

**COUNTY OF MIDDLESEX
2009 Levy Requirements**

COMMITTEE / BOARD	TOTAL EXPENDITURES ESTIMATED			OPERATING ESTIMATED EXPENDITURES			CAPITAL ESTIMATED EXPENDITURES			NET TAXATION REQUIREMENT			
	2008	2009	%	2008	2009	%	2008	2009	%	2008	2009	\$ change	%
<u>CORPORATE SERVICES</u>													
Administration	\$ 4,414,639	\$ 3,135,422	(29.0)	\$ 3,119,139	\$ 2,922,922	(6.3)	\$ 1,295,500	\$ 212,500	(83.6)	\$ 2,104,506	\$ 1,197,789	(906,717)	(43.1)
Planning & Economic Develop.	722,888	725,625	0.4	722,888	725,625	0.4			0.0	588,388	600,625	12,237	2.1
<u>COMMUNITY SERVICES</u>													
Emergency, Fire & 911	367,571	346,683	(5.7)	367,571	346,683	(5.7)	-		0.0	348,492	305,402	(43,090)	(12.4)
Land Ambulance	22,575,119	22,764,175	0.8	22,025,119	22,214,175	0.9	550,000	550,000	0.0	1,637,170	1,735,519	98,349	6.0
Environmental	15,500	22,250		15,500	22,250					15,500	22,250	6,750	43.5
Family & Social Services	10,238,250	10,967,806	7.1	10,238,250	10,967,806	7.1				6,699,105	7,027,752	328,647	4.9
Transportation	14,540,319	18,601,571	27.9	6,742,319	10,316,171	53.0	7,798,000	8,285,400	6.3	10,912,550	11,258,264	345,714	3.2
Strathmere Lodge	9,486,811	10,222,555	7.8	9,438,211	10,022,555	6.2	48,600	200,000	311.5	921,285	1,393,005	471,720	51.2
Strathmere Lodge - Debenture	1,624,956	1,585,357		1,624,956	1,585,357		-			757,000	757,000	0	0.0
<u>LIBRARY BOARD</u>													
Library	2,437,043	2,621,337	7.6	2,437,043	2,621,337	7.6				2,108,561	2,288,854	180,293	8.6
GAIN Centre / Dorchester ERC	871,541	911,519	4.6	871,541	911,519	4.6				-	-	0	
Middlesex Connects	1,141,450	595,637	(47.8)	497,714	513,041	3.1	643,736	82,596	(87.2)	1,025,462	380,754	(644,708)	(62.9)
HEALTH UNIT	1,180,011	1,180,011	0.0	1,180,011	1,180,011	0.0	-	-		1,180,011	1,180,011	0	0.0
RESERVES													
Transfer to Res. - Tax Rate	713,500		(100.0)	713,500		(100.0)	-			713,500		(713,500)	(100.0)
Transfer from Res. - Tax Rate	-						-			(841,421)	(1,491,053)	(649,632)	77.2
Capital Works Reserve Fund	-		0.0			0.0				(1,122,000)		1,122,000	(100.0)
MAIN STREET PROGRAM	70,000		(100.0)	70,000		(100.0)	-			70,000		(70,000)	(100.0)
ONT. MUN. PARTNERSHIP FUND	-			-			-			(3,141,899)	(2,469,500)	672,399	(21.4)
SURPLUS (from prior year)	-			-			-			(50,000)		50,000	(100.0)
Land Sale	-			-			-			(663,500)		663,500	
Subtotal	\$ 70,399,598	\$ 73,679,948	4.7	\$ 60,063,762	\$ 64,349,452	7.1	\$ 10,335,836	\$ 9,330,496	(9.7)	\$ 23,262,710	\$ 24,186,672	\$ 923,962	4.0
Real Growth Impact	563,998			563,998						563,998		(563,998)	
TOTAL	\$ 70,963,596	\$ 73,679,948	3.8	\$ 60,627,760	\$ 64,349,452	6.1	\$ 10,335,836	\$ 9,330,496	(9.7)	\$ 23,826,708	\$ 24,186,672	\$ 359,964	1.5

0.50% of 2008 Levy = \$ 116,314
1.00% of 2008 Levy = \$ 232,627

**COUNTY OF MIDDLESEX
CORPORATE SERVICES COMMITTEE
2009 ESTIMATES**

ADMINISTRATION	2008	2008	2009
	ESTIMATE	PROJECTED	ESTIMATE
REVENUES			
COUNTY OF MIDDLESEX	\$ 2,104,506	\$ 2,238,536	\$ 1,197,789
SUPPLEMENTARY TAXES	500,000	500,000	400,000
INTEREST INCOME-GENERAL	930,000	820,000	687,500
-RESERVE FUNDS	30,000	30,000	-
OTHER	2,500	2,500	2,500
RECOVERIES - Ontario Works Department	10,000	10,000	10,000
RENT - Facilities	807,633	807,633	807,633
TRANSFER FROM RESERVES	30,000	9,114	30,000
Total Revenues	\$ 4,414,639	\$ 4,417,783	\$ 3,135,422
EXPENDITURES			
GOVERNANCE			
MEMBERS OF COUNCIL			
REMUNERATION	\$ 155,275	\$ 156,255	\$ 155,646
BENEFITS	6,000	6,000	6,000
INSURANCE	2,400	2,400	2,342
TRAVEL	22,000	21,500	22,400
EXPENSES	18,000	18,000	18,000
CONVENTIONS	53,600	52,600	56,600
MEMBERSHIPS	13,325	14,056	15,200
SPECIAL EVENTS	4,600	4,600	4,600
LIBRARY BOARD			
REMUNERATION	8,125	8,125	8,613
BENEFITS	675	500	675
CONVENTIONS - per diems	2,500	7,589	5,000
MIDDLESEX ACCESSIBILITY ADVISORY			
REMUNERATION	2,000	1,500	2,120
BENEFITS	400	300	300
TRAVEL/EXPENSES/CONVENTIONS/SENSITIVITY	7,500	5,201	7,000
Total Governance	\$ 296,400	\$ 298,626	\$ 304,496
ADMINISTRATION			
SALARIES	\$ 668,109	\$ 689,500	\$ 682,241
BENEFITS	139,592	148,041	152,715
EDUCATION/TRAVEL - CAO	8,500	8,500	8,500
EDUCATION/TRAVEL - CLERK	13,000	11,000	13,000
EDUCATION/TRAVEL - HR	8,300	5,750	6,200
EDUCATION/TRAVEL - HEALTH & SAFETY	6,650	6,650	12,150
EDUCATION/TRAVEL - TREASURY	15,200	15,000	15,500
TRAVEL ALLOWANCE INCREASE	12,000	12,000	-
OPERATIONS	76,380	69,150	72,030

ADMINISTRATION**ADMINISTRATION - continued**

	2008 ESTIMATE	2008 PROJECTED	2009 ESTIMATE
AUDIT & CONSULTING	40,000	30,000	45,000
LEGAL	23,300	23,000	23,300
INSURANCE	25,000	25,000	24,400
TRANSFER TO RESERVES	63,500	63,500	30,000
INSURANCE DEDUCTIBLE PAYMENTS	30,000	9,114	30,000
TAX WRITE-OFFS	160,000	160,000	160,000
PROPERTY TAX CAPPING - SHORTFALL	1,000	5,463	1,000
CAPITAL TRANSFER	43,500	43,500	46,500
Total Administration	\$ 1,334,031	\$ 1,325,168	\$ 1,322,536

FACILITIES

SALARIES	\$ 77,400	\$ 60,000	\$ 80,882
BENEFITS	15,426	14,350	15,032
TRUCK MAINT./MISC. EXP.	4,000	2,500	4,988
County Building & Gaol - CLEANING / MAINTENANCE	108,520	138,277	115,520
County Building & Gaol - INSURANCE	7,248	7,248	7,074
County Building & Gaol - UTILITIES	81,600	81,600	84,400
Tenant Agreement	225,000	225,000	-
CAPITAL TRANSFER	1,252,000	1,252,000	166,000
Total Facilities	\$ 1,771,194	\$ 1,780,975	\$ 473,896

MPAC - Assessment Services

MPAC - Assessment Services	\$ 1,013,014	\$ 1,013,014	\$ 1,034,494
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Total Expenditures

Total Expenditures	\$ 4,414,639	\$ 4,417,783	\$ 3,135,422
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**COUNTY OF MIDDLESEX
CORPORATE SERVICES COMMITTEE
2009 ESTIMATES**

PLANNING & ECONOMIC DEVELOPMENT	2008	2008	2009
	ESTIMATE	PROJECTED	ESTIMATE
REVENUES			
COUNTY OF MIDDLESEX	\$ 588,388	\$ 558,379	\$ 600,625
MAPS, PUBLICATIONS & SERVICES	6,000	5,000	6,000
CANADA/PROVINCE - STUDENTS	2,500	2,700	3,000
APPROVALS/FEES - Planning	24,000	15,000	14,000
TRANSFERS FROM RESERVES	-		
WOODLOT AND WEED FEES	1,000	-	1,000
WOODLOT - REVENUES	100,000	105,100	100,000
FORESTRY TREE BANK	1,000	-	1,000
		-	-
Total Revenues	\$ 722,888	\$ 686,179	\$ 725,625
EXPENDITURES			
PLANNING			
SALARIES	\$ 210,000	\$ 210,000	\$ 249,470
BENEFITS	55,120	55,120	59,256
PURCHASED SERVICE	61,500	20,000	20,500
LEGAL SERVICES	30,000	72,000	30,000
OPERATIONS	28,700	28,700	30,000
MAPPING & TECHNICAL SUPPLIES	1,000	-	1,000
COMPUTERS - CAPITAL	-	-	-
OFFICIAL PLAN	-	-	-
CLEAN WATER PROJECT	70,000	70,000	70,000
Total Planning	\$ 456,320	\$ 455,820	\$ 460,226
ECONOMIC DEVELOPMENT			
SALARIES	\$ 87,641	\$ 27,000	\$ 80,000
BENEFITS	9,233	5,250	18,926
ECONOMIC DEVELOPMENT - OPERATIONS	5,250	26,665	15,750
PROMOTIONS	10,000	20,000	19,000
HERITAGE SIGN PROGRAM	-	-	-
CONSULTANT	25,000	25,000	-
Total Economic Development	\$ 137,124	\$ 103,915	\$ 133,676
FORESTRY			
SALARIES	\$ 60,000	\$ 60,000	\$ 65,000
BENEFITS	14,444	14,444	15,443
REFORESTATION PROPERTIES - Expenses	26,000	35,000	26,000
REFORESTATION PROPERTIES - Management	15,000	3,000	10,000
OPERATIONS	14,000	14,000	15,280
TRANSFER TO RESERVES	-		
Total Forestry	\$ 129,444	\$ 126,444	\$ 131,723
Total Expenditures	\$ 722,888	\$ 686,179	\$ 725,625

**COUNTY OF MIDDLESEX
COMMUNITY SERVICES COMMITTEE
2009 ESTIMATES**

EMERGENCY PLANNING, FIRE & 911

REVENUES

	2008 ESTIMATE	2008 PROJECTED	2009 ESTIMATE
COUNTY OF MIDDLESEX	\$ 348,492	\$ 325,865	\$ 305,402
ONEIDA OF THE THAMES re: dispatch	\$ 7,627	\$ 7,628	\$ 7,780
JEPP GRANT	\$ 8,951	\$ -	\$ 6,500
DEFIBRILLATORS GRANT	\$ -	\$ 14,131	\$ 25,000
OTHER	\$ 2,500	\$ 3,105	\$ 2,000
Total Revenues	\$ 367,571	\$ 350,729	\$ 346,683

EXPENDITURES

EMERGENCY PLANNING - OPERATING

EMERGENCY PLANNER - Salary & Benefits	\$ 49,677	\$50,000	\$52,185
OPERATIONS	\$ 46,450	\$30,000	39,425
	\$ 96,127	\$ 80,000	\$ 91,610

HSFO DEFIFRILLATOR PROGRAM

REIMBURSEMENT OF DEFIBRILLATOR EXPENSES	\$ -	\$ 14,131	\$ 25,000
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FIRE, 911 - OPERATING

FIRE - Salaries & Benefits	\$ 84,415	\$ 72,000	\$ 66,554
OPERATIONS	\$ 16,300	\$ 12,000	12,750
REPEATER RENTAL FEES	\$ 4,200	\$ 4,200	4,500
INSURANCE	\$ -	\$ -	
RADIO REPEATER MAINTENANCE	\$ 9,000	\$ 8,000	9,000
EMERGENCY 911 CALL TAKING	\$ 12,608	\$ 12,608	13,000
CENTRAL FIRE DISPATCH	\$ 144,921	\$ 144,921	149,269
	\$ 271,444	\$ 253,729	\$ 255,073

Total Expenditures

	\$ 367,571	\$ 333,729	\$ 346,683
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**COUNTY OF MIDDLESEX
COMMUNITY SERVICES COMMITTEE
2009 ESTIMATES**

LAND AMBULANCE	2008 ESTIMATE	2008 PROJECTED	2009 ESTIMATE
REVENUES			
COUNTY OF MIDDLESEX	\$ 1,638,414	\$ 1,602,224	\$ 1,735,519
PROVINCE OF ONTARIO - Land Ambulance	11,261,375	11,018,492	11,339,703
CITY OF LONDON - Land Ambulance	9,074,929	8,898,639	9,638,953
SALE OF USED EQUIPMENT & VEHICLES	50,000	11,000	50,000
AMOUNT CARRIED FORWARD FROM PREVIOUS YEAR	551,645	551,645	-
TRANSFERS FROM RESERVES	-	-	-
Total Revenues	\$ 22,576,363	\$ 22,082,000	\$ 22,764,175
EXPENDITURES			
Transfer to 2008 revenues			
PAYMENTS TO CONTRACTORS	\$19,950,000	\$19,950,000	\$20,967,775
PAYMENTS TO OTHER MUNICIPALITIES			
Total - Services	19,950,000	19,950,000	20,967,775
SALARIES & BENEFITS	160,000	156,000	160,000
OVERHEAD EXPENSES	22,000	18,000	22,000
VEHICLES, EQUIPMENT & MEDICAL SUPPLIES			
VEHICLE PURCHASES	550,000	578,000	550,000
MEDICAL EQUIPMENT	180,000	160,000	180,000
TRANSFER TO EQUIPMENT REPLACEMENT RESERVE	1,215,000	600,000	300,000
MEDICAL SUPPLIES	367,000	430,000	399,000
MAJOR VEHICLE REPAIRS	200,000	190,000	185,400
Total - Vehicles, Medical	2,512,000	1,958,000	1,614,400
Total Expenditures	\$ 22,644,000	\$ 22,082,000	\$ 22,764,175

**COUNTY OF MIDDLESEX
COMMUNITY SERVICES COMMITTEE
2009 ESTIMATES**

ENVIRONMENTAL SERVICES

2008 ESTIMATE	2008 PROJECTED	2008 ESTIMATE
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REVENUES

COUNTY OF MIDDLESEX

\$ 15,500 \$ 22,750 \$ 22,250

Total Revenues

\$ 15,500 \$ 22,750 \$ 22,250

EXPENDITURES

HOUSEHOLD SPECIAL WASTE PROGRAM

\$ 14,250 \$ 22,000 \$ 21,000

SALARIES & BENEFITS

1,000 500 1,000

OVERHEAD EXPENSES

250 250 250

Total Expenditures

\$ 15,500 \$ 22,750 \$ 22,250

COUNTY OF MIDDLESEX
2009 ESTIMATES SUMMARY
DEPARTMENT OF SOCIAL SERVICES

2008	2008	2009
BUDGET	ACTUALS	BUDGET

REVENUES

COUNTY OF MIDDLESEX	\$ 6,699,105	\$ 6,702,417	\$ 7,027,752
GOVERNMENT CONTRIBUTION - PROVINCE/CITY	3,416,796	3,376,181	3,810,054
RECOVERIES - Ontario Works	62,350	59,809	65,000
NATIONAL CHILD BENEFIT SUPPLEMENT (NCBS)	60,000	48,683	-
TOTAL REVENUES	\$ 10,238,250	\$ 10,187,090	\$ 10,902,806

EXPENDITURES

ONTARIO WORKS ADMINISTRATION

SALARIES	\$ 381,149	\$ 381,149	\$ 404,435
LOCAL SYSTEM SUPPORT SALARIES	22,427	22,427	22,427
BENEFITS	75,497	75,497	91,487
WORKPLACE SAFETY INSURANCE BOARD	5,000	3,500	5,000
LOCAL SYSTEM SUPPORT EQUIPMENT	57,919	57,919	75,149
TRAVEL	1,600	1,600	1,600
TRAINING AND EDUCATION	6,600	6,600	6,600
MEMBERSHIPS	7,057	7,131	7,827
GENERAL OFFICE EXPENSE	9,441	9,441	9,441
TECHNOLOGY	2,500	1,000	2,500
ACCOMMODATION	22,000	22,000	22,000
PROFESSIONAL ADVISORS	15,000	4,410	15,000
ADMINISTRATION	\$ 606,190	\$ 592,674	\$ 663,466

ONTARIO WORKS EMPLOYMENT

SALARIES	\$ 189,945	\$ 189,945	\$ 292,676
BENEFITS	44,649	44,649	65,984
TRAVEL	25,000	23,000	30,000
TRAINING AND EDUCATION	5,000	5,000	5,000
GENERAL OFFICE EXPENSE	16,763	16,763	16,763
TECHNOLOGY	2,500	2,500	2,500
ACCOMMODATION	18,422	18,422	18,767
PURCHASED SERVICE	74,141	74,141	74,141
PARTICIPATION EXPENSES	25,000	11,000	25,000
INTAKE SCREENING - CITY OF LONDON	15,000	15,000	15,000
DOMICILLIARY HOSTELS	6,600	5,316	6,800
PROGRAM COSTS	2,181,382	2,295,034	2,757,197
EMPLOYMENT	\$ 2,604,403	\$ 2,700,770	\$ 3,309,828

CHILDREN'S SERVICES

ADMINISTRATION - SALARIES	\$ 85,029	\$ 85,029	\$ 91,257
- BENEFITS	20,669	20,668	22,257
PROGRAM - FEE SUBSIDY	697,508	697,508	697,508
- SPECIAL NEEDS	175,000	150,000	135,000
- WAGE SUBSIDY	355,000	285,372	305,000
MIDDLESEX SUPPORTS (formerly NCBS) + HEALTH AND SAFETY	110,000	67,696	114,000
PAY EQUITY	20,000	20,000	20,000
CHILDREN'S SERVICES	\$ 1,463,205	\$ 1,326,273	\$ 1,385,022

LOCAL SERVICES REALIGNMENT (LSR)

MINISTRY COMMUNITY & SOCIAL SERVICES (MCSS) ADMINISTRATION	\$ 283,148	283,148	\$ -
ONTARIO DISABILITY SUPPORT PROGRAM (ODSP)	1,545,072	1,570,000	1,682,075
LOCAL SERVICE REALIGNMENT	\$ 1,828,220	\$ 1,853,148	\$ 1,682,075

SOCIAL HOUSING

\$ 3,664,225	\$ 3,664,225	\$ 3,800,005
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OTHER PROGRAM COSTS

\$ 72,008	\$ 50,000	\$ 62,410
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TOTAL EXPENDITURES

\$ 10,238,250	\$ 10,187,090	\$ 10,902,806
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**COUNTY OF MIDDLESEX
TRANSPORTATION
2009 ESTIMATES**

HIGHWAYS

REVENUES

	2008 BUDGET	2008 PROJECTED	2009 BUDGET
COUNTY OF MIDDLESEX	\$ 10,912,550	\$ 9,491,015	\$ 11,258,264
TRANSFER FROM RESERVES	\$ 1,350,000	\$ 1,550,000	3,887,769
CITY OF LONDON	\$ 1,165,000	\$ 1,203,267	1,250,000
GRAVEL ROYALTY	\$ 30,000	\$ 80,452	40,000
FEDERAL GAS TAX	\$ 1,082,769	\$ 1,082,769	2,165,538
PROVINCIAL SURPLUS	\$ -	\$ 7,239,143	-
Total Revenues	\$ 14,540,319	\$ 20,646,646	\$ 18,601,571

EXPENDITURES

OPERATING COSTS

ROAD MAINTENANCE	\$ 4,567,000	\$ 4,575,000	\$ 4,693,000
BRIDGE & CULVERT MAINTENANCE	225,000	200,000	225,000
OVERHEAD	944,550	1,032,200	1,070,633
EQUIPMENT & HOUSING OPERATIONS	-134,000	-1,957	-338,000
TRANSFERS TO RESERVES	1,082,769	5,836,003	4,665,538
STOCK ADJUSTMENT	-	-	-
Total Operating Costs	\$ 6,685,319	\$ 11,641,246	\$ 10,316,171

CONSTRUCTION AND RESURFACING

CONSTRUCTION	\$ 800,000	\$ 1,300,000	\$ 1,050,000
RESURFACING	3,762,000	5,354,000	4,950,000
SPECIAL PROJECTS	3,035,000	2,266,400	2,025,400
MUNICIPAL DRAINS & ENGINEERING	258,000	85,000	260,000
Total Construction Costs	\$ 7,855,000	\$ 9,005,400	\$ 8,285,400

Total Expenditures

\$ 14,540,319	\$ 20,646,646	\$ 18,601,571
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**COUNTY OF MIDDLESEX
STRATHMERE LODGE
2009 ESTIMATES**

	2008 ESTIMATES	2008 PROJECTED	2009 ESTIMATES
REVENUE			
COUNTY OF MIDDLESEX	\$ 921,285	\$ 912,613	\$ 1,393,005
PROVINCE OF ONTARIO	5,380,496	5,388,865	5,472,645
RESIDENTS	3,120,358	3,131,705	3,301,105
OTHER	24,671	26,946	25,800
TRANSFER FROM RESERVE	40,000	27,415	30,000
TOTAL REVENUE	\$ 9,486,810	\$ 9,487,544	\$ 10,222,555
EXPENDITURES			
SALARIES	\$ 6,519,011	\$ 6,515,526	\$ 6,949,715
BENEFITS	1,367,571	1,390,587	1,498,907
SUPPLIES	194,577	186,399	211,126
FACILITY REPLACEMENTS	46,230	46,230	41,795
FACILITY MAINTENANCE	78,445	82,402	79,800
OTHER REPLACEMENTS	111,875	120,920	113,857
PURCHASED SERVICES	261,183	249,707	268,725
RAW FOOD	428,019	421,317	431,230
UTILITIES	349,000	342,713	351,000
INSURANCE	32,800	32,800	24,400
AUDIT & CONSULTING	3,000	3,000	3,000
LEGAL	7,500	4,853	7,500
OFFICE EXPENSE	24,000	23,278	24,000
EDUCATION, TRAVEL & CONVENTION	15,000	19,212	17,500
TRANSFER TO RESERVE FUND/CAPITAL	48,600	48,600	200,000
TOTAL EXPENDITURES	\$ 9,486,811	\$ 9,487,544	\$ 10,222,555

**County of Middlesex
2009 Estimates
Strathmere Lodge - Debenture Payment**

	1	2	3	4	5	6	7	8	9	10	11
	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
Revenues											
County of Middlesex	500,000	757,000	757,000	757,000	757,000	757,000	757,000	757,000	757,000	757,000	757,000
Province of Ontario	466,992	604,440	604,440	604,440	604,440	604,440	604,440	604,440	604,440	604,440	604,440
Tsf.from Res. - Tax Rate	295,895	302,832	263,516	223,917	178,774	135,951	96,352	54,999	(13,703)	(25,217)	(68,832)
Total	1,262,887	1,664,272	1,624,956	1,585,357	1,540,214	1,497,391	1,457,792	1,416,439	1,375,143	1,336,223	1,292,608
Expenditures											
Principal	445,000	890,000	890,000	890,000	890,000	890,000	890,000	890,000	890,000	890,000	890,000
Interest	817,887	774,272	734,956	695,357	650,214	607,391	567,792	526,439	485,143	446,223	402,608
Total	1,262,887	1,664,272	1,624,956	1,585,357	1,540,214	1,497,391	1,457,792	1,416,439	1,375,143	1,336,223	1,292,608

2009 ESTIMATES - LIBRARY

MIDDLESEX COUNTY LIBRARY BOARD 2009 ESTIMATES - LIBRARY

	2008 ESTIMATE	2008 PROJECTED	2009 ESTIMATE
REVENUES			
COUNTY OF MIDDLESEX	\$2,108,561	\$2,108,561	\$2,288,854
PROV. OF ONT. - OPERATING	\$134,047	\$134,047	\$134,047
PROV. OF ONT. - SERVICE ONTARIO	-	\$5,000	\$4,000
GOV'T. OF CANADA - CAP	\$0	\$4,945	\$20,500
DONATIONS / FUNDRAISING	\$10,000	\$20,000	\$10,000
FINES & LOST BOOKS	\$32,000	\$32,000	\$32,000
MISC.	\$4,000	\$2,002	\$2,000
TRANSFERS FROM RESERVES	\$89,500	\$89,500	\$89,500
SURPLUS	\$58,935	\$74,517	\$40,436
Total Revenues	\$ 2,437,043	\$2,470,572	\$2,621,337
EXPENDITURES			
SALARIES	1,168,339	1,168,339	1,330,209
TOTAL BENEFITS	243,296	243,296	249,856
OPERATIONS	164,552	164,552	164,316
BOOKS	397,000	397,000	397,000
LITERACY FUND	89,500	89,500	89,500
BRANCH DEVELOPMENT	32,000	25,000	40,000
BRANCHES - RENT	246,176	246,176	250,926
AUTOMATION	90,000	90,000	93,030
LIBRARY OFFICE MAINTENANCE	6,180	6,273	6,500
Total Expenditures	\$ 2,437,043	\$2,430,136	\$2,621,337
Projected Surplus / - Deficit		\$40,436	

**COUNTY OF MIDDLESEX
LIBRARY BOARD - GAIN AND DORCHESTER EMPLOYMENT RESOURCE CENTRES
2009 ESTIMATES**

REVENUES

COUNTY OF MIDDLESEX
Employment Ontario DORCHESTER ERC
Employment Ontario GAIN ERC
GAIN PARTNERS
GAIN TVDSB Alternative School
Other Premises Occupants - Co-location agreements
Total Revenues

	2008 ESTIMATES	2008 PROJECTION	2009 ESTIMATES
	\$ -	\$ -	\$ -
	78,505	78,505	80,860
	509,687	509,687	537,961
	139,631	139,631	146,613
	47,338	47,338	49,705
	96,380	96,380	96,380
	\$ 871,541	\$ 871,541	\$ 911,519

EXPENDITURES

SALARIES/BENEFITS - GAIN ERC
OPERATIONS - GAIN ERC
OPERATIONS - TVDSB ALTERNATIVE SCHOOL
SALARIES/BENEFITS - DORCHESTER ERC plus
OPERATIONS - DORCHESTER ERC

Total Expenditures

	367,802	367,802	384,438
	377,896	377,896	396,791
	47,338	47,338	49,705
	78,505	78,505	80,585
	\$ 871,541	\$ 871,541	\$ 911,519

2009 ESTIMATES - MIDDLESEX CONNECTS

MIDDLESEX COUNTY LIBRARY BOARD MIDDLESEX CONNECTS 2009 ESTIMATES

	2008 ESTIMATES	2008 PROJECTED	2009 ESTIMATES
REVENUES			
COUNTY OF MIDDLESEX	1,025,462	1,009,997	380,754
GAIN CENTRE	30,000	30,000	30,000
EQUIPMENT SALES	-	200	100
OTHER (CFDC / Records)	13,000	16,000	4,000
MYCOMMUNITYINFO	18,000	18,000	18,000
SOCIAL SERVICES	54,988	54,988	52,783
TRANSFER FROM CAPITAL			110,000
Total Revenues	1,141,450	1,129,185	595,637
EXPENDITURES			
SALARIES	\$ 216,301	\$ 224,000	217,767
BENEFITS	51,042	54,000	49,915
OPERATIONS	25,000	25,000	42,000
NETWORK MAINTENANCE	174,871	152,949	172,859
WWW MANAGEMENT	1,500	1,500	1,500
LARGNET MEMBERSHIP	11,000	10,000	11,000
MYCOMMUNITYINFO	18,000	18,000	18,000
CAPITAL PROGRAM*	643,736	643,736	82,596
Total Expenditures	\$ 1,141,450	\$ 1,129,185	\$ 595,637