26,137	-	-	
VEHICLES, EQUIPMENT & MEDICAL SUPPLIES				
MEDICAL EQUIPMENT	114,500	-	-	
VEHICLE & EQUIPMENT CAPTIAL	1,245,000	747,288	747,288	6
MEDICAL SUPPLIES	620,500	-	-	
MAJOR VEHICLE REPAIRS	218,400	54,600	-	
Total - Vehicles, Medical	2,198,400	801,888	747,288	
TRANSITION COSTS		765,635		
Total Expenditures	\$ 24,701,526	\$ 25,326,792	\$ 27,017,514	
LAND AMBULANCE - CAPITAL				
CAPITAL EXPENDITURES				
vehicle purchases	\$580,000	\$747,288	\$747,288	7
New station development			-	
medical equipment (capital)		-	1,000,000	8
computers & software			-	
Total Capital Expenditures	\$580,000	\$747,288	\$1,747,288	
CAPITAL REVENUES				
Transfer From Operations			\$ 747,288	9
Transfer From Reserves	\$580,000	\$747,288	\$1,000,000	10
Total Capital Revenues	\$580,000	\$747,288	\$1,747,288	

2013 Budget - Land Ambulance

Operating Revenues				Ref
	2012 PROJECTION	2012 BUDGET	2013 BUDGET	
REVENUES				
COUNTY OF MIDDLESEX	1,801,113	1,894,763	1,951,606	1
PROVINCE OF ONTARIO - Land Ambulance	12,425,763	12,598,926	12,787,910	2
PROVINCE OF ONTARIO - Off Load Nursing	525,000			
CITY OF LONDON - Land Ambulance	10,015,965	10,531,000	10,846,930	3
SALE OF USED EQUIPMENT & VEHICLES		-		
TRANSFERS FROM RESERVES	608,685	173,163	1,431,069	4
TOTAL	\$ 25,376,526	\$ 25,197,852	\$ 27,017,515	
Ref #				
1 & 3	The City and County share in the net cost of land ambulance service on the basis of weighted assesment. In 2012 the City share of net expenses was 84.758387%. The assesment ratio changes annually based on the relative assesment growth in London and Middlesex.			
	The 2013 estimate reflects a projected 1.5% increase in provincial funding from the 2012 approved funding.			
4	Transfer from reserves to balance the 2013 budget			

2013 Budget - Land Ambulance

OPERATING BUDGET		2013 BUDGET	Ref
COSTS SUMMARY			
Management & Administration	\$	1,187,693	
Operational Wages & Benefits		20,871,096	
Training		349,980	
Consumable Supplies		730,000	
Vehicle Operations		695,973	
Facilities		1,117,761	
Office Expenses & Travel		367,500	
Insurance		261,502	
Fees & Charges		688,721	
Revenue - HST rebate and inquiries			
Net Operating Costs	\$	<u>26,270,226</u>	5

2013 Budget - VEHICLES, EQUIPMENT & MEDICAL SUPPLIES

	2012 PROJECTION	2012 BUDGET	2013 BUDGET	Ref
VEHICLES, EQUIPMENT & MEDICAL SUPPLIES				
MEDICAL EQUIPMENT	114,500	\$ 185,000		
TRANSFER TO VEHICLE & EQUIPMENT RESERVE	1,245,000	580,000	747,288	6
MEDICAL SUPPLIES	620,500	496,908		
MAJOR VEHICLE REPAIRS	218,400	218,400		
TOTAL	\$ 2,198,400	\$ 1,480,308	\$ 747,288	

2013 Budget - CAPITAL EXPENDITURES

	2012 PROJECTION	2012 BUDGET	2013 BUDGET	Ref
CAPITAL EXPENDITURES				
vehicle purchases	\$ 580,000	\$ 747,288	\$ 747,288	7
Cardiac Monitors			\$ 1,000,000	8
TOTAL	\$ 580,000	\$ 747,288	\$ 1,747,288	

ref #

MOHLTC recommends a 54 month replacement cycle for ambulances. We have found a 60 month cycle to be 7 adequate for our operations. This year, EMS will purchase 6 ambulances and 1 Emergency Response Unit

8 cost of replacement of the cardiac monitors, which are current 7+ years old

2013 Budget - CAPITAL REVENUES

	2012 PROJECTION	2012 BUDGET	2013 BUDGET	
CAPITAL REVENUES				
Transfer From Operations				
Transfer From Reserves			\$ 747,288	9
TOTAL	\$ 580,000	\$ 747,288	\$ 1,000,000	10

ref #

9 the ambulance purchase is to be funded from a transfer from the equipment and vehicle reserve

10 Cardiac Monitors will come from the province/municipal reserve

**MIDDLESEX COUNTY LIBRARY BOARD
2013 BUDGET - LIBRARY**

	2012 PROJECTED	2012 BUDGET	2013 BUDGET	REF #
REVENUES				
COUNTY OF MIDDLESEX	\$2,674,460	2,674,460	3,025,882	
PROV. OF ONT. - OPERATING	134,047	134,047	134,047	1
GOV'T. OF CANADA - CAP	24,500	24,500	-	
SOCIAL SERVICES	-	-	29,420	2
DONATIONS / FUNDRAISING	14,176	10,000	10,000	3
FINES & LOST BOOKS	28,000	28,000	28,000	4
OTHER REVENUE	4,000	2,000	3,500	5
SURPLUS	94,777	80,000	112,770	
Total Revenues	\$2,973,960	2,953,007	3,343,619	
EXPENDITURES				
SALARIES	1,561,822	1,601,635	1,811,992	6
TOTAL BENEFITS	293,494	303,482	349,866	7
OPERATIONS	177,190	176,490	182,269	8
BOOKS	400,000	400,000	425,000	9
BRANCH DEVELOPMENT	85,000	85,000	65,000	10
BRANCHES - RENT	265,286	304,522	377,243	11
AUTOMATION	71,569	67,049	60,549	12
TRANSFER TO CAPITAL	0	8,000	64,000	13
LIBRARY OFFICE MAINTENANCE	6,829	6,829	7,700	14
Total Expenditures	\$2,861,190	\$ 2,953,007	\$3,343,619	
Projected Surplus / - Deficit	\$112,770			

REVENUES 1 - 4

PROVINCE OF ONTARIO - OPERATING

Includes the Ministry of Culture operating grant of \$125,674 plus pay equity funding of \$8,283
The Ministry has not changed this grant for many years; no changes for 2013 are anticipated.
Ministry of Culture budget year is April 1 2012 - March 31 2013
Cheque typically arrives in late fall; grant is contingent on adherence to the Public
Libraries Act and its Regulation 976 plus filing of annual return and audited statement to Ministry

<u>2012</u>	<u>2012</u>	<u>2013</u>	<u>REF</u>
<u>PROJECTED</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>#</u>
<u>\$ 134,047</u>	<u>\$ 134,047</u>	<u>\$ 134,047</u>	<u>1</u>

SOCIAL SERVICES REVENUE FOR RENTAL OF OFFICE SPACE

Strathroy Library

		<u>\$ 29,420</u>	<u>2</u>
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GOVERNMENT OF CANADA - COMMUNITY ACCESS PROJECT "CAP"

Cap funding no longer available

<u>\$ 24,500</u>	<u>\$ 24,500</u>	<u>\$ -</u>	
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REVENUES 5 - 8

DONATIONS / FUNDRAISING

bequests
booksales at local branches;
Adopt a Magazine
Honour With Books programs
donations from individuals
donations from service clubs
Charitable receipts to individuals.
Donations support individual branch
programs or furnishings
public photocopier fees

	2012	2012	2013	REF
	PROJECTED	BUDGET	BUDGET	#
	\$ 14,176	\$ 10,000	\$ 10,000	3

FINES & LOST BOOKS

based on previous years

	\$ 28,000	\$ 28,000	\$ 28,000	4
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OTHER REVENUE

photocopier revenue from public copiers

	\$ 4,000	\$ 2,000	\$ 3,500	5
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	2012 PROJECTED	2012 BUDGET	2013 BUDGET	REF #
SALARIES	\$ 1,561,822	\$ 1,601,635	\$ 1,811,992	6

The library staff consist of the following:

- 1 CEO (Management)
- 1 Director of Information Services (Management)
- 0.5 Children's Librarian - Library Office
- 3 FT Library Technicians - Library Office
- 1 FT Library Assistant - Library Office
- 1 Systems Librarian
- 0.5 Library Technician -web site and training (shared MC)
- 1 FT Reference Librarian
- 2 FT Library Supervisors: Komoka and Strathroy
- 1 FT Library Technician Strathroy
- 1 FT Library Technician - Dorchester Library and ERC
- 8 part-time Large Branch Supervisors - Branches
- 5 part-time Small Branch Supervisors - Branches
- 20 part-time Branch Assistants - Large Branches
- 17 part-time Student Assistants - Large Branches

Total Library Office, Strathroy, Branches = 64 staff

Loss of ERC revenues in 2012

GRAND TOTAL SALARY COSTS \$1,811,992

***NOTES:**

grid steps for approved nonunion grid;
est. 2% salary increase for 2013;

EXPENDITURES - BENEFITS	2012 PROJECTED	2012 BUDGET	2013 BUDGET	REF #
	\$ 293,494	\$ 303,482	\$ 349,866	7

OPERATIONS

REF
8

	2012 PROJECTED	2012 BUDGET	2013 BUDGET
GRAND TOTAL	\$ 177,190	\$ 176,490	\$ 182,269
TRAVEL/EXPENSE	\$27,000	\$ 25,000	\$27,000
mileage @ \$0.45/km paid for staff travelling to work at neighbouring branches, workshops, meetings, training Train/air fare to conferences; meals; hotel for overnights			
TRAVEL/EXPENSE/CONVENTIONS LIBRARY BOARD	\$12,000	\$12,000	\$12,000
STAFF TRAINING	\$13,500	\$ 10,000	\$13,500
Education & Workshop registrations; EXCEL tuition refund for branch staff upon successful completion of course; Kempenfelt course; Conferences registration (OLA; SirsiDynix; Kempenfelt) first aid training; supervisor's training; emergency training			
MEMBERSHIPS	\$9,000	\$ 9,709	\$10,569
ARUPLO \$475 Ontario Library Assoc. \$190 (any 2 staff) Ontario Library Assoc. \$190 (any 2 staff) OLA - Ont.Lib.Bd. Assoc. \$475 Canadian Library Assoc. \$1,200 Dorchester Business Assoc. \$100 Strathroy Chamber of Commerce \$185 Mt Brydges Business Assoc. \$250 Middlesex Municipal Association \$250 OLC membership for 2013 \$6604 ESCLM Employment Sector London/Midd \$650 Total = \$10,569			
AUDIT	\$ 4,750	\$ 4,400	\$ 4,750
Library audit completed with County			
Sub Totals	\$66,250	\$61,109	\$67,819

OPERATIONS 8

REF
#8

	2012 PROJECTED	2012 BUDGET	2013 BUDGET
TELEPHONE	\$ 24,000	\$ 24,000	\$ 24,000

Monthly costs including HST

Ilderton (voice, fax)
 Coldstream (voice, fax)
 Library Office (phone system, fax)
 Strathroy Library (phone system, fax)
 Thorndale (phone, fax)
 Wardsville (phone, fax)
 Newbury (phone, fax)
 Dorchester (phone)
 Delaware (phone, fax)
 Melbourne (phone, fax)
 Mt. Brydges (phone, fax)
 Ailsa Craig (phone, fax)
 Glencoe (phone, fax)
 Lucan (phone, fax)
 Parkhill (phone, fax)
 Komoka (phone, fax)
 long distance all sites combined
 cell phones (Lindsay and Julie)

OFFICE SUPPLIES

centralized purchasing for all branches,
 includes toner, paper, pens, labels, tape,
 cases for new materials processing
 and book repair tape, glue, etc.
 library cards, barcodes

30,000	30,000	30,000
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POSTAGE & EXPRESS

postage (book bags, first class, meter/scale)
 book deliveries for exchanges
 shipping charges - books
 postal box rental fees (WN \$125; SR \$410; DC)
 courier; customs fees occasionally

40,000	40,000	40,000
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Each branch library receives a monthly
 book delivery for book exchange.
 Library Book rate used for book bags
 for title requests (Canada Post).
 Postage for regular first class mail.
 Postage meter and scale service
 contract -
 Shipping charges for new books
 arriving at Library Office.

INSURANCE

14,440	14,381	15,450
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LEGAL

rental agreements

2,500	12,000	5,000
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EXPENDITURES - BOOKS

	2012	2012	2013	REF
	PROJECTED	BUDGET	BUDGET	#

BOOKS	\$ 400,000	\$ 400,000	\$ 425,000	9
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Materials Budget

Books		Adult & audiobooks	\$ 115,500	
		Large Print	\$ 25,000	
		Reference	\$ 25,000	
		Young Adult	\$ 8,000	
		Juvenile	\$ 63,000	
		Paperbacks	\$ 19,000	
		Multilingual	\$ 2,000	
Serials			\$ 19,000	
Ebooks			\$ 25,000	
Talking Books			\$ 6,500	
DVD's			\$ 51,000	
Processing & Bindery & Cancopy license		for 11 copiers=\$750	\$ 66,000	
TOTAL	\$ 400,000	\$ 400,000	\$ 425,000	5.88%

EXPENDITURES - BRANCH DEVELOPMENT 2013

2012 PROJECTED	2012 BUDGET	2013 BUDGET	REF #
\$ 85,000	\$ 85,000	\$ 65,000	10
\$ 40,000	\$ 40,000	\$ 40,000	

This area of the budget covers Security monitoring, panic alarms, furnishings and repairs for 15 branches plus library office. The annual cost is approx \$3,000.

Donations and bequests frequently pay for branch improvements. With 15 branches, the requested amount maintains the library facilities on an ongoing and as needed basis. Every year, there are small upkeep projects and some years have major projects such as 2012 with Komoka.

BRANCH PROGRAM EXPENSES

\$ 15,000	\$ 15,000	\$ 15,000
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Supplies and any special costs for branch programs is also included in this area of the budget.

Donations frequently support branch programs such as author readings or children's entertainers.

Advertising/Marketing of services \$10,000 added in 2013
outdoor signage at 2 branches (costs shared with municipality)

10,000	\$ 10,000	\$ 10,000
20,000	\$ 20,000	

EXPENDITURES - RENT

2012 PROJECTED	2012 BUDGET	2013 BUDGET	REF #
\$265,286	\$304,522	\$ 377,243	11

BRANCHES - RENT

Branch Library	Rate 2012	Current Size	Cost 2013	Municipality
Ailsa Craig	\$7.21	2,335.9	\$16,841.69	North Middlesex
Coldstream	\$6.28	1,200.0	\$7,536.00	Middlesex Centre
Delaware	\$6.28	640.0	\$4,019.20	Middlesex Centre
Dorchester	\$7.21	4,238.0	\$30,555.98	Thames Centre
Glencoe	\$7.21	3,200.0	\$23,072.00	Southwest Middlesex
Ilderton	\$7.21	2,240.0	\$16,150.40	Middlesex Centre
Komoka	\$7.21	6,776.2	\$48,856.40	Middlesex Centre
Lucan	\$7.21	3,880.0	\$27,974.80	Lucan Biddulph
Melbourne	\$6.28	632.0	\$3,968.96	Southwest Middlesex
Mt. Brydges	\$7.21	2,220.0	\$16,006.20	Strathroy Caradoc
Newbury	\$6.28	582.0	\$3,654.96	Newbury
Parkhill	\$7.21	1,150.0	\$8,291.50	North Middlesex
Strathroy	\$9.93	11,052.0	\$109,746.36	Strathroy Caradoc
Wardsville	\$6.28	882.0	\$5,538.96	Southwest Middlesex
Thorndale	\$7.21	4,024.0	\$29,013.04	Thames Centre
Library Office	\$7.21	3,608.4	\$26,016.56	Strathroy Caradoc
Total		48,660.48	\$377,243	\$388,560.29

annual CPI rate released end of January

Cost 2013

EXPENDITURES - AUTOMATION

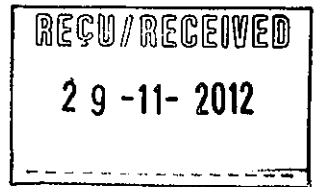
	2012 PROJECTED	2012 BUDGET	2013 BUDGET	REF #
Expenditures - Automation	\$ 71,569	\$ 67,049	\$ 60,549	12
OLC membership - included in memberships				
LILY hosting fee (OLC) and				
SirsiDynix Software support Middlesex share			\$ 15,621	
Envisionware and Self Check-out for Strathroy branch			1,500	
Middlesex share of union database and Enterprise upgrade			28,428	
photocopier Library Office- OCE			1,850	
photocopier Strathroy Public-Ricoh leased			1,700	
photocopier Mt. Brydges Public-owned			500	
photocopier Parkhill Public-purchased 2010			500	
photocopier Dorchester public - owned			500	
photocopier Thorndale public-Ricoh purchased 05			500	
photocopier Glencoe public-owned			500	
photocopier Wardsville public-purchased 08			500	
photocopier Lucan (owned)			500	
photocopier Ilderton (owned)			500	
photocopier Ailsa Craig -owned			500	
photocopiers leased (2) at Komoka			4,000	
Misc -unexpected replacement-printer, barcode wands, etc.			2,950	
Total	\$ 71,569	\$ 67,049	\$ 60,549	
replacement of PCs (Capital)		\$ 8,000	\$ 8,000	
public and staff PCs coming off warranty				
library laptops coming off warranty				
Parkhill Library Expansion			\$ 56,000	
- computers, shelving, furniture etc.				
Total Capital	\$ -	\$ 8,000	\$ 64,000	13

EXPENDITURES - MAIL PICKUP AND DELIVERY

	2012 PROJECTED	2012 BUDGET	2013 BUDGET	REF #
EXPENDITURES - MAIL PICKUP/DELIVERY	\$ 6,829	\$ 6,829	\$ 7,700	14

November 16, 2012

Warden Jim Maudsley
Middlesex County
399 Ridout St.
London, ON N6A 2P1



RE: 2013 Estimated Board of Health Expenditures

Dear Warden Maudsley,

Pursuant to section 72(5) of the Health Protection & Promotion Act (HPPA), the Board of Health wishes to advise and give notice to the Middlesex County, an obligated municipality under the HPPA, that the estimated 2013 public health costs for the County is \$1,160,961, the same amount as the previous year.

The County's share of the 2013 Board approved Mandatory Programs operating budget (Cost-Shared Programs) has been apportioned on a percentage of population basis or 16% of the net requirements after considering provincial grants. The remaining 84% of the obligation is payable by the City of London. Table 1 below, details the apportionment.

Table 1 – 2013 Mandatory Programs Budget - Municipal Estimate

2013 Mandatory Programs	\$23,213,670
Less: Estimated Provincial Grants (HPPA, s. 76)	15,957,650
Municipal Obligation before apportionment (HPPA, s. 72(1))	\$ 7,256,020
Less: City of London apportionment (84%)	6,095,059
Less: Middlesex County apportionment (16%)	1,160,961
Amount remaining	\$ 0

The Board of Health kindly requests that the County's share of \$1,160,961, be paid equally and on the first business day of each month over the 12 month period from January 1st, 2013 to December 31st, 2013. (HPPA, s. 72(5))

Yours sincerely,

Ms. Viola Poletes Montgomery
Chair, Middlesex-London Board of Health

cc: Mr. Bill Rayburn, CAO, Middlesex County
Mr. James Gates, Treasurer, Middlesex County



RECEIVED

DEC - 6 2012

ADMINISTRATOR'S OFFICE
COUNTY OF MIDDLESEX

November 27, 2012

Middlesex County Administration Offices
399 Ridout Street North, London ON N6A 2P1

Attention: Budget Committee

Re: CONTINUING TO FOCUS ON THE FUTURE OF TOURISM IN MIDDLESEX COUNTY

The Board of Directors of Tourism Middlesex is requesting consideration from the County of Middlesex to provide funding to ensure the continued growth and development of our tourism sector and assets in Middlesex County.

We are very pleased to report our organization has continued to work diligently over the last year to increase visitor traffic and visitor spending by working with and on behalf of our tourism partners. We continue to educate both local residents and visitors as to the array of activities, events and tourism attractions located within the County of Middlesex using a variety of initiatives.

Our Visitors Information Center in Strathroy has seen increased traffic over the last year, in particular from visitors crossing the border from the United States. Our website and social media sites are up to date and receive excellent activity levels. We received funding for two summer students that allowed us to continue to be a presence at the numerous events that take place throughout our county during the summer months; once again bringing awareness and interest to our area.

As a nonprofit organization we have the ability to apply for funding on behalf of other organizations that do not have the capacity to do so. This year Tourism Middlesex received funding for two projects that involve several community and tourism partners:

- **\$22,300** was received from the provincial government to promote a Healthy Communities Project that will produce a guide map of local trails.
- **\$55,900** was received from the federal government for the Commemoration of the War of 1812. We have been strategic in assisting local partners with funding opportunities, marketing initiatives and promotion that will also increase awareness and tourism for Middlesex County.

In order for Tourism Middlesex to continue to grow and flourish along with the partnerships it has fostered, we are requesting consideration from the County of Middlesex budget committee to provide **\$22,000** towards programs for 2013. These funds will be applied to:

- Doors Open 2013 , registration, map development/printing and marketing
- 2013 Tourism Partners Conference - Middlesex on the Rise, for marketing and promotion
- 2013 Summer student salary
- Middlesex County Tourism promotion TV commercial

It is hoped the County will recognize the outstanding efforts and accomplishments that have been reached through our organization this year. The Beyond the City Lights Conference has now planted the seed for the 2013 Tourism Partners Conference. The success of Doors Open 2012, the funding we have received for War of 1812 projects and a new Trail Map for Middlesex County along with the emergence of the Barn Quilt Trail, are just a few examples of the strides we have made in order to have Middlesex County recognized as a tourism destination. We would like to take this opportunity to point out our organization has addressed the issue raised by the County regarding our board structure. At our 2012 AGM our by-laws were amended to allow anyone with an interest in tourism in Middlesex County to apply to be a board member.

We trust you will find the attached report informative and useful.

Kindest Regards,

Mark Williams,
President Tourism Middlesex



Funding Request

	Project	Items	Amount
1	Doors Open 2013	Ontario Heritage Trust Registration Map design and printing Doors Open Marketing	7,000.00
2	Tourism Partners Conference – Middlesex on the Rise!	Venue Rental Equipment Rental – audio visual, linens Marketing – newspaper and radio advertising Promotional material – bags, pens	5,000.00
3	Summer Student	Salary/mileage for a summer intern (no government funding available in 2013)	4,000.00
4	Tourism Middlesex Commercial	Promotional commercial for tourism in Middlesex County to be run on CTV and Youtube (featuring doors open, war of 182) can be shared by Tourism Middlesex and County for marketing	6,000.00
Total Amount Requested			22,000.00



February 13, 2013

Middlesex County Administration Offices
399 Ridout Street North,
London, ON N6A 2P1

Attention: Budget Committee

Re: CONTINUING TO FOCUS ON THE FUTURE OF TOURISM IN MIDDLESEX COUNTY

Over the last couple of years Tourism Middlesex has been challenged with product development and marketing for tourism in Middlesex County with a limited budget. We have been proactive in applying for funding; taking advantage of numerous partnerships and leveraging funds and services, making it possible for us to achieve the milestones and goals set out by our board of directors and our funders. It is through these efforts and successes that Middlesex County is recognized as a destination on par with our regional partners.

In our recent request to council for funding, Tourism Middlesex requested \$6000.00 towards a TV commercial to promote Doors Open and the War of 1812 initiatives. Our priority is to market Middlesex County, its events and all it has to offer those travelling to and through our area. The concept of a commercial will be incorporate into our Battle of Longwoods project taking place in 2014 as funds have been provided through Heritage Canada to facilitate this type of marketing.

Based on our discussion last week, we understand this type of broad request may not meet with all the criteria the budget committee has adopted for decision making. Tourism Middlesex is requesting \$6000.00 essentially for marketing either for the events mentioned above or other opportunities more in line with the budget committee's criteria. One such opportunity would be to accept an offer from the Southwest Ontario Tourism Corporation to join London, Sarnia Lambton as the final three partners in the region 1 to get onboard the Motor Cycle Tourism project.

Southwest Ontario Tourism Corporation (SWOTC) will provide part of the funding to print the 2014 map. It is estimated each of the nine partners will be asked to contribute 3500.00 towards printing the map, updating the website and ensuring a presence at the annual Motorcycle Super Show that takes place in Toronto in January. Over 8000 maps were given out at the booth this year.

Motorcycle tourism is a growing niche market; one Middlesex County is perfectly suited for. Our paved roads and tranquil landscape combined with the many roadside sites and attractions such as the Heritage Trail and the Barn Quilt Trail make for a relaxing and visually pleasing ride. The recent tourism signage strategy identified the main spine that would direct a traveler through our county, making it possible to connect with surrounding counties without travelling on the highway. The routing will make it possible for the traveler to stop, eat, shop, or take in one of the sites along the way. The opening of a new hotel in the near future will make it possible to promote overnight stays that would offer a variety of amenities without the stop and go of the big city.

In 2011 the **Ontario's Southwest Motorcycle Tourism Report**, funded by the Government of Ontario and prepared for the Southwest Ontario Tourism Corporation was released. We have enclosed a copy of the report for your convenience along with a copy of the 2012 map. We hope you can see the benefit in providing marketing dollars towards this and other projects that ensure Middlesex County continues to be seen as a destination while at the same time capitalizing on a much wider audience and leveraged funds.

Kindest Regards,

Mark Williams,
President Tourism Middlesex
/sd

**COUNTY OF MIDDLESEX
Reserves & Reserve Funds
Budget 2013**

	2011 Actual	2012 Projected	2013 Projected
Reserves			
Working Capital	\$ 339,623	\$ 339,623	\$ 339,623
Insurance	3,346	38,360	48,360
Tax Rate Stabilization	1,395,632	1,317,327	762,327
Workers' Compensation	563,127	532,889	502,889
Winter Control	-651,443	617,423	617,423
Ambulance - Equip. & Facilities - 50%/50%	2,384,907	1,714,326	714,326
Ambulance - Equip. & Facilities - 100%		670,581	527,474
Ambulance - Severance - 50%/50%	600,529	439,359	439,359
Ambulance - Severance - 100%		161,170	161,170
Ambulance - Cross Border Billings - 50%/50%	637,468	637,468	637,468
Ambulance - Operations - 50%/50%	3,650,216	3,317,404	2,601,870
Ambulance - Operations - 100%		748,885	534,225
Woodlands	54,000	54,000	54,000
Tree Bank	2,988	2,988	3,188
Totals	\$ 8,980,394	\$ 10,591,804	\$ 7,943,702
Reserve Funds			
Capital Works	\$ 10,035,706	\$ 10,040,706	\$ 10,046,606
Future Road Construction	1,930,371	1,676,001	1,866,751
Transportation Vehicles & Equipment	1,193,887	1,087,811	1,119,408
Bridges	1,670,978	1,851,865	2,260,014
Sand & Salt Domes	-	20,250	40,503
Garages	-	131,625	263,270
Senior Services	596,074	603,525	611,069
Lodge - Gifts & Donations	62,651	41,884	45,408
Lodge - Chapel Fund	5,344	5,957	7,031
Lodge - Equipments & Facilities	508,063	636,188	700,640
Thorndale Branch Reserve Fund	2,224	2,252	2,280
Totals	\$ 16,005,299	\$ 16,098,064	\$ 16,962,981
Deferred Revenue- Obligatory Res.Fund			
Federal Gas Tax	\$ 2,302,641	\$ 2,331,424	\$ 2,360,567
Totals	\$ 2,302,641	\$ 2,331,424	\$ 2,360,567

Ontario Municipal Partnership Fund (OMPF)
2013 Transition-Year Stable Funding Allocation Notice



County of Middlesex

59000

2013 Highlights for the County of Middlesex

- The County of Middlesex's 2013 combined benefit totals \$5,052,600 and includes:
 - \$1,685,100 in OMPF Transition-Year Stable Funding, and
 - \$3,367,500 benefit from the provincial uploads.
- This exceeds your municipality's 2012 combined benefit by \$46,700 and payments received under the previous program in 2004 by \$4,686,600.

A. 2013 Transition-Year Stable Funding Allocation (Line A1 x Line A2)		\$1,685,100
1. 2013 OMPF Transition-Year Stable Funding Level (Line E)		90.0%
2. 2012 OMPF (Line C from 2012 Allocation Notice)		\$1,872,300

B. 2013 Combined Benefit of OMPF Transition-Year Stable Funding and Provincial Uploads (Line B1 + Line B2)		\$5,052,600
1. OMPF Transition-Year Stable Funding (Equal to Line A)		\$1,685,100
2. Provincial Uploads (Sum of Lines 2a through 2e)		\$3,367,500
a. Ontario Drug Benefits (Uploaded in 2008)	\$700,500	
b. Ontario Disability Support Program - Administration Component (Uploaded in 2009)	\$244,800	
c. Ontario Disability Support Program - Benefits Component (Phased Upload Completed in 2011)	\$1,916,400	
d. Ontario Works - Benefits Component (Phased Upload Continues in 2013)	\$216,100	
e. Ontario Works - Administration Component (Additional Support Beginning in 2011)	\$289,700	

C. Other 2013 Ongoing Provincial Support / Uploads		\$2,112,500
1. Public Health		\$1,359,700
2. Land Ambulance		\$752,800

D. Key OMPF Data Inputs		
1. Municipal Own-Source Revenue		\$31,012,516
2. 2012 OMPF Compared to Municipal Own-Source Revenue (Line A2 / Line D1)		6.0%
3. Rural Designation Based on Rural and Small Community Measure		Rural
4. Northern and Rural Municipal Fiscal Circumstances Index (please see enclosed insert)		1.6

E. 2013 OMPF Transition-Year Stable Funding Level		90.0%
1. 2013 Minimum Funding Level		90.0%

2013 Transition-Year Stable Funding Allocation Notice - Line Item Descriptions

A	The 2013 Transition-Year Stable Funding Allocation ensures that in 2013 municipalities will receive a guaranteed level of support based on their 2012 OMPF allocation.
A1	The 2013 Transition-Year Stable Funding Level applicable to the municipality. In 2013, municipalities in the south will receive at least 90 per cent of their 2012 OMPF allocation.
A2	2012 OMPF Allocation.
B1	Equal to line A.
B2a to B2d	Estimated 2013 benefit of the Province's upload of social assistance benefit program costs. For further details see the 2013 Upload Benefit Report.
B2e	Reflects additional incremental funding provided to municipalities to support Ontario Works administration costs. Calculated as the difference between 2007 final Ontario Works administration cost and the estimated 2013 allocation. For further details see the 2013 Upload Benefit Report.
C1	The estimated municipal benefit of the Province's 75 per cent share of public health funding relative to its 50 per cent share in 2004. Actual municipal savings may not correspond with the Allocation Notice due to budget approvals made by the local Boards of Health. Municipalities may provide additional funding beyond their obligated cost share. Any additional municipal funding is not included in the calculation of the public health figure.
C2	The estimated municipal benefit of the Province's 50 per cent share of land ambulance funding is relative to its share in 2005. This incremental increase in land ambulance funding delivers on the Province's commitment to strengthen land ambulance services and maintain the 50:50 sharing of land ambulance costs.
D1	Municipal Own-Source Revenue is composed of own-purpose taxation, payments in lieu of taxation, user fees and service charges, licenses, permits and rents, as reported by municipalities through the Financial Information Returns (FIRs).
D2	Compares a municipality's 2012 OMPF allocation to its municipal own-source revenue.
D3	For the 2013 transition year, a municipality with a Rural and Small Community Measure (RSCM) greater than 25 per cent will be considered a rural municipality.
D4	The northern and rural Municipal Fiscal Circumstances Index (MFICI) measures a municipality's fiscal circumstances relative to other municipalities in the province, and ranges from 0 to 10. A lower MFICI corresponds to relatively positive fiscal circumstances, whereas a higher MFICI corresponds to more challenging fiscal circumstances. (Please see enclosed insert)
E1	The 2013 minimum level of support. Municipalities in the south will receive at least 90 per cent of their 2012 OMPF allocation.

Note: Provincial funding and other ongoing provincial support initiatives rounded to multiples of \$100.

For 2013, the OMPF Transition-Year Stable Funding level will be enhanced for eligible municipalities with more challenging fiscal circumstances, as measured by a northern and rural Municipal Fiscal Circumstances Index (MFCI). Your municipality's MFCI is indicated in box A.

A. MFCI

1.6

The northern and rural Municipal Fiscal Circumstances Index (MFCI) measures a municipality's fiscal circumstances relative to other northern and rural municipalities in the province.

The northern and rural MFCI is measured on a scale from 0 to 10. A lower MFCI corresponds to relatively positive fiscal circumstances, whereas a higher MFCI corresponds to more challenging fiscal circumstances. An MFCI of 5.0 corresponds to fiscal circumstances similar to the median for northern and rural municipalities.

B. MFCI - Indicators

The northern and rural MFCI is determined by six indicators, shown in the table below, which are classified as either primary or secondary to reflect their relative importance in determining a municipality's fiscal circumstances.

A municipality's MFCI reflects the relationship between its indicator values and the median for northern and rural municipalities. The table below allows municipalities to see how their indicator values compare to the median. For example, a value that is higher than the median corresponds to relatively positive fiscal circumstances, while a value below the median corresponds to more challenging fiscal circumstances.

Municipal Fiscal Circumstances Indicators	Indicator Values	
	Middlesex Co	Median
Primary Indicators		
1. Weighted Assessment per Household	\$267,298	\$216,000
2. Median Household Income	\$67,779	\$54,000
Secondary Indicators		
3. Average Annual Change in Assessment (New Construction)	1.7%	1.2%
4. Employment Rate	69.8%	60.0%
5. Ratio of Working Age to Dependent Population	193.0%	194.0%
6. Per cent of Population Above Low Income Threshold	90.8%	85.0%

Additional details regarding the calculation of the northern and rural Municipal Fiscal Circumstances Index are provided in the 2013 OMPF Transition-Year Stable Funding Technical Guide, as well as in the 2013 OMPF Transition-Year Workbook for your municipality.

2013 Northern and Rural Municipal Fiscal Circumstances Index Insert - Line Item Descriptions

B1	Refers to the total assessment for a municipality weighted by the tax ratio for each class of property (including payments in lieu of property taxes retained by the municipality) divided by the total number of households.
B2	Statistics Canada measure of median income for all private households.
B3	Measures the five-year (2007 - 2012) average annual change in a municipality's assessment, for example as a result of new construction, excluding the impact of reassessment.
B4	Statistics Canada measure of number of employed persons, divided by persons aged 15 and over.
B5	Statistics Canada measure of working age population, divided by youth (aged 14 and under) and senior population (aged 65 and over).
B6	Reflects the Statistics Canada measure of the population in private households above the low income threshold for Ontario, compared to the total population in private households.

Ontario Municipal Partnership Fund (OMPF)
2013 Upload Notice



County of Middlesex

59000

A. Estimated 2013 Provincial Uploads	\$3,367,500
1. Ontario Drug Benefits (Uploaded in 2008)	\$700,500
2. Ontario Disability Support Program - Administration Component (Uploaded in 2009)	\$244,800
3. Ontario Disability Support Program - Benefits Component (Phased Upload Completed in 2011)	\$1,916,400
4. Ontario Works - Benefits Component (Phased Upload Continues in 2013)	\$216,100
5. Ontario Works - Administration Component (Additional Support Beginning in 2011)	\$289,700
B. 2012 Provincial Uploads	\$3,133,600
C. Increase in Provincial Uploads Compared to 2012 (Line A - Line B)	\$233,900

Estimated 2013 municipal benefit of the Provincial-Municipal Fiscal and Service Delivery Review (PMFSDR) upload of Ontario Drug Benefit Program; Ontario Disability Support Program; and the phased upload of Ontario Works benefits, as well as additional support in respect of municipal Ontario Works administration costs.

Issued: November 2012

2013 Upload Notice - Line Item Descriptions

A Estimated 2013 municipal benefit of the Provincial-Municipal Fiscal and Service Delivery Review (PMFSDR) upload of Ontario Drug Benefit Program; Ontario Disability Support Program; and the phased upload of Ontario Works benefits, as well as additional support in respect of municipal Ontario Works administration costs.

B Estimated 2012 municipal benefit of provincial uploads.

C Line A minus Line B.

Note: Provincial funding and other ongoing provincial support initiatives rounded to multiples of \$100.