



## **AGENDA**

**THE MEETING WILL BE AVAILABLE AS FOLLOWS AT 1:00 P.M. ON TUESDAY, APRIL 13, 2021**

<https://www.youtube.com/channel/UCSIRBMaSUbravUhLTjSKc9A>

- 1. CALL TO ORDER AND WARDEN'S REMARKS**
- 2. PROVISION FOR DISCLOSURE OF PECUNIARY INTEREST AND GENERAL NATURE THEREOF**
- 3. BUSINESS ARISING FROM THE MINUTES**
- 4. MINUTES**

- a) Minutes of the Middlesex County Council meeting held on March 23, 2021  
[4 a - CC - April 13 - CC Minutes - March 23, 2021](#)

Moved by \_\_\_\_\_

Seconded by \_\_\_\_\_

That the minutes of the Middlesex County Council meeting held on March 23, 2021 be approved as presented.

## **5. DEPUTATIONS**

- a) London Community Foundation  
[5 a - CC - April 13 - London Community Foundation presentation-Middlesex County Council](#)
  - Martha Powell, President and CEO, London Community Foundation will make a presentation to County Council
- b) 2021 Benefits Renewal Overview  
[5 b - CC - April 13 - Select Path 2021 Renewal Presentation](#)
  - Presentation by John Harkins, Partner/Right Path Advisor, Selectpath

## **6. ENQUIRIES OR NOTICES OF MOTION**

## **7. REPORTS**

## 8. NEW BUSINESS

- a) Benefit Renewal for April 2021 to March 2022  
[8 a - CC - April 13 - Benefits Renewal](#)
  - Report from Jessica Ngai, Human Resource Manager

Moved by \_\_\_\_\_

Seconded by \_\_\_\_\_

That County Council receive this benefit renewal report for April 2021 to March 2022 for information.

- b) "Middlesex Economic Resiliency Task Force – One Year Check-up  
[8 b - CC - April 13 - MIDDLESEX ECONOMIC RESILIENCY TASK FORCE - Update Report April 13 2021](#)
  - Presentation by Warden Burghardt-Jesson and Cara Finn, Director of Economic Development will make a presentation

Moved by \_\_\_\_\_

Seconded by \_\_\_\_\_

That we advocate for immediate vaccination reform – consistent with the best practices of other health units – mobile/multiple sites; supply; open access for Phase 2 groups who need and wish to be vaccinated;  
That we advise province on catastrophic impacts of targeting and imposing restrictions on trade and commerce; particularly on small business and the workforce that is keeping the economy churning, following protocols, and not known to be contributing to the spread;  
That we continue to offer marketing and training supports to Middlesex businesses;  
That we advocate for tax breaks and simplified grants over complicated programs and borrowing; and  
That we seek support from regional groups such as SCOR, WOWC and OCC to champion these causes

## 9. COUNCILLOR'S COMMENTS AND OTHER BUSINESS

## 10. BY-LAWS

- a) A By-Law to confirm proceedings of the Council of The Corporation of the County of Middlesex – April 13, 2021  
[10 a - CC - April 13 - Confirming By-law - April 13, 2021](#)

Moved by \_\_\_\_\_

Seconded by \_\_\_\_\_

That first and second reading of the By-laws be given:

Moved by \_\_\_\_\_

Seconded by \_\_\_\_\_

That third and final reading of the preceding By-laws be given.

10 minute Recess if required

## **11. COMMITTEE OF THE WHOLE**

### **A. DELEGATIONS / REPORTS OF COUNTY OFFICERS**

### **B. ACTION ITEMS**

None.

### **C. CORRESPONDENCE AND INFORMATION ITEMS**

1. General Payables to April 2, 2021 totalling \$849,332.29  
[C 1 - CW Info - April 13 - General Payables March 1 -April 2 2021-2](#)
2. Planning Payables to April 2, 2021 totalling \$2,871.26  
[C 2 - CW Info - April 13 - Planning Payables March 1 -April 2 2021-5](#)
3. Electronic Payments for the month of March 2021 totalling \$2,296,909.60  
[C 3 - CW Info - April 13 - Electronic Payments March 2021](#)
4. Social Services Payables to April 2, 2021 totalling \$832,225.98  
[C 4 - CW Info - April 13 - Social Services Payables March 1 -April 2 2021](#)
5. Strathmere Lodge Payables to April 2, 2021 totalling \$184,011.82  
[C 5 - CW Info - April 13 - Strathmere Lodge Payables March 1 -April 2 2021-8](#)
6. Road Payables to April 2, 2021 totalling \$1,124,652.21  
[C 6 - CW Info - April 13 - Roads Payables March 1 -April 2 2021-7](#)
7. MLPS Payables to April 2, 2021 totalling \$1,604,197.37  
[C 7 - CW Info - April 13 - MLPS Payables March 1 -April 2 2021-4](#)
8. ITS Payables to April 2, 2021 totalling \$104,576.64  
[C 8 - CW Info - April 13 - Information Technology Payables March 1 -April 2 2021-3](#)
9. Economic Development Payables to April 2, 2021 totalling \$70,580.54  
[C 9 - CW Info - April 13 - Economic Development Payables March 1 -April 2 2021](#)

Moved by \_\_\_\_\_

Seconded by \_\_\_\_\_

That Items C.1 – CW through C.9 – CW, (Payables) be received for information.

10. Strathmere Lodge Occupancy and Activity Report – February 2021  
[C 10 - CW Info - April 13 - Strathmere Lodge Census Report - Feb 2021](#)
  - Report from Brent Kerwin, Strathmere Lodge Administrator

11. Road Closures 2021  
[C 11 - CW Info - April 13 - Road Closures 2021](#)
  - Report from Ryan Hillinger, Engineering Supervisor
12. AMO Update entitled “Long-Term Care Modernization and Expansion, Asset Management Plan Timelines Extended, and Age-Friendly Community Planning” dated March 18, 2021  
[C 12 - CW Info - April 13 - AMO Update - March 18](#)
13. AMO Update entitled “OPP Detachment Board Composition Process, Personal Support Worker Temporary Pay Extended, and By-Name Lists” dated March 22, 2021  
[C 13 - CW Info - April 13 - AMO Update - March 22](#)
14. AMO Update entitled “Provincial Budget Highlights plus Bill 257 Referred to Committee” dated March 24, 2021  
[C 14 - CW Info - April 13 - AMO Update - March 24](#)
15. AMO Update entitled “Federal Gas Tax and Updated COVID-19 Regulations” dated March 25, 2021  
[C 15 - CW Info - April 13 - AMO Update - March 25](#)
16. AMO Update entitled “OCLIP Final Payment, AMO’s Bill 257 Submission, and Amended COVID-19 Orders” dated March 29, 2021  
[C 16 - CW Info - April 13 - AMO Update - March 29](#)
17. AMO Update entitled “Provincial COVID-19 Lock Down, Water Taking Changes, and Long-Term Care Medication Safety” dated April 1, 2021  
[C 17 - CW Info - April 13 - AMO Update - April 1, 2021](#)
18. Letter from MPAC with respect to changes to the Aggregate Resources Act. Applicants for a licence or permit must notify landowners within 120 metres and obtain the names and addresses from MPAC  
[C 18 - CW Info - April 13 - MPAC - Aggregate changes](#)
19. Copy of a Presentation from Coco Paving and Dillion Consulting with respect to the 2021 Construction of the Highway 401/Westchester Bourne Interchange Improvements and Highway 401 Rehabilitation  
[C 19 - CW Info - April 13 - 2019-3015 Municipality-Emergency Services 2021 Construction Startup Meeting \(002\)](#)
20. 2021 Annual Repayment Limit  
[C 20 - CW Info - April 13 - Annual Debt Repayment 2021](#)
  - Report from Cindy Howard, Treasurer, General Manager of Finance and Community Services
21. Middlesex-London Board of Health Update for March 2021  
[C 21 - CW Info - April 13 - MLSX BOH Update for March 2021](#)
22. Letter from the Minister of Finance providing an update on the Ontario Cannabis Legalization Implementation Fund  
[C 22 - CW Info - April 13 - Minister's Letter to Heads of Council](#)

23. Newsletter from the Middlesex Centre Archives dated April 2021  
[C 23 - CW Info - April 13 - Middlesex Centre Archives April 2021](#)
24. Second Report of the Middlesex County Library Board Meeting held on March 23, 2021  
[C 24 - CW Info - April 13 - Library Board Minutes - March 23, 2021](#)
25. Copy of the March 2021 FCM Report to Council  
[C 25 - CW Info - April 13 - FCM-EN-Mar2021-Report-to-Council](#)
26. AMO Update entitled "Province Declares a Third State of Emergency and Issues a Province-Wide Stay-at-Home Order" dated April 7, 2021  
[C 26 - CW Info - April 13 - AMO Update - April 7](#)

Moved by \_\_\_\_\_

Seconded by \_\_\_\_\_

That Items C.10 – CW through C.26 – CW be received for information.

## **12. INQUIRIES**

## **13. NEW BUSINESS**

- a) Next County Council Meetings:
  - Tuesday, April 27, 2021
  - Tuesday, May 11, 2021
  - Tuesday, May 25, 2021
  - Tuesday, June 8, 2021
  - Tuesday, June 22, 2021
  - Tuesday, July 13, 2021
  - Tuesday, August 17, 2021
  - Tuesday, September 14, 2021
  - Tuesday, September 28, 2021
  - Tuesday, October 12, 2021
  - Tuesday, October 26, 2021
  - Tuesday, November 9, 2021
  - Tuesday, November 23, 2021
  - Thursday, December 2, 2021 at 4:00 pm - Inaugural
  - Tuesday, December 14, 2021

## **14. ANNOUNCEMENTS**

## **15. ADJOURNMENT**

Moved by \_\_\_\_\_

Seconded by \_\_\_\_\_

That the meeting adjourn at p.m.

Accessible formats and communication supports are available upon request. Please contact Kathy Bunting, County Clerk to make a request. [kbunting@middlesex.ca](mailto:kbunting@middlesex.ca)



**MARCH 23, 2021 - MIDDLESEX COUNTY COUNCIL**

Council Chambers, County Building  
London, 1:00 pm, Tuesday, March 23, 2021

**1. CALL TO ORDER AND WARDEN'S REMARKS**

Warden Burghardt-Jesson addressed Council as follows:

*"This weekend was certainly a wonderful kick off to spring. What a welcome treat Mother Nature provided us. I took the opportunity to begin cleaning up our place and did I ever get a good workout picking up all the sticks and branches we lost over the winter! I did have to run out for a couple of errands and did take notice of everyone taking advantage of the weekend...whether cleaning up yards, walking trails or sidewalks and in parks, or visiting patios that were able to open. It was a boost to the spirit to see everyone out. I know your municipalities are all coming to life and it is so welcome after winter and pandemic living. That being said, we still have to be incredibly mindful of respecting protocols and parameters still in front of us. We still have to remind our residents to please keep their bubble tight...as tempting as it is to expand it...we are still not out of the woods and your social circle needs to be a small one. Continue with the physical distancing and do not stop wearing masks—it is still mandated. While we see promises of making our way out of this, there is still work to be done. That being said, I'm proud of the efforts our residents and businesses are putting in. It's hard work, but it is clear we are in this together.*

*I have had the privilege to take on a few volunteer shifts at the Vaccination Clinic in Mt. Brydges. What a great experience it has been. I want to thank everyone involved in making the clinic come together as it has. It is a real team there and it is evident as soon as you walk through the doors. Much of this is due to the efforts of Bettina, John, Chris and the CERV team. We are fortunate to have this group under our umbrella and I know they have been excited to have been deployed at the clinic. Our commitment there is coming to an end...but our presence there has made a difference to the organization there. Again...thanks to everyone involved."*

**2. PROVISION FOR DISCLOSURE OF PECUNIARY INTEREST AND GENERAL NATURE THEREOF**

None.

**3. BUSINESS ARISING FROM THE MINUTES:**

None

#### 4. MINUTES

- a) Minutes of the Budget Meeting of Middlesex County Council held on March 9, 2021 at 10:00 am

Moved by Councillor Mayhew

Seconded by Councillor Vanderheyden

That the minutes of the Budget Meeting Middlesex County Council held on March 9, 2021 be approved as presented.

Carried.

- b) Minutes of the Middlesex County Council meeting held on March 9, 2021

Moved by Councillor Richards

Seconded by Councillor Elliott

That the minutes of the Middlesex County Council meeting held on March 9, 2021 be approved as presented.

Carried.

#### 5. DEPUTATIONS

- a) Enbridge Gas' London Lines Project
- Presentation by Steven Jelic, Director, Southwest Region Operations, Enbridge Gas Inc. Also part of the presentation were Brian Lennie, Darryl Arnold and Allison Chong of Enbridge Gas.
- b) MPAC
- Presentation by Brenda Slater, Account Manager, Zone 1, Municipal & Stakeholder Relations and Anne Haines, Regional Manager, MPAC

#### 6. ENQUIRIES OR NOTICES OF MOTION

- a) Rail Safety Standards Improvement Plan  
Councillor Vanderheyden inquired about the rail safety standards improvements.  
The County Engineer will prepare a report for a future meeting.
- b) Housing  
Councillor Vanderheyden addressed council with respect to housing as follows:  
*"Our municipalities are benefiting from an increased interest in development and demand for new homes. This increase has occurred in combination with a substantial rise in the cost of housing, which, like many municipalities across Ontario, appears to be associated with the corresponding decrease in affordable housing options available for either*

rent or ownership. The lack of affordable housing options is threatening the growth and vibrancy of our community.

Strathroy-Caradoc staff and Council members have received concerns about housing affordability from a number of sources, including those: • who work with vulnerable populations; • who work to attract and retain employers in our community; • families who wish to stay in our community but are being priced out; and • who work in land development industries who are pivoting to respond to tightening lending conditions and new market demands.

The recent increase in housing construction has focused primarily on the development of single detached dwellings that are ownership tenure.

There has been virtually no construction of ownership dwelling types other than single-detached dwellings / vacant land condominiums. While some rental housing have been constructed, much of it can be characterized as being high-end rental townhomes. As housing prices increase, it appears that many households are being moved out of, or away from, the single-detached home ownership market.

Households who are particularly vulnerable to the increasing price of houses include those with low and moderate incomes and those in households dependent on one income (with or without dependents).

The local housing market is missing several key housing types and tenures necessary to fill in this emerging housing gap, being affordable:

- apartment units;
- street-level multiple dwellings types that are both available for rent or ownership such as townhouses, semi-detached, link, duplexes; and
- low-rise multiple units such as four-plexes, six-plexes, etc.

While the task of encouraging missing middle housing is challenged by public perception and development costs, the need for new affordable housing stock is real and necessary to:

- 1) Accommodate an aging population living in households with fewer people;
- 2) accommodate households with incomes that are not keeping pace with housing price increases; and
- 3) attract and retain employees and youth for the benefit of a vibrant and financially sustainable community.

December 2019 the Municipality of Strathroy-Caradoc received a report highlighting growth management and housing. I have used parts of the report in my comments.

Middlesex County Women's Caucus has heard about housing need.

Last week I sent a note to the Warden, CAO and Treasurer to share how Lambton County as an upper tier government is taking a role with respect to a countywide housing initiative.

My request today is to receive a report on what plans Middlesex County has addressing attainable housing in Middlesex. Lambton County has spearheaded the development of 74 new units and I am curious to know whether the County has a plan to address this issue in any way?"

Moved by Councillor Mayhew

Seconded by Councillor Vanderheyden

That staff prepare a report on housing for a future meeting of County Council  
Carried.

## **7. REPORTS**

## **8. NEW BUSINESS**

- a) Tender for Acquisition of New Ambulances
- Report from Neal Roberts, Chief, MLPS

Moved by Councillor Ropp

Seconded by Councillor Smith

That the tender submitted by Crestline Coach be approved; and that Middlesex-London Paramedic Service be directed to proceed with the purchase of ambulances through Crestline Coach.  
Carried.

- b) Sixth Lease Amending and Extension Agreement for Ambulance Station  
Station 4, 1601 Trossacks Avenue, London
- Report from Neal Roberts, Chief, MLPS

Moved by Councillor Richards

Seconded by Councillor DeViet

That the Sixth Lease Amending and Extension Agreement between and the County of Middlesex for the leasing of the property at 1601 Trossacks Avenue, London be approved; and that the necessary by-law be presented to County Council to authorize the Warden and the County Clerk to sign the Lease Renewal Agreement.  
Carried.

- c) South West Local Health Integration Network (SWLHIN) Long Term Care Home Service Accountability Agreement (L-SAA) – “Extending Letter”
- Report from Brent Kerwin, Strathmere Lodge Administrator

Moved by Councillor Cornelissen

Seconded by Councillor Vanderheyden

That the Extending Letter for the Long-Term Care Home Service Accountability Agreement be approved, and that the Warden and County Clerk be authorized to sign the Extending Letter on behalf of the County.  
Carried.

- d) 2021 Tax Rates
- Report from Cindy Howard, General Manager of Finance and Community Services

Moved by Councillor Warwick

Seconded by Councillor Ropp

That the 2021 Tax Ratios for the County of Middlesex remain the same as 2020 as listed below:

Property Class	Tax Ratio
Residential/Farm	1.0000
New Multi Residential	1.0000
Multi Residential	1.7697
Farmlands	0.2500
Commercial	1.1449
Industrial	1.7451
Pipelines	1.0555
Managed Forests	0.2500
Landfill	1.1000

And that the Tax Ratio By-law be forwarded to County Council for approval.  
Carried.

## 9. COUNCILLOR'S COMMENTS AND OTHER BUSINESS

- a) National Crossing Guard Day  
Councillor Vanderheyden announced that National Crossing Guard Day is on Wednesday.
- b) FCM  
Councillor Vanderheyden advised County Council that she had submitted her nomination papers for President of FCM

## 10. BY-LAWS

Moved by Councillor Elliott

Seconded by Councillor DeViet

That first and second reading of the By-laws be given:

Carried.

- #7102 - A BY-LAW to adopt the 2021 Budget of the County of Middlesex
- #7103 - A BY-LAW to adopt tax rates and the payment schedule of the 2021 County levy by the lower-tier municipalities in the County of Middlesex
- #7104 - A BY-LAW to provide for remuneration payable to the Warden

- #7105 - A BY-LAW to provide for remuneration and expenses, including convention expenses, payable to Members of Council
- #7106 - A BY-LAW to enter into a Sixth Lease Amending and Extension Agreement between the Corporation of the County of Middlesex, the Middlesex-London Emergency Medical Services Authority, and John Brotzel, with respect to leasing lands and property at 1601 Trossacks Avenue, London for the purposes of the Trossacks Ambulance Station 4
- #7107 - A BY-LAW to authorize the Warden and the Clerk to execute a Central Garage Tower Agreement between The Corporation of the County of Middlesex and the Municipality of Middlesex Centre
- #7108 - A By-Law to confirm proceedings of the Council of The Corporation of the County of Middlesex – March 23, 2021

Moved by Councillor Brennan

Seconded by Councillor Warwick

That third and final reading of the preceding By-laws be given.

Carried.

## **11. COMMITTEE OF THE WHOLE**

### **A. DELEGATIONS / REPORTS OF COUNTY OFFICERS**

### **B. ACTION ITEMS**

None.

### **C. CORRESPONDENCE AND INFORMATION ITEMS**

1. Letter from FCM advising that the County of Middlesex has been approved for a \$50,000.00 grant from the Municipal Asset Management Program (MAMP)
2. Poster from Infrastructure Canada announcing \$400 million for Canada's First Active Transportation Fund and the development of Canada's First National Active Transportation Strategy
3. Public Sector Salary Disclosure
  - Report from Cindy Howard, Manager of Finance and Community Services
4. Middlesex-London Board of Health Update for February 2021

5. Letter from the Municipal Engineers Association announcing the 2021 Bursary Awards Program
6. AMO Update entitled "Phase II of Vaccinations Plan, Bill 257 – Supporting Broadband and Infrastructure Expansion Act, and Firefighter Training Modernization" dated March 5, 2021
7. AMO Update entitled "Municipal Councillor Code of Conduct Consultations" dated March 8, 2021
8. AMO Update entitled "More Social Services Relief Funding to Protect the Homeless during COVID-19 and Ontario Vaccine Rollout Update" dated March 10, 2021
9. Copy of minutes from the "Committee to Form a Middlesex County Archives", dated February 8, 2021
10. 2020 Remuneration and Expenses
  - Report from Cindy Howard, General Manager of Finance and Community Services
11. OGRA Alert entitled "Amendments to the Asset Management Planning for Municipal Infrastructure Regulation"

Moved by Councillor Mayhew

Seconded by Councillor Elliott

That Items C.1 – CW through C.11 – CW be received for information.

Carried.

## **12. INQUIRIES**

## **13. NEW BUSINESS**

- a) Next County Council Meetings:
  - Tuesday, April 13, 2021
  - Tuesday, April 27, 2021
  - Tuesday, May 11, 2021
  - Tuesday, May 25, 2021
  - Tuesday, June 8, 2021
  - Tuesday, June 22, 2021

## **14. ANNOUNCEMENTS**

Wednesday, June 16, 2021 – Middlesex County Wardens Charity Golf Tournament (Tentative)

**15. ADJOURNMENT**

Moved by Councillor Richards

Seconded by Councillor Warwick

That the meeting adjourn at 2:32 p.m.  
Carried.

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Kathleen Bunting, County Clerk

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Cathy Burghardt-Jesson, Warden



Martha Powell,  
President & CEO

# Who are we?

## ◆ Mission

*“Through the power of giving, we create a vibrant and caring community by investing strategically in innovative community-based solutions”*

## ◆ Vision

*“A community working together so that each member has the opportunity for an enriched quality of life”*



# Community Foundations

- ❖ Community foundations are public foundations that serve a city or region
- ❖ 1,900 community foundations worldwide!
- ❖ **191** in Canada are part of the Community Foundations of Canada movement (CFC)
- ❖ \$8 Billion in assets across Canada
- ❖ London Community Foundation (LCF) is among the **12** largest Community Foundations in Canada



# Pillars of LCF

## ◆ Community Impact

*We are a catalyst, creating systemic change by funding initiatives that tackle our community's most pressing issues.*

## ◆ Donor Services

*We make giving flexible and easy, with customized options for you and your family.*

## ◆ Financial Model

*We offer fiscally responsible, low-cost philanthropy that allows you to make an impact now and forever.*



# Our Stakeholders



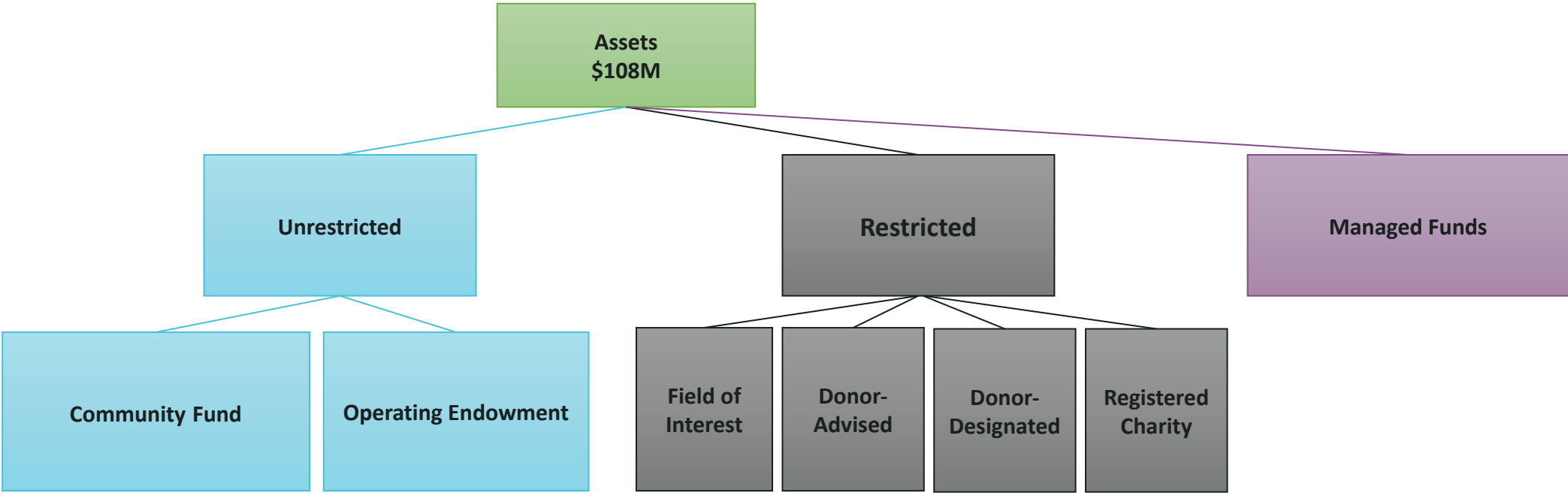
## ◆ Primary

- LCF supporters (donors)
- Professional advisors

## ◆ Secondary

- Grant applicants and recipients
- Community influencers

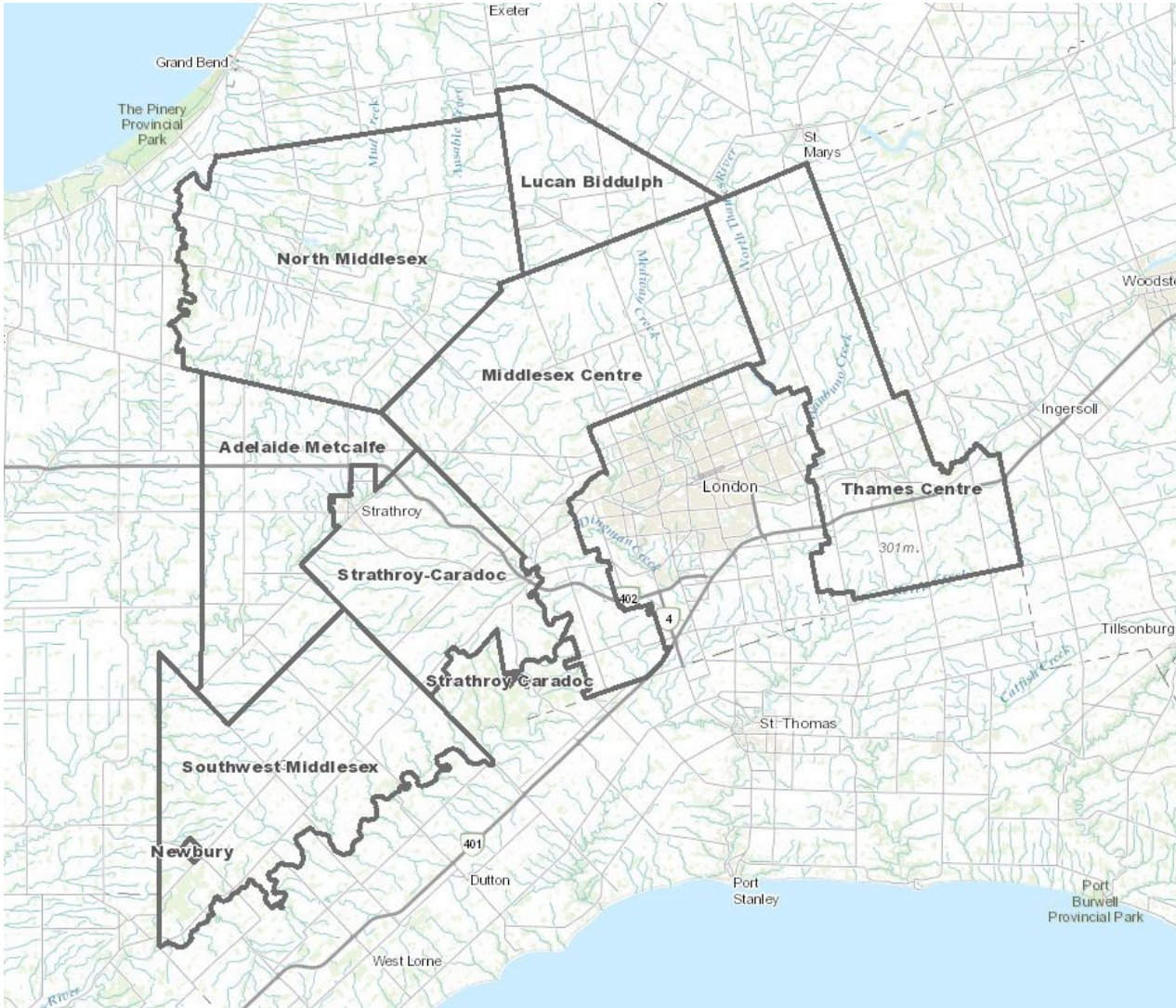
# LCF Asset Breakdown



**HOW:**

- Cash Donations
- Gifts of Securities/Insurance
- Bequests & Estates

# Our Community



# LONDON 2020 | Be the Change.



[www.bethechangelondon.ca](http://www.bethechangelondon.ca)

# Affordable Housing



Outside the Residenza Ortona construction site on 1090 Hamilton Road

- ❖ \$20 million Affordable Housing Fund
- ❖ Over \$7 million invested to date
- ❖ 450+ affordable housing units created through Social Impact Loans to date
- ❖ Has supported organizations like:
  - Youth Opportunities Unlimited
  - Indwell
  - Homes Unlimited
  - Zerín Development Co.
  - Gateway Church
  - Italian Seniors' Project

# Vision SoHo Alliance



- ❖ To be built on the Old Victoria Hospital Lands in South London
- ❖ Collaboration between LCF and six affordable housing organizations:
  - Indwell
  - Zerin Development Co.
  - Homes Unlimited
  - Chelsea Green Home Society
  - London Affordable Housing Foundation
  - Italian Seniors' Project
- ❖ Both affordable and market rates
- ❖ Support programs, green and retail space, underground parking, and more!

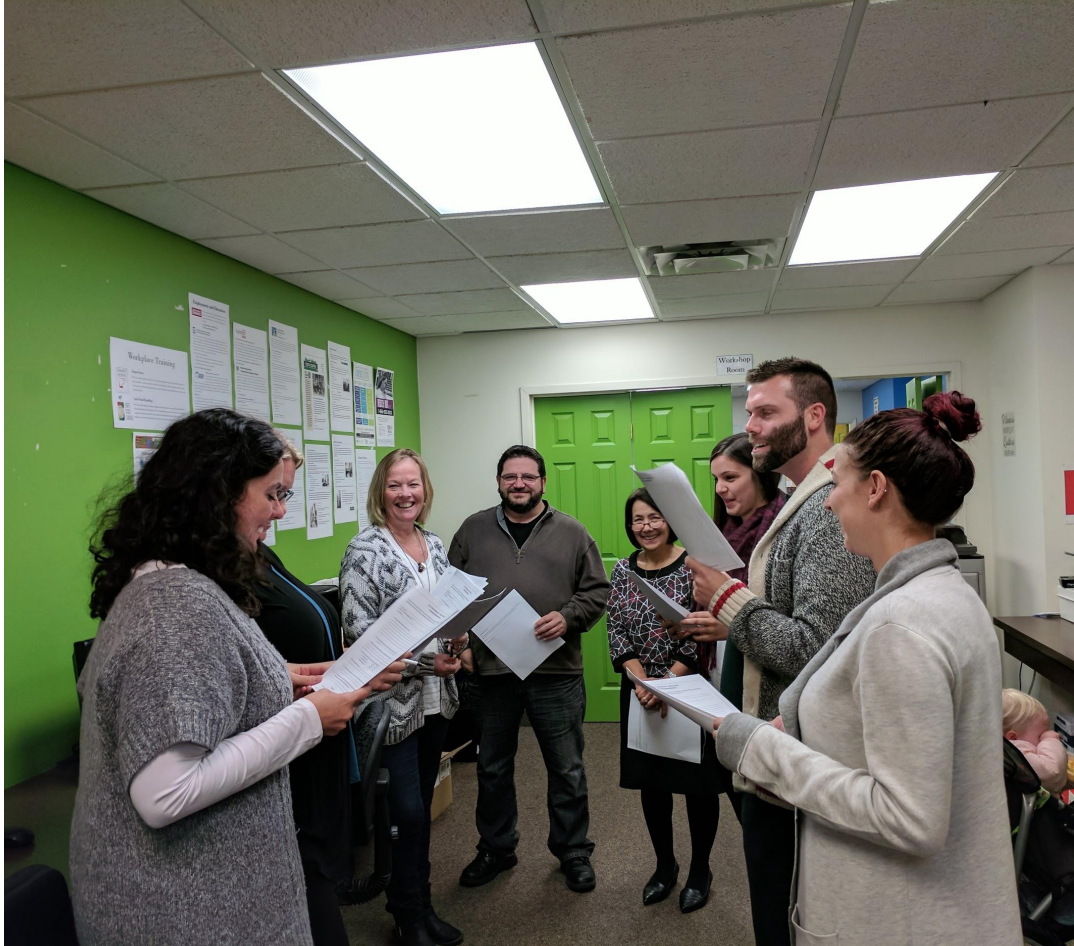
# Paul and Suzanne Manders Family Fund



- ❖ Established in 2014
- ❖ Supports local church in Lucan
- ❖ Has also given to:
  - Childcan
  - Daya Counselling Centre
  - Anova

*“All of our family members have the chance to add their input into which areas receive our help every year. This fund has been an enjoyable way for our family to come together and support important causes.” – Ben Manders, Age 15*

# Grants in the County



## ◆ Ailsa Craig & Area Food Bank | 2013

*Donor Tom Stewart donated almost \$80k to rebuild the food bank in Ailsa Craig.*

## ◆ Women's Rural Resource Centre | 2016-20

*Partnered with Family Services Thames Valley for a mental health walk-in clinic run out of the Next Wave Youth Centre in Strathroy.*

## ◆ RBC Future Launch | 2019/20

*Granted funds to one group in Thorndale, two in Strathroy and two in the County's First Nation's communities for youth lead projects.*

# COVID-19 Response



- ❖ LCF COVID-19 Response Fund with Lawson Foundation and Westminster College Foundation
  - Raised and granted over \$1 million for COVID-19 relief
- ❖ Distributed over \$1,250,000 through the Emergency Community Support Fund
  - A national initiative by Community Foundations of Canada and the Government of Canada
- ❖ **Grant Highlight:** \$66,000 to Quad County Support Services to provide support, assistance and resources to rural community members in Middlesex County.

# Corporation of the County of Middlesex 2021 Benefits Renewal Overview

SELECTPATH  
THE RIGHT PATH®



Presented by John Harkins, Partner, Group Benefits  
April 13, 2021

[WWW.SELECTPATH.CA](http://WWW.SELECTPATH.CA)

# Plan Highlights

- Overall a slight **-0.3%** decrease in **Premiums**
- **Dental (Administrative Services Only – ASO)**
  - fully funded and in a Surplus position
- **Life Insurance and Long Term Disability**
  - pooled benefits
- **Extended Health Care and Dental**
  - experience rated

# Long Term Disability (LTD)

## LTD Rate Summary

Year	Rate	Company
2015	3.40	La Capitale
2016	2.82	Cigna
2017	2.82	Cigna
2018	2.82	Equitable
2019	3.19	Equitable
2020	3.67	Equitable
2021	4.043	Equitable

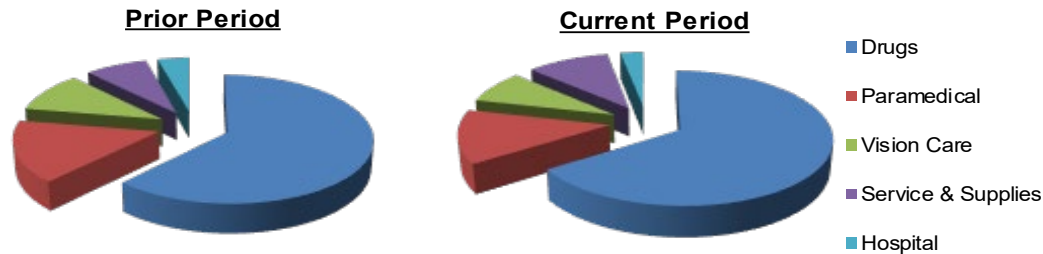
Rates based on demographics, interest rates and incident level



# Extended Health Care (EHC)

## Claims Breakdown – Major Categories

Service	Prior Period Jan 1/19 - Dec 31/19		Current Period Jan 1/20 - Dec 31/20		Change
	Amount	%	Amount	%	
Drugs	\$312,554	62.0%	\$329,003	65.6%	5.3%
Paramedical	\$79,447	15.8%	\$66,028	13.2%	-16.9%
Vision Care	\$51,419	10.2%	\$40,544	8.1%	-21.2%
Service & Supplies	\$40,185	8.0%	\$51,401	10.3%	27.9%
Hospital	\$20,310	4.0%	\$14,388	2.9%	-29.2%
<b>Total</b>	<b>\$503,914</b>	<b>100.0%</b>	<b>\$501,363</b>	<b>100.0%</b>	<b>-0.5%</b>



# Extended Health Care (EHC)

## Paramedical Practitioners

Service	Prior Period		Current Period		Change
	Amount	%	Amount	%	
Chiropractor	\$26,773	33.7%	\$25,734	39.0%	-3.9%
Chiropodist	\$895	1.1%	\$585	0.9%	-34.6%
Massage Therapist	\$33,173	41.8%	\$23,999	36.3%	-27.7%
Acupuncture	\$240	0.3%	\$255	0.4%	6.3%
Naturopath	\$452	0.6%	\$1,138	1.7%	151.6%
Physiotherapist	\$10,972	13.8%	\$5,624	8.5%	-48.7%
Podiatrist	\$150	0.2%	\$100	0.2%	-33.3%
Osteopath	\$1,260	1.6%	\$1,071	1.6%	-15.0%
Psychologist	\$3,580	4.5%	\$6,165	9.3%	72.2%
Social Worker	\$1,951	2.5%	\$1,310	2.0%	-32.9%
Homeopath	\$0	0.0%	\$47	0.1%	100.0%
Speech Therapist	\$0	0.0%	\$0	0.0%	0.0%
<b>Total</b>	<b>\$79,447</b>	<b>100.0%</b>	<b>\$66,028</b>	<b>100.0%</b>	<b>-16.9%</b>



# Top 10 Drug Classes

Rank	Drug Class	Disease State	Amount Paid	# of Claims	Avg Cost Per Claim
1	Rx - Injectable Biotechnology Agents	Rheumatoid Arthritis and other Autoimmune Diseases	\$46,404.42	17	\$2,729.67
2	Rx - Injectable Biotechnology Agents	Dermatology	\$25,051.74	12	\$2,087.65
3	Rx - Proton Pump Inhibitors	Ulcers/GERD	\$22,030.91	313	\$70.39
4	Rx - Antidepressant Agents	Depression/Anxiety/Sleep Disorders	\$18,476.25	636	\$29.05
5	Rx - Multiple Sclerosis Agents	Multiple Sclerosis	\$16,627.60	11	\$1,511.60
6	Rx - Oral Contraceptives	Contraception	\$8,457.64	206	\$41.06
7	RX - HMG-CoA Reductase Inhibitors	Cholesterol	\$8,182.66	307	\$26.65
8	Rx - Hepatitis B Therapy	Infection	\$7,466.23	5	\$1,493.25
9	Generally Included - Insulin - Long-Acting	Diabetes	\$7,313.30	41	\$178.37
10	Rx - CNS Stimulant Agents	ADHD	\$7,226.29	69	\$104.73



Rank	DIN	Drug Class	Amount Paid	# of Claims	Avg Cost Per Claim
1	Taltz 80mg/1ml Pre-Filled Auto-Injector	Rx - Injectable Biotechnology Agents	\$25,051.74	12	\$2,087.65
2	Humira 40mg/0.8ml Inj	Rx - Injectable Biotechnology Agents	\$24,469.26	5	\$4,893.85
3	Enbrel 50mg/ML Pre-Filled Syringe	Rx - Injectable Biotechnology Agents	\$21,935.16	12	\$1,827.93
4	Copaxone 40mg/1ml Pre-Filled Syringe	Rx - Multiple Sclerosis Agents	\$16,627.60	11	\$1,511.60
5	Dexilant 60mg Capsule	Rx - Proton Pump Inhibitors	\$10,622.55	63	\$168.61
6	Viread 300mg Tablet	Rx - Hepatitis B Therapy	\$7,466.23	5	\$1,493.25
7	Lantus Insulin (5x3ml)	Generally Included - Insulin - Long-Acting	\$4,191.54	15	\$279.44
8	Botox 100iu Inj	Rx - Botox And Analogues	\$3,716.89	6	\$619.48
9	Symbicort 200 Turbuhaler	Rx - Long Acting Bronchodilators	\$3,659.22	28	\$130.69
10	Trintellix 10mg Tablet	Rx - Antidepressant Agents	\$3,501.10	11	\$318.28



- ❖ Plan is set up as Administrative Services Only (ASO)
- ❖ Dental Fee Guide 2020 increased 2%, and 2021 has increased 4.6%

### Claims Breakdown by Type of Service

Service	Prior Period Jan 1/19 - Dec 31/19		Current Period Jan 1/20 - Dec 31/20		Change
	Amount	%	Amount	%	
Basic Services	\$247,567	91.3%	\$206,864	88.18%	-16.4%
Major Services	\$8,934	3.3%	\$14,835	6.32%	66.1%
Orthodontics	\$14,544	5.4%	\$12,897	5.50%	-11.3%
<b>Total</b>	<b>\$271,045</b>	<b>100.0%</b>	<b>\$234,596</b>	<b>100.0%</b>	<b>-13.4%</b>

Prior Period



Current Period



■ Basic Services  
■ Major Services  
■ Orthodontics





Thank You



Questions & Discussion



## County Council

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**Meeting Date:** April 13, 2021

**Submitted by:** Jessica P. Ngai, Human Resources Manager

**SUBJECT:** BENEFIT RENEWAL FOR APRIL 2021 TO MARCH 2022

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### **BACKGROUND:**

The County's employee benefit program is provided through RWAM Insurance Administrators. This benefit program covers all full-time employees working at the County with the exception of Middlesex London Paramedics Service employees, and includes extended health, dental, group life and long-term disability.

Our annual benefit year is from April 1 to March 31. Over the course of the last benefit year there was 0.1% increase in our benefit costs. For the current benefit year, our costs will decrease by 0.3%.

### **ANALYSIS:**

Our overall benefit renewal cost decrease for the current year of 0.3% equates to an actual dollar decrease of \$256.56 per month. This total cost change is a result of the following changes in each specific policy area:

- Life no change
- LTD 10.2% increase
- AD&D no change
- Dependent Life no change
- EHC no change
- Dental 10% decrease

In 2016, the County moved to an Administrative Services Only (ASO) plan for dental coverage. This arrangement maintains a reserve that RWAM uses to pay dental claims, and there is a requirement to maintain a reserve, which represents 7% of claims. If there is an excess of premium payment over expenses, the County maintains ownership of the excess (under a normal insurance arrangement the insurer keeps any excess as profit). The ASO plan for our dental coverage has a surplus reserve of \$187,485.90, which has significantly increased from the previous year of \$77,008.76 due to the COVID-19 pandemic.

Our largest increase is in the long-term disability rates which was at \$3.67 per \$100 of benefit) for last year but have risen to \$4.043 per \$100 of benefit this year. The long-term disability benefit is a pooled benefit meaning the rates are not entirely specific to the risk for the Middlesex County group as it is pooled with all of the carriers block of business.

**FINANCIAL IMPLICATIONS:**

The overall cost of our monthly premiums for this benefit year, inclusive of the 8% Ontario Sales Tax, will be \$136,726.98.

**RECOMMENDATION:**

That County Council receive this benefit renewal report for April 2021 to March 2022 for information.

April 13, 2021



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# MIDDLESEX ECONOMIC RESILIENCY TASK FORCE

UPDATE REPORT & RECOMMENDATIONS – APRIL 13, 2021

# ACTIONS

All members of the Middlesex Economic Development Task Force reconvened for a special meeting on Wednesday, April 7<sup>th</sup> for the purpose of:

- One year County COVID-19 Update Report
- Roundtable with all lower-tier and sector representatives
- Reviewing the MERTF Action Plan developed in 2020
  - to identify best practices
  - to identify any gaps in the plan
- Present findings and recommendations to County Council

# WHAT WE HEARD FROM OUR TASK FORCE MEMBERS



## FRUSTRATION

- Vaccine rollout
- Conflicting and confusing colour codes/lockdowns/shutdowns



## EXHAUSTION

- Keeping up with regulations
- Pivoting; Funding applications



## FEAR

- Losing livelihoods
- Being targeted

# WE WANTED TO LEARN MORE

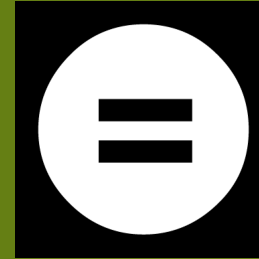
- Developed a 5 minute; 5 question; 5 day survey on April 8, 2021 to coincide with new stay-at-home order
- Received over 100 responses from Middlesex businesses in less than 24 hours
- Survey will remain open until Monday April 12<sup>th</sup>



# TO WHAT DEGREE ARE OUR BUSINESSES BEING AFFECTED?



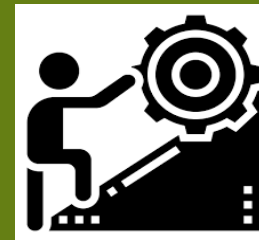
OVER **65%** OF LOCAL BUSINESSES REPORTING DECREASED REVENUE



**5%** OF LOCAL BUSINESSES REPORTING NO IMPACT DUE TO COVID-19



**10%** OF LOCAL BUSINESSES REPORTING INCREASED SALES



**95%** OF LOCAL BUSINESSES REPORTING CHALLENGES – LOSSES, INABILITY TO GROW, WORKFORCE, PERSONAL DEMANDS

\* Based on initial 100 respondents

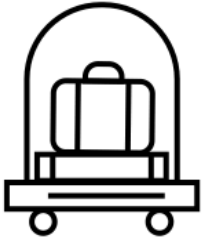
# WHAT ABOUT STAFFING



- 38% of businesses have had to lay off workers or reduce hours to survive the previous shutdowns
- 30% of business owners report that they have retained or increased their staffing; some taking personal cuts to do so
- 25% of businesses have no employees
- Nearly **100%** of local employers would like to re-employ their workforce if given the opportunity

\* Many impacted workers have lost faith in the government, and in their employers

# MOST SIGNIFICANT IMPACTS



TOURISM & HOSPITALITY



PERSONAL SERVICES



FEMALE LED



RESTAURANTS



MAIN STREET RETAIL



INTERNATIONALLY DEPENDENT

# WHAT OUR BUSINESS COMMUNITY NEEDS

- VACCINATION CLARITY, CONSISTENCY, SUPPLY AND ACCESS
- CLEAR GUIDELINES THAT ARE EASY TO FOLLOW AND DO NOT COMPLICATE AN ALREADY COMPLICATED SITUATION
- RESTRICTIONS GEARED TOWARDS ACTIVITIES THAT ARE KNOWN TO SPREAD THE VIRUS
  - TAX BREAKS AND EASY TO ACCESS GRANTS; NOT LOANS
  - ACCESS TO PROFESSIONAL SERVICES TO HELP PIVOT BUSINESSES
  - AN END TO SHUTDOWNS
- REDUCTION IN BUREAUCRACY – DELAYS IN LICENSING; ACCESS TO INTERNATIONAL MARKETS

## WHAT THE COUNTY HAS INVESTED IN THAT IS WORKING

*Shop Local Campaigns*

Resources and Education

Simplified Grant Offerings

Increased Communication

**#MiddlesexStrong**

*Local Food Movement*

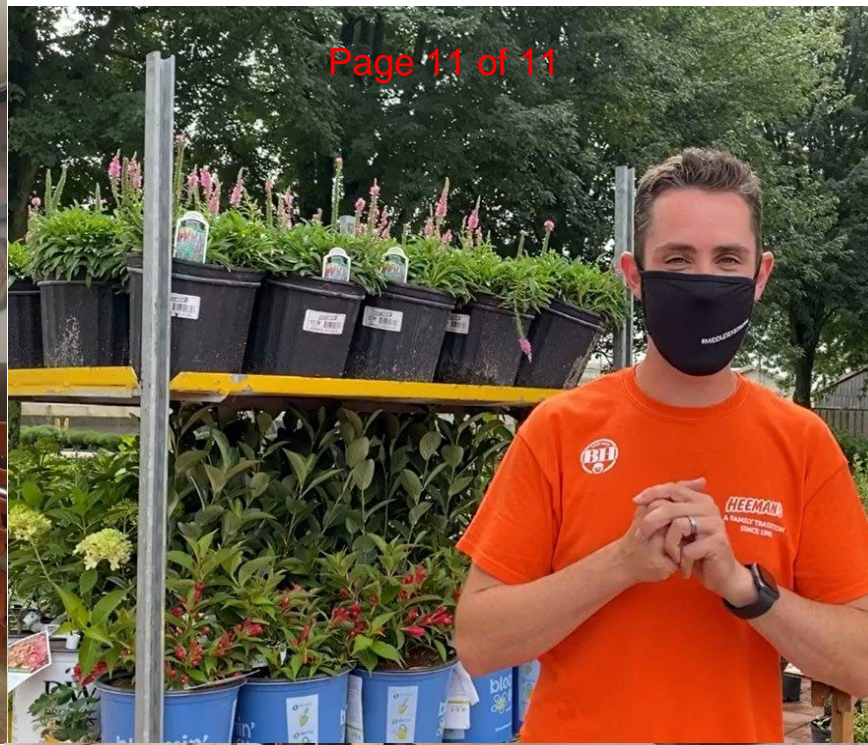
## RECOMMENDATIONS

- ✓ Advocate for immediate vaccination reform – consistent with the best practices of other health units – mobile/multiple sites; supply; open access for Phase 2 groups who need and wish to be vaccinated
- ✓ Advise province on catastrophic impacts of targeting and imposing restrictions on trade and commerce; particularly on small business and the workforce that is keeping the economy churning, following protocols, and not known to be contributing to the spread
- ✓ Continue to offer marketing and training supports to Middlesex businesses
- ✓ Advocate for tax breaks and simplified grants over complicated programs and borrowing
- ✓ Seek support from regional groups such as SCOR, WOWC and OCC to champion these causes

April 13, 2021



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**THANK YOU  
FOR YOUR  
SUPPORT**



**TOGETHER  
WE ARE  
#MIDDLESEXSTRONG**

THE CORPORATION OF THE COUNTY OF MIDDLESEX

BY-LAW #

A BY-LAW to confirm proceedings of the Council of The Corporation of the County of Middlesex – APRIL 13, 2021.

WHEREAS it is deemed expedient that the proceedings of the Council of The Corporation of the County of Middlesex at the APRIL 13, 2021, Session be confirmed and adopted by By-law.

WHEREAS section 5(3) of the *Municipal Act*, 2001, S.O. 2001, c.25, as amended, provides that a municipal power shall be exercised by by-law;

AND WHEREAS section 9 of the *Municipal Act*, 2001, S.O. 2001, c.25, as amended, provides that a municipality has the capacity, rights, powers and privileges of a natural person for the purpose of exercising its authority under this or any other Act;

AND WHEREAS section 10 of the *Municipal Act*, 2001, S.O. 2001, c.25, as amended, provides that a municipality may pass by-laws respecting any service or thing that the municipality considers necessary or desirable for the public;

THEREFORE the Council of The Corporation of the County of Middlesex enacts as follows:

1. That the action of the Council of The Corporation of the County of Middlesex in respect of all recommendations in reports of committees, all motions and resolutions and all other action passed and taken by the Council of The Corporation of the County of Middlesex, documents and transactions entered into during the APRIL 13, 2021, Session of Council, are hereby adopted and confirmed, as if the same were expressly included in this By-law.
2. That the Warden and proper officials of The Corporation of the County of Middlesex are hereby authorized and directed to do all things necessary to give effect to the action of the Council of The Corporation of the County of Middlesex during the said APRIL 13, 2021, Session referred to in Section 1 of this By-law.
3. That the Warden and the Clerk are hereby authorized and directed to execute all documents necessary to the action taken by this Council as described in Section 1 of this By-law and to affix the Corporate Seal of The Corporation of the County of Middlesex to all documents referred to in said Section 1.

PASSED IN COUNCIL this 23<sup>rd</sup> day of April, 2021.

Cathy Burghardt-Jesson, Warden

Kathleen Bunting, County Clerk

# General Administration Payables

March 1 - April 2 2021

Cheque Number	Vendor Name	Invoice Description	Amount
140687	Bill Rayburn	Expense Claim	\$642.48
140687	Bill Rayburn	Expense Claim	\$800.00
140695	CHUBB EDWARDS, UTC Fire & Security Co.	Fire Panel Plan	\$697.02
140696	Chubb Insurance Company of Canada	Premium Bill	\$35,858.16
140704	C.U.P.E. Local 2018	Union Dues	\$2,750.00
140705	CUPE Local 101.5	Union Dues	\$3,348.16
140724	Garda Canada Security Corp.	Daily Service	\$523.98
140731	Hicks Morley Hamilton Stewart Storie LLP	Professional Services	\$267.81
140731	Hicks Morley Hamilton Stewart Storie LLP	Professional Services	\$178.54
140743	KPMG LLP	Professional Services	\$5,650.00
140758	Twp. of Lucan Biddulph	Loan Repayment	\$5,950.36
140760	Manulife Financial	RRSP Contributions	\$600.00
140766	Mary Jeanne Coleman	Expense Claim	\$234.99
140768	Municipal Tax Equity Consultants Inc.	Professional Services	\$655.68
140774	Ontario Nurses Association	Union Dues - February 2021	\$1,808.16
140779	Purolator Inc.	Courier	\$20.36
140791	Speedy Glass - Head Office	Repairs	\$509.87
140793	Staples Advantage	Supplies	\$202.39
140810	Municipality of Thames Centre	2020 YE Tax Reconciliation	\$32,962.35
140822	UNIFOR Local 302	Union Dues	\$6,456.55
140833	Western Auto Service	Service	\$1,702.96
140842	Above & Beyond Promotions	Supplies	\$1,525.33
140875	The Canadian Payroll Association	Annual Membership	\$276.85
140878	Damen Optimal Health	Professional Services	\$45.00
140903	Hyde Park Equipment	Parts	\$107.93
140938	MLEMS Staff Association	V05 - March 2021	\$1,253.00
140948	Ontario Public Service Employees Union	Period Ending Feb 27, 2021	\$11,746.64
140956	Purolator Inc.	Courier	\$10.18
140961	Receiver General For Canada	Radio Authorization Renewal	\$300.00
140967	RWAM Insurance Administrators	Group 100000 Div 2	\$50,130.87
140967	RWAM Insurance Administrators	Group 100000 Div2	\$50,175.35
140970	Southwest Middlesex	Overpayment of 2020 Taxes	\$6,899.73
140972	Safeguard Business Systems Ltd.	Supplies	\$447.54
140976	Selectpath Benefits & Financial Inc.	SelectPath February Invoice	\$3,220.50
140984	Staples Advantage	Supplies	\$144.05
140984	Staples Advantage	Supplies	\$44.29
140999	Telus Communications	Phone Billing	\$875.42
141005	Thomson Reuters Canada	Printed Materials	\$1,076.25
141036	Bill Rayburn	Expense Claim	\$678.70
141054	CSI International, Inc.	Supplies	\$541.38
141083	London Business Forms	Envelopes	\$911.92
141099	Metropolitan Maintenance	Cleaning Services	\$1,469.00

General Administration Payable

# General Administration Payables

March 1 - April 2 2021

Cheque Number	Vendor Name	Invoice Description	Amount
141102	Marcia Ivanic	Expense Claim	\$169.50
141103	Middlesex London Health Unit	Payment for March 2021	\$108,941.65
141109	Ontario Nurses Association	Union Dues	\$1,808.16
141115	Purolator Inc.	Courier	\$86.17
141129	Somya Sood	Expense Claim	\$1,763.73
141150	Valco Consultants Inc.	Professional Services	\$5,650.00
141155	Waste Connections of Canada Inc.	Waste Service	\$558.19
141159	WSIB	Physician Fees	\$1,126.72
141159	WSIB	Schedule 2	\$213.50
141159	WSIB	Physician Fees	\$76.54
141172	CHUBB EDWARDS, UTC Fire & Security Co.	Fire Alarm Service	\$1,549.81
141207	KPMG LLP	Professional Services	\$39,550.00
141209	London Business Forms	Envelopes	\$112.36
141218	Municipal Law Departments' Assoc. of Ontario	Membership	\$100.00
141222	Ontario Public Service Employees Union	E22V0621	\$11,745.64
141223	OTIS Canada, Inc.	Maintenance Service	\$2,468.06
141229	Purolator Inc.	Courier	\$62.18
141234	RWAM Insurance Administrators	Group 100000 Div 1	\$36,564.65
141234	RWAM Insurance Administrators	Group 100000 Div 4	\$25,441.80
141234	RWAM Insurance Administrators	Group 100000 Div 5	\$22,471.18
141245	Staples Advantage	Supplies	\$144.76
141282	Allstream Business Inc.	Phone Services	\$590.93
141283	AMCTO	Advertising	\$598.90
141289	Bell Canada	Phone Service	\$62.06
141295	Frank Cowan Company Ltd.	Third Party	\$4,646.06
141298	C.U.P.E. Local 2018	Union Dues	\$2,750.00
141299	CUPE Local 101.5	Union Dues	\$3,368.71
141312	Hicks Morley Hamilton Stewart Storie LLP	Professional Services	\$267.81
141318	Jessica Ngai	Expense Claim	\$760.00
141324	LexisNexis Canada Inc.	Supplies	\$385.09
141332	Manulife Financial	RRSP Contributions	\$600.00
141339	Mary Jeanne Coleman	Expense Claim	\$234.99
141340	Middlesex Law Association	Membership 2021	\$197.75
141340	Middlesex Law Association	Membership 2021	\$101.70
141340	Middlesex Law Association	Membership 2021	\$197.75
141340	Middlesex Law Association	Membership 2021	\$197.75
141341	MLEMS Staff Association	V0621	\$1,241.00
141343	Municipal Property Assessment Corp	Quarterly Billing	\$325,749.12
141348	Ontario Public Service Employees Union	E22V0321	\$11,910.66
141352	Purolator Inc.	Courier	\$177.71
141361	Staples Advantage	Supplies	\$109.59
141361	Staples Advantage	Supplies	\$21.46

# General Administration Payables

March 1 - April 2 2021

Cheque Number	Vendor Name	Invoice Description	Amount
141369	Thomson Reuters Canada	Printed Materials	\$858.90
			\$849,332.29

# Planning Payables

March 1 - April 2 2021

Cheque Number	Vendor Name	Invoice Description	Amount
140881	Dan FitzGerald	Expense Claim	\$95.15
140892	Findlater & Associates Inc.	Consulting	\$939.31
140928	Mark Brown	Expense Claim	\$723.80
141012	VertiGIS North America Ltd.	Training	\$1,113.00
			\$2,871.26

**ELECTRONIC PAYMENTS March 2021**

ACCT #	LOCATION/DEPT.	DESCRIPTION	DATE	AMOUNT	PAYEE
200003268564	ROADS	STREET LIGHTS	Mar 15/21	303.53	HYDRO ONE
200005754996	D6	HYDRO	Mar 09/21	417.36	HYDRO ONE
200006369736	D2	HYDRO	Mar 23/21	730.60	HYDRO ONE
200009349252	ROADS	TRAFFIC SIGNALS	Mar 03/21	198.77	HYDRO ONE
200013224404	ROADS	FLASHER	Mar 25/21	40.99	HYDRO ONE
200013955237	ROADS	TRAFFIC SIGNALS	Mar 03/21	117.90	HYDRO ONE
200017837055	ROADS	TRAFFIC SIGNALS	Mar 15/21	34.79	HYDRO ONE
200020679660	D9	HYDRO	Mar 30/21	9,286.03	HYDRO ONE
200028997614	ROADS	TRAFFIC SIGNALS	Mar 03/21	34.86	HYDRO ONE
200029979536	ROADS	HYDRO	Mar 03/21	163.44	HYDRO ONE
200034570767	ROADS	TRAFFIC SIGNALS	Mar 25/21	89.90	HYDRO ONE
200038538673	ROADS	FLASHER	Mar 10/21	23.41	HYDRO ONE
200039404296	ROADS	TRAFFIC SIGNALS	Mar 25/21	44.78	HYDRO ONE
200041711381	D4	HYDRO	Mar 03/21	1,337.52	HYDRO ONE
200045604115	ROADS	TRAFFIC SIGNALS	Mar 29/21	392.11	HYDRO ONE
200049091061	ROADS	TRAFFIC SIGNALS	Mar 09/21	101.57	HYDRO ONE
200051883247	D1	HYDRO	Mar 18/21	3,649.04	HYDRO ONE
200054876507	ROADS	TRAFFIC SIGNALS	Mar 15/21	95.41	HYDRO ONE
200055079597	ROADS	TRAFFIC SIGNALS	Mar 17/21	79.57	HYDRO ONE
200056250671	ROADS	TRAFFIC SIGNALS	Mar 11/21	103.98	HYDRO ONE
200061840093	ROADS	TRAFFIC SIGNALS	Mar 15/21	47.05	HYDRO ONE
200072682673	D3	HYDRO	Mar 16/21	858.53	HYDRO ONE
200078398805	ROADS	TRAFFIC SIGNALS	Mar 15/21	26.59	HYDRO ONE
200082802908	ROADS	FLASHER	Mar 15/21	20.47	HYDRO ONE
200082995894	D4	HYDRO	Mar 03/21	185.05	HYDRO ONE
200084256389	ROADS	STREET LIGHTS	Mar 15/21	19.75	HYDRO ONE
200089788827	ROADS	TRAFFIC SIGNALS	Mar 15/21	36.59	HYDRO ONE
200092590915	ROADS	TRAFFIC SIGNALS	Mar 03/21	99.33	HYDRO ONE
200094407037	ROADS	HYDRO	Mar 03/21	157.11	HYDRO ONE
200111248964	ROADS	TRAFFIC SIGNALS	Mar 15/21	38.90	HYDRO ONE
200114251722	ROADS	TRAFFIC SIGNALS	Mar 15/21	45.36	HYDRO ONE
200139187994	ECON.DEV	SIGN-FIVE PTS LINE	Mar 23/21	45.84	HYDRO ONE
200197896842	D8	STREET LIGHTS	Mar 25/21	449.65	HYDRO ONE
200226800317	ROADS	STREET LIGHTS	Mar 15/21	20.47	HYDRO ONE
200049305067	ROADS	Communication Hut	Mar 25/21	203.52	HYDRO ONE
200039586475	ROADS	STREET LIGHT	Mar 22/21	81.49	HYDRO ONE
200238360390	ROADS	HYDRO	Mar 24/21	17.35	HYDRO ONE
200023834382	MLPS	HYDRO	Mar 11/21	255.93	HYDRO ONE
200009334704	MLPS	HYDRO	Mar 18/21	265.96	HYDRO ONE
200254481285	ROADS	HYDRO	Mar 24/21	93.24	HYDRO ONE
200234233547	MLPS	HYDRO	Mar 15/21	409.23	HYDRO ONE
200003027377	MLPS	HYDRO	Mar 15/21	270.30	HYDRO ONE
1019943	Cty Bldg	WATER	Mar 25/21	269.08	LONDON HYDRO
1019951	50 King	WATER	Mar 29/21	723.48	LONDON HYDRO
7460017	Cty Bldg	HYDRO	Mar 15/21	9,323.42	LONDON HYDRO
7464671	50 King	HYDRO	Mar 15/21	3,253.86	LONDON HYDRO
7721865	MLEMS	HYDRO	Mar 01/21	18,921.23	LONDON HYDRO
4860327	MLEMS	WATER	Mar 22/21	94.93	LONDON HYDRO
50446858	MLEMS	HYDRO	Mar 09/21	614.41	LONDON HYDRO

ACCT #	LOCATION/DEPT.	DESCRIPTION	DATE	AMOUNT	PAYEE
7482855	MLEMS	HYDRO	Mar 02/21	1,461.18	LONDON HYDRO
50448010	MLEMS	HYDRO	Mar 02/21	457.28	LONDON HYDRO
7600043	MLEMS	WATER	Mar 22/21	278.27	LONDON HYDRO
50448169	MLEMS	HYDRO	Mar 01/21	1,073.62	LONDON HYDRO
7781801	MLEMS	HYDRO	Mar 22/21	681.60	LONDON HYDRO
098-40047999-00	ROADS	HYDRO	Mar 15/21	71.72	ENTEGRUS
098-40048001-01	ROADS	HYDRO	Mar 15/21	241.78	ENTEGRUS
098-40048002-00	ROADS	HYDRO	Mar 15/21	166.51	ENTEGRUS
098-40048003-00	ROADS	HYDRO	Mar 15/21	168.76	ENTEGRUS
098-40194856-00	ROADS	HYDRO	Mar 15/21	241.09	ENTEGRUS
802-40048000-00	ROADS	HYDRO	Mar 24/21	164.76	ENTEGRUS
803-40205228-01	ROADS	HYDRO	Mar 04/21	120.95	ENTEGRUS
804-40205170-00	LODGE	WATER	Mar 15/21	6,412.50	ENTEGRUS
805-40206689-00	ROADS	HYDRO	Mar 15/21	206.17	ENTEGRUS
097-40205195-00	LODGE	HYDRO	Mar 15/21	16,789.99	ENTEGRUS
830-40096692-02	MLPS	HYDRO	Mar 15/21	484.09	ENTEGRUS
300334410	Wardsville	Library Internet	Mar 09/21	215.66	BELL
504625313	Mt. Brydges	Library Internet	Mar 09/21	20.34	BELL
5192451290 103	Strathroy	Library Phone	Mar 11/21	432.42	BELL
5192458237 224	Library Office	Library Phone	Mar 11/21	260.04	BELL
5192641061(452)	Mt. Brydges	Library Phone	Mar 11/21	67.81	BELL
5192892405 724	Melbourne	Library Phone	Mar 11/21	76.87	BELL
5192933441 452	Ailsa Craig	Library Phone	Mar 11/21	65.57	BELL
5194611150 626	Thorndale	Library Phone	Mar 11/21	88.11	BELL
5196529978 182	Delaware	Library Phone	Mar 11/21	48.33	BELL
5196661201 740	Coldstream	Library Phone	Mar 11/21	76.87	BELL
5196661599 882	Ilderton	Library Phone	Mar 11/21	65.57	BELL
5196934208 996	Wardsville	Library Phone	Mar 11/21	65.57	BELL
5196934275 017	Newbury	Library Phone	Mar 11/21	65.57	BELL
5198505304(577)	Trossacks	EMS Phone	Mar 11/21	62.30	BELL
5192946308(824)	Parkhill	EMS Phone	Mar 11/21	62.30	BELL
5192875306(783)	Glencoe	EMS Phone	Mar 11/21	62.30	BELL
5192274309(888)	Lucan	EMS Phone	Mar 11/21	62.30	BELL
5194715303(322)	Horizon	EMS Phone	Mar 11/21	62.30	BELL
5196799509(791)	ADMIN LINES	EMS Phone	Mar 11/21	170.97	BELL
5194715312(980)	Komoka	EMS Phone	Mar 11/21	62.30	BELL
5192457307(796)	Strathroy	EMS Phone	Mar 11/21	87.55	BELL
5194736314(030)	Hyde Park	EMS Phone	Mar 11/21	62.30	BELL
5196529319(001)	Byron	EMS Phone	Mar 11/21	62.30	BELL
5192452520(284)	Lodge	Phone	Mar 11/21	581.72	BELL
5192455711(342)	Lodge	Phone	Mar 11/21	80.01	BELL
519378719	COLO7212	EMS Internet	Mar 09/21	162.72	BELL
519374098	Trossacks	EMS Internet	Mar 09/21	162.72	BELL
529481398	1035 Adelaide	EMS Internet	Mar 23/21	198.88	BELL
519371432	Parkhill	EMS Internet	Mar 09/21	162.72	BELL
519372156	Komoka	EMS Internet	Mar 09/21	174.02	BELL
523919082	Horizon	EMS Internet	Mar 09/21	150.29	BELL
5196495216	Phone 1	EMS Phone	Mar 08/21	224.35	BELL
519382947	Lucan	EMS Internet	Mar 15/21	113.82	BELL
5192454270	EMS Strathroy	EMS Phone	Mar 04/21	30.77	BELL

ACCT #	LOCATION/DEPT.	DESCRIPTION	DATE	AMOUNT	PAYEE
600237183	Adelaide TV	EMS TV	Mar 15/21	132.15	BELL
5194345524	Fire Dispatch	Roads Fire Disp.	Mar 25/21	159.73	BELL
5192686267	D2	D2 Phone	Mar 26/21	205.11	BELL
5192891084	D3	D3 Phone	Mar 25/21	96.96	BELL
5192940176	D4	D4 Phone	Mar 11/21	150.27	BELL
5199518297	EMS Trafalgar	EMS Phone	Mar 31/21	102.69	BELL
5192450065	D8	D8 Phone	Mar 01/21	97.70	BELL
725-6933-307-2192	2168 Dorchester Rd	HEAT	Mar 17/21	498.15	ENBRIDGE
310-1733-305-0819	3550 Egremont Dr	HEAT	Mar 31/21	1,488.04	ENBRIDGE
172-3626 160-4549	CTY BLD	HEAT	Mar 23/21	2,374.83	ENBRIDGE
298-5108-246-9549	D4	HEAT	Mar 23/21	949.00	ENBRIDGE
310-1733-251-1761	D2	HEAT	Mar 17/21	1,193.47	ENBRIDGE
172-3627 160-4550	50 KING	HEAT	Mar 23/21	1,779.86	ENBRIDGE
429-9165-160-4551	340 Waterloo St	HEAT	Mar 22/21	1,786.74	ENBRIDGE
429-9165-240-8785	179 Mill St Parkhill	HEAT	Mar 23/21	165.81	ENBRIDGE
429-9165-270-8633	3100 Colonel Talbot Byro	HEAT	Mar 29/21	583.74	ENBRIDGE
429-9165-235-7844	1601 Trossacks Ave	HEAT	Mar 18/21	368.99	ENBRIDGE
429-9165-236-3013	188 George St. Lucan	HEAT	Mar 18/21	382.07	ENBRIDGE
429-9165-282-2742	745 Horizon Dr.	HEAT	Mar 16/21	868.81	ENBRIDGE
732-0576-308-2573	2330 Trafalgar St	HEAT	Mar 18/21	537.05	ENBRIDGE
193-5130-246-9562	22681 Melbourne Rd.	HEAT	Mar 04/21	742.70	ENBRIDGE
208-8776-254-8323	599 Albert St.	HEAT	Mar 04/21	9,472.37	ENBRIDGE
220-0587 200-4584	1988 Gainsborough Rd.	HEAT	Mar 09/21	2,698.95	ENBRIDGE
235-2382 213-2650	15294 Plover Mills Rd.	HEAT	Mar 15/21	850.59	ENBRIDGE
429-9165-303-9314	1035 Adelaide St S	HEAT	Mar 08/21	9,866.75	ENBRIDGE
429-9165-186-8347	147 McKellar St W-Glenc	HEAT	Mar 03/21	193.30	ENBRIDGE
429-9165-260-4695	22494 Komoka Rd.	HEAT	Mar 09/21	219.91	ENBRIDGE
429-9165-271-5155	2225 Hyde Park Road	HEAT	Mar 11/21	422.52	ENBRIDGE
232-351910905	Delaware Library	Internet	Mar 23/21	158.09	ROGERS
232-364888105	Thorndale Library	Internet	Mar 01/21	135.54	ROGERS
232-405994702	Strathmere Lodge	Internet	Mar 01/21	186.44	ROGERS
232-405994800	Strathroy Library	Internet	Mar 01/21	135.54	ROGERS
6-4315-1681	Komoka Library	Internet	Mar 08/21	258.27	ROGERS
232-391676407	C of Middlesex	Phone	Mar 01/21	208.99	ROGERS
7-6122-3189	Dorchester Lib.	Internet, Phone	Mar 17/21	48.82	ROGERS
7-9085-5928	2168 Dorchester Rd	Internet, Phone	Mar 15/21	267.78	ROGERS
232-421989904	340 Waterloo St	Internet	Mar 15/21	215.82	ROGERS
CANADA REVENUE	PAYROLL	Payroll - Taxes	March 2021	1,624,687.24	GOV'T
OMERS	LODGE	Pension	March 2021	38308.49	STRATHMERE LODGE
OMERS	AMBULANCE	Pension	March 2021	353,001.22	MLPS
OMERS	GENERAL	Pension	March 2021	92,123.10	COUNTY
VISA	MLPS	Card#1, 2, 3, 5, 6, 7, 9	March 2021	7,661.20	VISA
VISA	MLPS	Card 1347	March 2021	67.35	VISA
VISA	MLPS	Neal Roberts	March 2021	100.13	VISA
VISA	Warden 2020	Jesson Burghardt	March 2021	384.07	VISA
VISA	CAO	Bill Rayburn	March 2021	675.12	VISA
VISA	Clerk	Kathy Bunting	March 2021	2,445.45	VISA
VISA	Maintenance	Steve DeCandido	March 2021	629.43	VISA
VISA	I.T.	Morgan Calvert	March 2021	16,701.88	VISA
VISA	I.T.	Chris Bailey	March 2021	3,034.28	VISA

ACCT #	LOCATION/DEPT.	DESCRIPTION	DATE	AMOUNT	PAYEE
VISA	Library	Nadine Devin	March 2021	929.13	VISA
VISA	Library	Lindsay Brock	March 2021	20,037.33	VISA
VISA	Library	Liz Adema	March 2021	1,039.82	VISA
VISA	Legal	Wayne Meagher	March 2021	621.52	VISA
VISA	Ontario Works	Cindy Howard	March 2021	105.99	VISA
VISA	Roads	Chris Traini	March 2021	198.59	VISA
VISA	Roads	Paul Moniz	March 2021	362.77	VISA
VISA	Roads	Jaret Hoglund	March 2021	55.00	VISA
VISA	Roads	Steve Gough	March 2021	970.49	VISA
VISA	FPO	John Elston	March 2021	140.00	VISA
VISA	Roads	Martin Langdale	March 2021	178.32	VISA
VISA	Lodge	Marcy Welch	March 2021	1,288.53	VISA
VISA	Lodge	Brent Kerwin	March 2021	30.00	VISA
VISA	Lodge	John Fournier	March 2021	1,294.22	VISA
VISA	Economic Development	Cara Finn	March 2021	1,867.96	VISA
VISA	Lodge	Crystal Brooks	March 2021	505.80	VISA
		TOTAL		2,296,909.60	

# Social Services Payables

March 1 - April 2 2021

Cheque Number	Vendor Name	Invoice Description	Amount
140689		SSRF-2 2020-2021 051	\$4,598.05
140692		SSRF-2 2020-2021 056	\$176.81
140692		SSRF-2 2020-2021 057	\$1,148.95
140692		SSRF-2 2020-2021 058	\$257.04
140700		SSRF-2 2020-2021 052	\$3,423.75
140708	Denning's	Funeral Expense	\$2,233.13
140734	Jenny Burns	Expenses to Mar 4/21	\$92.05
140737		SSRF-2 2020-2021 059	\$500.00
140746	LEADS Employment Services	Feb/21 Skills That Work	\$3,234.17
140747		SSRF-2 2020-2021 054	\$310.75
140750	Literacy Link	ERE Training	\$275.00
140757	Lovers At Work Office Furniture	Office Furniture	\$1,919.26
140771		SSRF-2 2020-2021 055	\$5,000.00
140773	OMSSA	OMSSA Training	\$452.00
140773	OMSSA	OMSSA Training	\$847.50
140773	OMSSA	OMSSA Training	\$333.35
140792	Staples Advantage	Office Supplies	\$264.23
140792	Staples Advantage	Office Supplies	\$15.24
140792	Staples Advantage	Office Supplies	\$46.05
140801		SSRF-2 2020-2021 053	\$19,772.74
140807		SSRF-2 2020-2021 060	\$500.00
140808		CHPI 2020-2021 040	\$703.00
140809		CHPI 2020-2021 041	\$518.00
140828	Voyageur Transportation	Feb/21 CT Services	\$22,792.02
140844	Ailsa Craig & District Co-Op	Re-Investment Fund Allocation	\$1,075.54
140850	Angels Daycares Ontario Ltd.	Covid-Funding vs. Expenses Rec	\$21,003.34
140851	Arva's Little School House	Re-Investment Fund Allocation	\$5,531.34
140853	Belvoir Co-op Nursery School	Feb/21 Childcare Subsidy	\$693.40
140853	Belvoir Co-op Nursery School	Re-Investment Fund Allocation	\$7,610.72
140856	Blossoms ECE Centre Inc	Feb/21 Childcare Subsidy	\$1,172.20
140859	London Bridge Childcare Serv.	Feb/21 Childcare Subsidy	\$4,310.80
140860	Bright Beginnings	Feb/21 Childcare Subsidy	\$2,399.60
140879	Davies Signs	EarlyON Materials	\$1,243.00
140883	Dorchester Co-Op Nursery Schoo	Covid-Funding vs. Expenses Rec	\$1,215.51
140883	Dorchester Co-Op Nursery Schoo	Re-Investment Fund Allocation	\$2,151.08
140887	E.L.M. Children's Centre	Feb/21 Childcare Subsidy	\$1,440.00
140887	E.L.M. Children's Centre	Re-Investment Fund Allocation	\$18,530.01
140888		CHPI 2020-2021 041	\$1,744.24
140894		SSRF-2 2020-2021 053	\$5,000.00
140909	Janice Dolliver	EarlyON Materials	\$160.31
140914	Joseph Winsor	Expenses Feb 25/21	\$44.00
140914		SSRF-2 2020-2021 053	\$168.93

# Social Services Payables

March 1 - April 2 2021

Cheque Number	Vendor Name	Invoice Description	Amount
140916	Kids Ko Childcare Centre Inc.	Feb/21 Childcare Subsidy	\$1,165.00
140916	Kids Ko Childcare Centre Inc.	Covid-Funding vs. Expenses Rec	\$44,140.08
140917	Kidzone Day Care	Feb/21 Childcare Subsidy	\$86.00
140918	Kilworth Children's Centre	Covid-Funding vs. Expenses Rec	\$17,999.88
140918	Kilworth Children's Centre	Re-Investment Fund Allocation	\$24,583.75
140920		SSRF-2 2020-2021 052	\$310.75
140922	Little Lambs Christian Daycare	Feb/21 Childcare Subsidy	\$6,636.70
140922	Little Lambs Christian Daycare	Re-Investment Fund Allocation	\$14,934.63
140924	London Children's Connection	Feb/21 Childcare Subsidy	\$4,477.88
140924	London Children's Connection	Re-Investment Fund Allocation	\$7,579.99
140927	Lucan & Dist. Co-op Nursery	Covid-Funding vs. Expenses Rec	\$8,579.15
140927	Lucan & Dist. Co-op Nursery	Re-Investment Fund Allocation	\$432.14
140941	Michelle Williams	Expenses to Feb 25/21	\$35.20
140943	Oak Park Co-operative	Feb/21 Childcare Subsidy	\$786.20
140950	ParaMed Inc	Jan/21 Homemakers & Nurses	\$251.52
140950	ParaMed Inc	Feb/21 Homemakers & Nurses	\$180.78
140951	Parkhill Co-Op Playschool Inc.	Covid-Funding vs. Expenses Rec	\$6,329.76
140951	Parkhill Co-Op Playschool Inc.	Re-Investment Fund Allocation	\$384.12
140974	Salvation Army Village Daynurs	Feb/21 Childcare Subsidy	\$1,080.00
140978	Simply Kids	Feb/21 Childcare Subsidy	\$7,682.00
140978	Simply Kids	Re-Investment Fund Allocation	\$22,905.44
140979	Mt. Brydges Sonshine Day Care	Feb/21 Childcare Subsidy	\$6,229.90
140979	Mt. Brydges Sonshine Day Care	Covid-Funding vs. Expenses Rec	\$60,160.07
140979	Mt. Brydges Sonshine Day Care	Re-Investment Fund Allocation	\$30,422.40
140983	Staples Advantage	Office Supplies	\$10.83
140987	Sterling Marking Products	Office Supplies	\$52.71
141001		CHPI 2020-2021 040	\$550.00
141009		CHPI 2020-2021 042	\$738.01
141017	The Western Day Care Centre	Feb/21 Childcare Subsidy	\$1,052.40
141019	Whitehills Childcare Ass'n.	Feb/21 Childcare Subsidy	\$2,946.20
141019	Whitehills Childcare Ass'n.	Re-Investment Fund Allocation	\$15,841.16
141024	YMCA of Southwestern Ontario	Feb/21 Childcare Subsidy	\$17,504.14
141024	YMCA of Southwestern Ontario	Re-Investment Fund Allocation	\$84,512.57
141027	Allison Beauchamp	Expense Refund	\$109.50
141031	Angels Daycares Ontario Ltd.	Feb/21 Childcare Subsidy	\$3,081.35
141071		SSRF-2 2020-2021 064	\$1,348.24
141076	Joseph Winser	SSRF Expense Refund	\$3,410.00
141087		SSRF-2 2020-2021 064	\$454.00
141095		SSRF-2 2020-2021 061	\$58,169.37
141104		SSRF-2 2020-2021 062	\$58.96
141111	Pauline Andrew	Expense Refund	\$579.67
141111	Pauline Andrew	Expenses to Mar 16/21	\$117.15

# Social Services Payables

March 1 - April 2 2021

Cheque Number	Vendor Name	Invoice Description	Amount
141141		CHPI 2020-2021 043	\$143.00
141175		SSRF-2 2020-2021 070	\$25,000.00
141175		SSRF-2 2020-2021 073	\$3,000.00
141187		CHPI 2020-2021 045	\$495.53
141203		SSRF-2 2020-2021 075	\$2,500.00
141205	Distinct Impression	EarlyON Materials	\$100.58
141219		SSRF-2 2020-2021 074	\$3,000.00
141231		CHPI 2020-2021 044	\$305.56
141243		SSRF-2 2020-2021 078	\$5,000.00
141249		SSRF-2 2020-2021 071	\$3,000.00
141256		SSRF-2 2020-2021 068	\$5,000.00
141257		SSRF-2 2020-2021 077	\$5,000.00
141258		SSRF-2 2020-2021 066	\$5,000.00
141259		CHPI 2020-2021 046	\$452.00
141272		SSRF-2 2020-2021 067	\$5,000.00
141272		SSRF-2 2020-2021 072	\$3,000.00
141272		SSRF-2 2020-2021 076	\$2,500.00
141277		SSRF-2 2020-2021 065	\$2,500.00
141277		SSRF-2 2020-2021 069	\$3,000.00
141280	Ailsa Craig & District Co-Op	Apr/21 General Operating Grant	\$559.95
141280	Ailsa Craig & District Co-Op	Apr/21 EDU-WEG	\$313.86
141284	Angels Daycares Ontario Ltd.	Apr/21 EDU-WEG	\$1,705.76
141285	Angels Daycares Ontario Ltd.	Apr/21 EDU-WEG	\$972.88
141288	Arva's Little School House	Apr/21 General Operating Grant	\$2,827.50
141288	Arva's Little School House	Apr/21 EDU-WEG	\$1,628.84
141290	Belvoir Co-op Nursery School	Apr/21 General Operating Grant	\$3,107.00
141290	Belvoir Co-op Nursery School	Apr/21 EDU-WEG	\$886.34
141304	Dorchester Co-Op Nursery Schoo	Apr/21 General Operating Grant	\$403.75
141304	Dorchester Co-Op Nursery Schoo	Apr/21 EDU-WEG	\$426.83
141305	E.L.M. Children's Centre	Apr/21 General Operating Grant	\$5,035.97
141305	E.L.M. Children's Centre	Apr/21 EDU-WEG	\$2,491.16
141316		CHPI 2020-2021 047	\$1,125.00
141320	Joseph Winser	Expenses to Mar 22/21	\$88.00
141322	Kids Ko Childcare Centre Inc.	Apr/21 EDU-WEG	\$3,547.99
141323	Kilworth Children's Centre	Apr/21 General Operating Grant	\$11,708.09
141323	Kilworth Children's Centre	Apr/21 EDU-WEG	\$7,112.10
141326	Little Lambs Christian Daycare	Apr/21 General Operating Grant	\$7,274.90
141326	Little Lambs Christian Daycare	Apr/21 EDU-WEG	\$4,438.38
141327	London Children's Connection	Apr/21 General Operating Grant	\$3,111.04
141327	London Children's Connection	Apr/21 EDU-WEG	\$2,035.28
141330	Lucan & Dist. Co-op Nursery	Apr/21 General Operating Grant	\$585.00
141330	Lucan & Dist. Co-op Nursery	Apr/21 EDU-WEG	\$158.15

# Social Services Payables

March 1 - April 2 2021

Cheque Number	Vendor Name	Invoice Description	Amount
141349	Parkhill Co-Op Playschool Inc.	Apr/21 General Operating Grant	\$390.00
141349	Parkhill Co-Op Playschool Inc.	Apr/21 EDU-WEG	\$265.62
141358	Simply Kids	Apr/21 General Operating Grant	\$9,570.00
141358	Simply Kids	Apr/21 EDU-WEG	\$6,112.96
141359	Mt. Brydges Sonshine Day Care	Apr/21 General Operating Grant	\$11,310.00
141359	Mt. Brydges Sonshine Day Care	Apr/21 EDU-WEG	\$7,537.87
141377	Whitehills Childcare Ass'n.	Apr/21 General Operating Grant	\$10,595.58
141377	Whitehills Childcare Ass'n.	Apr/21 EDU-WEG	\$3,724.38
141380	YMCA of Southwestern Ontario	Apr/21 General Operating Grant	\$24,593.34
141380	YMCA of Southwestern Ontario	Apr/21 EDU-WEG	\$19,769.08
			\$832,225.98

# Strathmere Lodge Payables

March 1 - April 2 2021

Cheque Number	Vendor Name	Invoice Description	Amount
140912	DR. J. PARR	ON CALL	\$83.82
140923	LESLEIGH MORDEN	CSNM MEMBERSHIP	\$125.00
140932	Medical Mart	COVID/EQUIP./DRUGS	\$1,883.27
140932	Medical Mart	COVID/DRUGS	\$3,596.35
140932	Medical Mart	INCONT. PRODUCTS	\$1,709.67
140939	DR. M. MITHOOWANI	ON CALL	\$473.53
140957	VANDEWALLE MEDICINE PROFESSIONAL CORP.	ON CALL	\$514.52
140977	SHERWIN-WILLIAMS	CONTACTED REPAIRS	\$249.39
140981	DR. SARA PUENTE	ON CALL	\$518.57
141006	Total Landscaping	SNOW REMOVAL	\$262.73
141015	Waste Connections of Canada Inc.	GARBAGE COLLECTION	\$3,031.90
141023	W.S.I.B.	SCHEDULE 2	\$2,365.07
141023	W.S.I.B.	PHYSICIAN FEES	\$2,828.19
141042	CARDINAL HEALTH CANADA INC.	HOUSEKEEPING SUPPLIES	\$328.15
141056	DIVERSEY CANADA, INC.	COVID SUPPLIES	\$684.55
141056	DIVERSEY CANADA, INC.	COVID SUPPLIES	\$273.82
141067	Harco Co. Ltd.	PURCHASED SERVICES	\$93.20
141074	Inge Stahl	PALM CROSSES	\$141.23
141084	LENA HODGINS	STAFF EDUCATOR	\$2,717.06
141088	LESLEIGH MORDEN	STAFF EXPENSE	\$20.00
141094	Marbolt	EQUIP. MNTCE.	\$93.28
141098	Medical Mart	NURSING-COVID,DRUGS	\$2,128.82
141105	MARCY WELCH	BINGO	\$100.00
141113	Power Plumbing & Heating	CONTRACTED REPAIRS	\$818.12
141119	Russell Hendrix	CONTRACTED REPAIRS	\$22.45
141128	Signmakers	UNIFORM REPLACEMENT	\$18.48
141133	Strathmere Lodge	GLORIA CHURCH	\$50.00
141160	Wood Wyant Inc.	HOUSEKEEPING SUPPLIES	\$232.64
141188	ESTATE OF ROGER SCOTT	ACCOMM. REFUND	\$747.57
141194	Grand & Toy	STATIONARY SUPPLIES	\$357.59
141216	Medical Mart	NURSING-DRUGS	\$140.12
141216	Medical Mart	DRUGS/INCONT. PRODUCTS	\$2,232.32
141216	Medical Mart	COVID/INCONT. PROD.	\$2,057.98
141216	Medical Mart	COVID / DRUGS	\$2,457.08
141239	Shred-It International ULC	PURCHASED SERVICES	\$138.68
141240	Signmakers	UNIFORM REPLACEMENT	\$18.48
141240	Signmakers	UNIFORM REPLACEMENT	\$20.17
141274	W.S.I.B.	SCHEDULE 2	\$1,962.48
141276	Wood Wyant Inc.	PANDEMIC SUPPLIES	\$634.61
141276	Wood Wyant Inc.	HOUSEKEEPING SUPPLIES	\$688.96
141279	ANGELA BUTLER	STAFF EXPENSE	\$100.00
141281	Augustine Caines	STAFF EXPENSE	\$31.00

# Strathmere Lodge Payables

March 1 - April 2 2021

Cheque Number	Vendor Name	Invoice Description	Amount
141287	Art Blake Refrigeration Limited	EQUIP. MNTCE.	\$477.99
141301	DIVERSEY CANADA, INC.	COVID SUPPLIES	\$273.82
141303	Dominion Security Services Ltd	COVID PURCHASE SERVICES	\$9,492.00
141306	THE ESTATE OF GISELE BERGERON	ACCOM. REFUND	\$392.29
141307	KEN CRAWFORD	HINF REFUND	\$784.55
141328	London Fire Equipment Ltd.	EQUIP. MNTCE.	\$435.05
141336	Medical Mart	COVID SUPPLIES	\$3,526.18
141337	MIP Inc.	BEDDING REPLACEMENT	\$4,071.91
141363	STRATHROY HHBC	EQUIP. MNTCE.	\$575.84
			\$184,011.82

# Roads Payables

March 1 - April 2 2021

Cheque Number	Vendor Name	Invoice Description	Amount
140674	A & B Rental Centre	Rental	\$63.05
140675	A. & M. Truck Parts Limited	Parts	\$1,082.95
140676	A-N Auto Electric	Supplies	\$220.35
140683	Applied Industrial Technologies	Supplies	\$129.72
140683	Applied Industrial Technologies	Supplies	\$597.36
140685	Brent Colpaert	Expense Claim	\$127.30
140691	Carrier Truck Centre	Supplies	\$439.05
140691	Carrier Truck Centre	Supplies	\$16.93
140691	Carrier Truck Centre	Supplies	\$648.24
140691	Carrier Truck Centre	Parts	\$35.56
140691	Carrier Truck Centre	Supplies	\$71.97
140694	Checkers Cleaning Supply	Supplies	\$543.03
140697	Cintas Canada Ltd.	Laundry	\$38.07
140706	Custom Fluid Power Inc.	Repairs	\$1,081.42
140710	Dillon Consulting	Professional Services	\$2,111.29
140710	Dillon Consulting	Professional Services	\$35,934.00
140713	Dowler Karn Limited	Supplies	\$834.87
140722	Fastenal Canada, Ltd.	Parts	\$144.01
140726	Gerry's Truck Centre	Repairs	\$454.64
140728	GoGPS	Service	\$1,495.52
140728	GoGPS	Service	\$1,250.41
140729	Guillevin International	Supplies	\$124.37
140730	Hardy Service	Service	\$1,008.06
140732	Hose Technology Incorporated	Parts	\$58.31
140736	John Elston	Expense Claim	\$187.00
140736	John Elston	Expense Claim	\$508.20
140738	Jason Vojin	Expense Claim	\$84.10
140744	Krown Rust Control Centre	Supplies	\$436.63
140755	London Pest Control Ltd.	Service	\$632.80
140756	London Tire Retail	Repair	\$30.00
140756	London Tire Retail	Service Call	\$124.30
140759	Mac Tools	Supplies	\$64.90
140761	Matter Architectural Studio Inc.	Professional Services	\$4,619.97
140762	McRobert Fuel Limited	Fuel	\$1,334.33
140764	Messer Canada Inc	Supplies	\$59.94
140764	Messer Canada Inc	Oxygen	\$235.55
140765	Mitchell's HBC	Supplies	\$37.58
140767	MRC Systems Inc	Maintenance Agreement	\$244.93
140775	Ontario One Call	Services	\$208.08
140776	Ontario Tractor Inc.	Parts	\$65.54
140777	Oxford County	Winter Control 2020	\$6,174.39
140778	Paris Construction Company Ltd	Service	\$28,150.58

# Roads Payables

March 1 - April 2 2021

Cheque Number	Vendor Name	Invoice Description	Amount
140784	Ryan Hillinger	Expense Claim	\$80.00
140789	Ryan Elliott's Repair Ltd	Repairs	\$1,089.67
140789	Ryan Elliott's Repair Ltd	Repairs	\$1,767.87
140790	S&B SERVICES LTD	Parts	\$171.76
140790	S&B SERVICES LTD	Parts	\$160.52
140797	Stinson Equipment Limited	Supplies	\$22,139.99
140797	Stinson Equipment Limited	Supplies	\$9,597.35
140797	Stinson Equipment Limited	Supplies	\$987.64
140798	Stratford Farm Equipment	Parts	\$201.55
140800	Mun. of Strathroy Caradoc	Dispatch Services	\$77,325.50
140802	Strongco Equipment	Parts	\$0.72
140802	Strongco Equipment	Parts	\$235.99
140802	Strongco Equipment	Parts	\$288.43
140804	Suncor Energy Products Inc	Fuel	\$7,402.54
140804	Suncor Energy Products Inc	Fuel	\$2,054.20
140804	Suncor Energy Products Inc	Fuel	\$3,671.29
140804	Suncor Energy Products Inc	Fuel	\$3,239.56
140804	Suncor Energy Products Inc	Fuel	\$5,718.10
140804	Suncor Energy Products Inc	Fuel	\$3,239.66
140804	Suncor Energy Products Inc	Fuel	\$914.65
140804	Suncor Energy Products Inc	Fuel	\$4,687.08
140806	Team Truck Centre	Repairs	\$10,328.20
140806	Team Truck Centre	Repairs	\$195.74
140806	Team Truck Centre	Repairs	\$1,044.70
140806	Team Truck Centre	Repairs	\$7.71
140806	Team Truck Centre	Repairs	\$22.85
140806	Team Truck Centre	Repairs	\$935.03
140806	Team Truck Centre	Repairs	\$90.40
140806	Team Truck Centre	Repairs	\$45.20
140813	Tirecraft, Pro Tire Inc.	Repairs	\$410.19
140815	UAP Inc.	Parts	\$2,267.44
140815	UAP Inc.	Parts	\$570.02
140815	UAP Inc.	Parts	\$2,554.88
140815	UAP Inc.	Parts	\$221.06
140815	UAP Inc.	Parts	\$69.99
140815	UAP Inc.	Parts	\$174.47
140815	UAP Inc.	Parts	\$354.18
140815	UAP Inc.	Parts	\$339.62
140817	Peavey Industries LP	Supplies	\$61.00
140819	Tunks and Kosi Electric Limited	Repairs	\$1,001.55
140829	Waddick Fuels	Fuel	\$1,216.74
140830	Walco Equipment Limited	Inspection	\$113.00

# Roads Payables

March 1 - April 2 2021

Cheque Number	Vendor Name	Invoice Description	Amount
140834	Windsor Factory Supply Ltd.	Supplies	\$723.20
140835	White`s Wearparts Ltd.	Parts	\$4,226.20
140837	K+S Windsor Salt Ltd.	Salt	\$3,228.82
140837	K+S Windsor Salt Ltd.	Salt	\$2,600.97
140837	K+S Windsor Salt Ltd.	Salt	\$8,545.42
140837	K+S Windsor Salt Ltd.	Salt	\$3,069.80
140837	K+S Windsor Salt Ltd.	Salt	\$9,141.19
140837	K+S Windsor Salt Ltd.	Salt	\$6,271.52
140837	K+S Windsor Salt Ltd.	Salt	\$2,970.43
140837	K+S Windsor Salt Ltd.	Salt	\$2,658.62
140837	K+S Windsor Salt Ltd.	Salt	\$9,678.86
140837	K+S Windsor Salt Ltd.	Salt	\$5,897.83
140837	K+S Windsor Salt Ltd.	Salt	\$9,083.63
140837	K+S Windsor Salt Ltd.	Salt	\$5,530.43
140837	K+S Windsor Salt Ltd.	Salt	\$2,928.79
140837	K+S Windsor Salt Ltd.	Salt	\$6,204.75
140837	K+S Windsor Salt Ltd.	Salt	\$3,273.28
140837	K+S Windsor Salt Ltd.	Salt	\$3,033.67
140837	K+S Windsor Salt Ltd.	Salt	\$2,929.47
140837	K+S Windsor Salt Ltd.	Salt	\$3,237.85
140837	K+S Windsor Salt Ltd.	Salt	\$6,247.17
140838	Wayne Myers	Expense Claim	\$167.52
140846	Ace Country & Garden	Supplies	\$149.10
140852	Bell Canada-Special Billing	Rental	\$183.78
140864	Carquest	Parts	\$189.01
140864	Carquest	Parts	\$174.10
140864	Carquest	Parts	\$5.65
140864	Carquest	Parts	\$5.65
140865	Carquest Auto Parts	Parts	\$19.79
140866	Carrier Truck Centre	Supplies	\$214.45
140867	9104941 Canada Inc	Parts	\$1,372.40
140867	9104941 Canada Inc	Parts	\$162.73
140869	Checkers Cleaning Supply	Supplies	\$261.88
140870	Cintas Canada Ltd.	Uniforms	\$38.07
140871	CN Non-Freight	Maintenance	\$5,816.00
140874	Canadian Pacific (Non-Freight)	Services	\$2,163.50
140874	Canadian Pacific (Non-Freight)	Services	\$740.00
140885	Easy Way	Supplies	\$754.50
140890	Fastenal Canada, Ltd.	Parts	\$284.76
140896	Guild Electric Ltd	Maintenance	\$16,148.24
140897	Guillevin International	Supplies	\$425.22
140897	Guillevin International	Supplies	\$199.33

# Roads Payables

March 1 - April 2 2021

Cheque Number	Vendor Name	Invoice Description	Amount
140898	High Gear Auto Repair Inc.	Repairs	\$2,390.97
140898	High Gear Auto Repair Inc.	Repairs	\$788.39
140898	High Gear Auto Repair Inc.	Repairs	\$254.24
140898	High Gear Auto Repair Inc.	Repairs	\$381.34
140898	High Gear Auto Repair Inc.	Repairs	\$84.75
140898	High Gear Auto Repair Inc.	Repairs	\$129.94
140898	High Gear Auto Repair Inc.	Repairs	\$84.75
140898	High Gear Auto Repair Inc.	Repairs	\$1,560.13
140898	High Gear Auto Repair Inc.	Repairs	\$1,023.85
140898	High Gear Auto Repair Inc.	Repairs	\$84.75
140898	High Gear Auto Repair Inc.	Repairs	\$592.85
140899	Hilti (Canada) Corp.	Parts	\$1,912.10
140901	Hose Technology Incorporated	Parts	\$503.57
140901	Hose Technology Incorporated	Parts	\$97.47
140901	Hose Technology Incorporated	Parts	\$87.43
140902	Hurex	Parts	\$151.70
140915	K & E Sand and Gravel	Supplies	\$679.81
140919	Kevin Radtke	Expense Claim	\$225.00
140925	London Police Service	CERB 2021	\$15,427.00
140926	Twp. of Lucan Biddulph	Winter Maintenance	\$4,200.60
140930	McCarter Electric	Repairs	\$271.65
140931	McRobert Fuel Limited	Fuel	\$539.44
140933	Messer Canada Inc	Supplies	\$182.47
140936	Municipality of Middlesex Centre	39-39-000-040-13006-0000	\$59.00
140937	Mitchell's HBC	Supplies	\$37.26
140937	Mitchell's HBC	Supplies	\$86.57
140940	Monarch Rebuilding Inc.	Repairs	\$140.70
140944	The Ontario Aggregate Resources Corporation	Annual Fees	\$15,617.89
140944	The Ontario Aggregate Resources Corporation	Annual Fees	\$718.00
140946	Ontario Southland Railway Inc.	Maintenance	\$594.18
140953	Jessica Trela	Jessica Trela E05/20	\$500.00
140955	Pryde Industrial Inc.	Parts	\$73.45
140959	Raven Studio Inc	Office Furniture	\$92,121.75
140966	Royal Fence Limited	Parts	\$1,820.43
140968	Ryan Elliott's Repair Ltd	Repairs	\$3,082.18
140969	S&B SERVICES LTD	Service	\$101.70
140969	S&B SERVICES LTD	Repair	\$204.38
140973	Safety Kleen - Toronto	Services	\$2,266.78
140973	Safety Kleen - Toronto	Services	\$377.04
140982	Desjardins Card Services	Supplies	\$337.08
140986	Staples Advantage	Supplies	\$55.72
140986	Staples Advantage	Supplies	\$55.11

# Roads Payables

March 1 - April 2 2021

Cheque Number	Vendor Name	Invoice Description	Amount
140988	Stonhard Construction Solutions	Repairs	\$3,435.20
140989	Stratford Farm Equipment	Parts	\$323.18
140990	London Tire Sales Ltd.	Parts	\$308.22
140991	STRATHROY HHBC	Supplies	\$393.19
140991	STRATHROY HHBC	Supplies	\$33.29
140993	Summit Tree Service	Rental	\$1,130.00
140994	Suncor Energy Products Inc	Fuel	\$2,602.55
140994	Suncor Energy Products Inc	Fuel	\$4,318.76
140994	Suncor Energy Products Inc	Fuel	\$2,454.51
140994	Suncor Energy Products Inc	Fuel	\$3,462.15
140994	Suncor Energy Products Inc	Fuel	\$542.83
140994	Suncor Energy Products Inc	Fuel	\$1,123.38
140995	Walter Tadgell & Sons Limited	Supplies	\$39.44
141007	UAP Inc.	Parts	\$82.46
141007	UAP Inc.	Parts	\$988.25
141008	Peavey Industries LP	Supplies	\$22.59
141015	Waste Connections of Canada Inc.	Waste Services	\$710.57
141016	Watson Bowman Acme	Supplies	\$13,514.25
141016	Watson Bowman Acme	Supplies	\$21,165.18
141021	K+S Windsor Salt Ltd.	Salt	\$5,526.99
141021	K+S Windsor Salt Ltd.	Salt	\$2,805.84
141021	K+S Windsor Salt Ltd.	Salt	\$2,976.71
141021	K+S Windsor Salt Ltd.	Salt	\$6,045.06
141021	K+S Windsor Salt Ltd.	Salt	\$2,946.16
141028	AGO Industries Incorporated	Vests	\$3,189.76
141030	Allstream Business Inc.	Services	\$191.70
141032	Applied Industrial Technologies	Supplies	\$7.98
141032	Applied Industrial Technologies	Supplies	\$33.08
141032	Applied Industrial Technologies	Supplies	\$248.78
141032	Applied Industrial Technologies	Supplies	\$33.55
141032	Applied Industrial Technologies	Supplies	\$90.45
141032	Applied Industrial Technologies	Supplies	\$76.75
141032	Applied Industrial Technologies	Supplies	\$72.79
141032	Applied Industrial Technologies	Supplies	\$129.72
141034	Atwood Resources Inc	Services	\$113.00
141034	Atwood Resources Inc	Services	\$113.00
141034	Atwood Resources Inc	Services	\$113.00
141035	Bluewater Trailer Sales Ltd.	2021 Canada Trailers	\$7,000.00
141041	Cansel Survey Equipment	Repairs	\$602.70
141041	Cansel Survey Equipment	Repairs	\$359.64
141041	Cansel Survey Equipment	Parts	\$45,199.99
141043	Carrier Truck Centre	Parts	\$588.06

# Roads Payables

March 1 - April 2 2021

Cheque Number	Vendor Name	Invoice Description	Amount
141044	9104941 Canada Inc	Supplies	\$162.73
141045	Cedar Signs	Supplies	\$1,861.29
141050	Cintas Canada Ltd.	Laundry	\$38.07
141051	Copps Building Materials Ltd.	Supplies	\$225.97
141058	Easy Way	Supplies	\$213.46
141060	Electrozad Supply	Parts	\$17.56
141061	Elgin Contracting and Restoration Ltd	Project 18-005 PPC#9	\$213,243.98
141063	Fastenal Canada, Ltd.	Parts	\$284.91
141063	Fastenal Canada, Ltd.	Parts	\$74.20
141066	Guillevin International	Supplies	\$30.74
141066	Guillevin International	Supplies	\$72.89
141066	Guillevin International	Supplies	\$89.84
141066	Guillevin International	Supplies	\$60.66
141066	Guillevin International	Supplies	\$204.81
141068	Hardy Service	Repairs	\$619.66
141069	Hilti (Canada) Corp.	Supplies	\$1,728.42
141072	Ideal Pipe	Supplies	\$3,764.19
141077	Kal Tire Ontario	Repairs	\$1,075.59
141078	KARCHER	Repairs	\$664.76
141079	Kenworth Truck Centres	Parts	\$2,078.30
141082	Laurie's Fasteners	Supplies	\$284.57
141089	London Automatic Door Ltd.	Repair	\$452.00
141091	London Tire Retail	Service	\$367.25
141096	McNaughton Family Shopping Centre	Supplies	\$36.11
141097	McRobert Fuel Limited	Fuel	\$525.95
141101	Minister of Finance, MTO	2021 License Fees	\$73,270.00
141107	ND Graphics Ltd. London	Supplies	\$440.30
141110	Ontario One Call	Service	\$204.36
141110	Ontario One Call	Service	\$208.08
141114	Princess Auto	Supplies	\$158.12
141118	Receiver General For Canada	Radio Authorization Renewal	\$17,498.80
141120	S&B SERVICES LTD	Supplies	\$160.52
141121	Southwestern Brush Control Limited	Rental	\$4,169.70
141123	Southwest Middlesex Utilities	Water	\$67.40
141124	Safety Kleen - Toronto	Service	\$1,462.45
141131	Staples Advantage	Supplies	\$78.73
141132	Stratford Farm Equipment	Parts	\$170.64
141135	Strongco Equipment	Supplies	\$160.61
141135	Strongco Equipment	Parts	\$225.36
141137	Sunbelt Rentals of Canada, Inc.	Supplies	\$1,429.45
141137	Sunbelt Rentals of Canada, Inc.	Supplies	\$1,695.00
141138	Suncor Energy Products Inc	Fuel	\$2,364.63

# Roads Payables

March 1 - April 2 2021

Cheque Number	Vendor Name	Invoice Description	Amount
141138	Suncor Energy Products Inc	Fuel	\$485.65
141138	Suncor Energy Products Inc	Fuel	\$1,728.11
141138	Suncor Energy Products Inc	Fuel	\$1,162.18
141140	Team Truck Centre	Repairs	\$45.20
141140	Team Truck Centre	Parts	\$45.20
141140	Team Truck Centre	Parts	\$381.13
141140	Team Truck Centre	Parts	\$616.42
141144	Tirecraft, Pro Tire Inc.	Service	\$159.33
141145	Toromont Industries Ltd.	Parts	\$65.81
141145	Toromont Industries Ltd.	Parts	\$241.71
141145	Toromont Industries Ltd.	Parts	\$228.17
141146	UAP Inc.	Parts	\$88.06
141146	UAP Inc.	Parts	\$248.28
141146	UAP Inc.	Parts	\$629.86
141152	Viking Cives Limited	Supplies	\$792.40
141152	Viking Cives Limited	Supplies	\$166.18
141154	Walco Equipment Limited	Repairs	\$193.13
141157	Windsor Factory Supply Ltd.	Uniforms	\$532.23
141161	A. & M. Truck Parts Limited	Parts	\$557.77
141161	A. & M. Truck Parts Limited	Parts	\$186.51
141161	A. & M. Truck Parts Limited	Parts	\$54.69
141166	Bluewater Recycling Association - MARS	Services	\$79.10
141167	Brander Steel Industries (1991) Ltd.	Supplies	\$253.12
141167	Brander Steel Industries (1991) Ltd.	Supplies	\$150.52
141167	Brander Steel Industries (1991) Ltd.	Supplies	\$255.75
141169	Carrier Truck Centre	Parts	\$535.27
141171	Checkers Cleaning Supply	Supplies	\$161.58
141173	Cintas Canada Ltd.	Laundry	\$38.07
141178	ConstructConnect Canada Inc.	Advertisement	\$738.57
141179	Copps Building Materials Ltd.	Supplies	\$17.10
141179	Copps Building Materials Ltd.	Supplies	\$61.06
141181	Custom Fluid Power Inc.	Supplies	\$726.94
141183	D&D Trucking and Construction Service Inc	Service	\$4,340.93
141186	Dorchester Home Hardware	Supplies	\$87.65
141186	Dorchester Home Hardware	Supplies	\$175.48
141186	Dorchester Home Hardware	Supplies	\$174.66
141186	Dorchester Home Hardware	Supplies	\$469.74
141190	Fastenal Canada, Ltd.	Supplies	\$298.96
141190	Fastenal Canada, Ltd.	Supplies	\$178.10
141195	Guillevin International	Supplies	\$167.81
141195	Guillevin International	Supplies	\$223.63
141196	Hardy Service	Supplies	\$78.86

# Roads Payables

March 1 - April 2 2021

Cheque Number	Vendor Name	Invoice Description	Amount
141196	Hardy Service	Supplies	\$38.68
141197	Home Hardware Building Centre	Supplies	\$47.27
141198	Hurex	Supplies	\$63.64
141201	Johnson's Sanitation Service	Rental	\$180.80
141201	Johnson's Sanitation Service	Supplies	\$1,073.50
141202	Jason Vojin	Expense Claim	\$226.20
141204	K & E Sand and Gravel	Supplies	\$2,039.42
141214	London Tarp Inc	Cover	\$67.80
141217	Mitchell's HBC	Supplies	\$58.45
141217	Mitchell's HBC	Supplies	\$56.47
141224	Rob Binkley	Mammoet Canada W09/21	\$2,500.00
141225	Postech London	Postech London E37/20	\$500.00
141227	Princess Auto	Supplies	\$5.64
141228	Promechanical Truck Repairs	Repairs	\$1,578.75
141229	Purolator Inc.	Postage	\$6.01
141235	Ryan Elliott's Repair Ltd	Repairs	\$140.69
141236	S&B SERVICES LTD	Supplies	\$462.61
141237	Southwestern Brush Control Limited	Rental	\$4,209.25
141241	SOUTHWESTERN TRUCK SERVICE	Service	\$90.40
141241	SOUTHWESTERN TRUCK SERVICE	Supplies	\$90.40
141241	SOUTHWESTERN TRUCK SERVICE	Supplies	\$90.40
141241	SOUTHWESTERN TRUCK SERVICE	Supplies	\$90.40
141242	Speedy Glass - Head Office	Repair	\$662.45
141244	Stantec Consulting Ltd.	Professional Services	\$961.63
141244	Stantec Consulting Ltd.	Professional Services	\$3,729.00
141244	Stantec Consulting Ltd.	Professional Services	\$25,874.02
141247	London Tire Sales Ltd.	Service	\$423.75
141248	STRATHROY HHBC	Supplies	\$56.49
141251	Suncor Energy Products Inc	Fuel	\$1,319.21
141251	Suncor Energy Products Inc	Fuel	\$567.81
141251	Suncor Energy Products Inc	Fuel	\$2,013.31
141251	Suncor Energy Products Inc	Fuel	\$1,094.72
141251	Suncor Energy Products Inc	Fuel	\$1,993.28
141252	Team Truck Centre	Parts	\$101.09
141252	Team Truck Centre	Parts	\$50.31
141262	Tirecraft, Pro Tire Inc.	Service	\$170.63
141263	UAP Inc.	Parts	\$27.73
141263	UAP Inc.	Parts	\$111.84
141263	UAP Inc.	Parts	\$149.11
141263	UAP Inc.	Parts	\$68.72
141263	UAP Inc.	Parts	\$71.11
141266	Viking Cives Limited	Supplies	\$61.59

# Roads Payables

March 1 - April 2 2021

Cheque Number	Vendor Name	Invoice Description	Amount
141267	Walco Equipment Limited	Parts	\$261.35
141269	Windsor Factory Supply Ltd.	Supplies	\$320.79
141271	White's Wearparts Ltd.	Parts	\$2,375.68
141278	A. & M. Truck Parts Limited	Parts	\$23.84
141286	Applied Industrial Technologies	Supplies	\$853.44
141286	Applied Industrial Technologies	Supplies	\$17.40
141286	Applied Industrial Technologies	Supplies	\$18.71
141292	Carquest	Parts	\$77.97
141292	Carquest	Parts	\$27.19
141293	Cintas Canada Ltd.	Laundry	\$38.07
141294	Copps Building Materials Ltd.	Parts	\$313.19
141300	Dietrich Metal Products	Supplies	\$4,669.59
141300	Dietrich Metal Products	Supplies	\$1,071.24
141302	Dane Matheson	Expense Claim	\$508.94
141308	Fastenal Canada, Ltd.	Parts	\$763.77
141308	Fastenal Canada, Ltd.	Supplies	\$399.48
141309	GoGPS	GPS	\$1,289.49
141310	Guillevin International	Supplies	\$67.57
141310	Guillevin International	Supplies	\$28.25
141311	Hamisco Industrial Sales Inc.	Services	\$604.55
141311	Hamisco Industrial Sales Inc.	Supplies	\$585.34
141313	Home Hardware Building Centre	Supplies	\$178.25
141314	Hurex	Supplies	\$54.40
141315	Huron Tractor	Supplies	\$73.18
141319	Jason Vojin	Expense Claim	\$235.01
141329	London Tire Retail	Service Call	\$480.25
141331	Manitoulin Transport Inc	Services	\$238.08
141334	McNaughton Family Shopping Centre	Supplies	\$110.72
141335	McRobert Fuel Limited	Fuel	\$124.41
141338	Mitchell's HBC	Supplies	\$514.84
141338	Mitchell's HBC	Supplies	\$20.10
141338	Mitchell's HBC	Supplies	\$15.93
141338	Mitchell's HBC	Supplies	\$167.17
141338	Mitchell's HBC	Supplies	\$13.40
141338	Mitchell's HBC	Supplies	\$95.60
141344	MRC Systems Inc	Maintenance	\$3,278.41
141344	MRC Systems Inc	Maintenance	\$3,097.90
141344	MRC Systems Inc	Supplies	\$508.50
141344	MRC Systems Inc	Supplies	\$1,243.00
141347	Ontario Southland Railway Inc.	Maintenance	\$594.18
141350	New Rise Demolition	New Rise Demolition W07/21	\$2,500.00
141351	Princess Auto	Supplies	\$310.71

# Roads Payables

March 1 - April 2 2021

Cheque Number	Vendor Name	Invoice Description	Amount
141353	Receiver General For Canada	Radio Authorization Renewal	\$680.00
141355	Royal Fence Limited	Supplies	\$571.78
141356	Ryan Elliott's Repair Ltd	Supplies	\$215.94
141356	Ryan Elliott's Repair Ltd	Repairs	\$308.48
141356	Ryan Elliott's Repair Ltd	Supplies	\$687.25
141357	Southwestern Brush Control Limited	Rental	\$3,912.63
141360	SOUTHWESTERN TRUCK SERVICE	Supplies	\$212.33
141364	Strongco Equipment	Supplies	\$134.83
141365	Suncor Energy Products Inc	Fuel	\$1,696.93
141365	Suncor Energy Products Inc	Fuel	\$686.31
141366	Team Truck Centre	Parts	\$760.21
141366	Team Truck Centre	Repairs	\$461.14
141370	Tirecraft, Pro Tire Inc.	Service Call	\$1,549.68
141370	Tirecraft, Pro Tire Inc.	Service Call	\$380.81
141370	Tirecraft, Pro Tire Inc.	Parts	\$1,234.32
141371	UAP Inc.	Parts	\$157.58
141371	UAP Inc.	Parts	\$1,380.32
141371	UAP Inc.	Parts	\$38.53
141371	UAP Inc.	Parts	\$338.90
141371	UAP Inc.	Parts	\$18.85
141371	UAP Inc.	Parts	\$341.24
141371	UAP Inc.	Parts	\$61.77
141371	UAP Inc.	Parts	\$50.85
141372	Tunks and Kosi Electric Limited	Repairs	\$2,271.75
141374	Vermeer Canada Inc.	Parts	\$729.91
141379	Wayne Myers	Expense Claim	\$29.37
			\$1,124,652.21

# MLPS Payables

March 1 - April 2 2021

Cheque Number	Vendor Name	Invoice Description	Amount
140677	Abell Pest Control Inc.	Hyde Park Service	\$56.50
140677	Abell Pest Control Inc.	Adelaide Service	\$107.55
140680	All Seasons Maintenance & Landscaping	Parkhill Service	\$401.15
140681	Allied Medical Instruments Inc.	Medical Supplies	\$2,868.25
140681	Allied Medical Instruments Inc.	Medical Supplies	\$5.65
140681	Allied Medical Instruments Inc.	Medical Supplies	\$211.88
140682	London South APC	Supplies	\$387.82
140686	BERRN Consulting Ltd.	Supplies	\$3,230.66
140688	Canadian Linen & Uniform Serv	Adelaide Service	\$112.99
140694	Checkers Cleaning Supply	Supplies	\$807.89
140698	Treasurer, City of London	Hyde Park Service	\$2,735.63
140699	Clarke's Food Mart	Fuel	\$1,557.42
140701	Comfort Zone Services	Dorchester Service	\$283.40
140701	Comfort Zone Services	Adelaide Service	\$302.28
140702	Concept Controls Inc.	Equipment	\$1,576.35
140703	Frank Cowan Company Ltd.	Insurance	\$734,986.92
140703	Frank Cowan Company Ltd.	Insurance	\$2,803.00
140714	Doxtator Property Maintenance	Komoka Service	\$367.25
140714	Doxtator Property Maintenance	Byron Service	\$339.00
140715	Dun-Rite Landscaping Inc.	Strathroy Service	\$406.80
140718	Edwards Door Systems Limited	Waterloo Service	\$1,583.13
140723	Ferno Canada Inc	Medical Supplies	\$4,450.48
140723	Ferno Canada Inc	Acetech	\$9,209.50
140725	GDI Services (Canada)	Adelaide Service	\$791.00
140725	GDI Services (Canada)	Service	\$11,367.80
140731	Hicks Morley Hamilton Stewart Storie LLP	Legal Fees	\$1,347.53
140733	Interdev Technologies Inc.	Platinum Support	\$11,155.47
140733	Interdev Technologies Inc.	Repairs	\$203.40
140740	Ketchum Manufacturing Ltd.	Supplies	\$171.24
140741	Keyline Industrial LTD	PPE	\$5,104.64
140748	Lerners LLP	Legal Fees	\$679.15
140752	London Custom Truck & Car Repair	C.P Bus Inspection	\$282.50
140753	London Fire Equipment Ltd.	Supplies	\$442.96
140754	London Hospital Linen Service Inc.	Linen Processing	\$4,282.63
140763	Medical Mart	Medical Supplies	\$1,089.69
140780	Purolator Inc.	Courier	\$15.57
140788	RWAM Insurance Administrators	Group 15724 Div 1	\$227,424.56
140794	Staples Advantage	Supplies	\$511.45
140795	Start.ca	Internet	\$192.10
140796	Stericycle, ULC	Clinical Services	\$1,544.39
140803	Stryker Canada ULC	Medical Supplies	\$2,034.00
140803	Stryker Canada ULC	Medical Supplies	\$3,255.47

# MLPS Payables

March 1 - April 2 2021

Cheque Number	Vendor Name	Invoice Description	Amount
140805	Talbot Marketing	Uniforms	\$162.23
140811	Thames OK Tire & Auto Service	Service	\$808.24
140811	Thames OK Tire & Auto Service	Service	\$680.59
140811	Thames OK Tire & Auto Service	Preventative Maintenance	\$357.92
140811	Thames OK Tire & Auto Service	Preventative Maintenance	\$347.65
140811	Thames OK Tire & Auto Service	Service	\$1,102.38
140811	Thames OK Tire & Auto Service	Preventative Maintenance	\$347.65
140811	Thames OK Tire & Auto Service	Service	\$860.49
140811	Thames OK Tire & Auto Service	Preventative Maintenance	\$918.52
140811	Thames OK Tire & Auto Service	Service	\$919.52
140811	Thames OK Tire & Auto Service	Preventative Maintenance	\$347.65
140811	Thames OK Tire & Auto Service	Preventative Maintenance	\$347.65
140811	Thames OK Tire & Auto Service	Service	\$1,139.13
140811	Thames OK Tire & Auto Service	Service	\$2,566.49
140811	Thames OK Tire & Auto Service	Service	\$603.72
140811	Thames OK Tire & Auto Service	Preventative Maintenance	\$124.24
140811	Thames OK Tire & Auto Service	Service	\$331.48
140820	Tim Zima	Meal Allowance Claim	\$15.00
140821	Uline Canada Corporation	Supplies	\$771.62
140821	Uline Canada Corporation	Supplies	\$858.69
140823	Unisync Group Limited	Uniforms	\$169.50
140823	Unisync Group Limited	Uniforms	\$146.90
140824	University of Western Ontario	PPE	\$1,906.71
140825	Verdant	Trossacks Service	\$339.00
140825	Verdant	Waterloo Service	\$669.81
140825	Verdant	Trafalgar Service	\$594.10
140825	Verdant	Dorchester Service	\$480.25
140825	Verdant	Adelaide Service	\$2,147.00
140826	Village Catering	Catering	\$2,508.60
140827	VITALAIRE	Oxygen	\$25.96
140827	VITALAIRE	Oxygen	\$77.88
140827	VITALAIRE	Oxygen	\$207.68
140827	VITALAIRE	Oxygen	\$121.69
140827	VITALAIRE	Oxygen	\$38.94
140827	VITALAIRE	Oxygen	\$1,166.59
140827	VITALAIRE	Oxygen	\$70.85
140827	VITALAIRE	Oxygen	\$147.65
140829	Waddick Fuels	Fuel	\$1,640.88
140831	Washtech Vehicle Wash Equipment Sales and Se	Repairs	\$744.27
140832	Waste Management of Canada	Waste Removal	\$813.07
140834	Windsor Factory Supply Ltd.	Equipment Rental	\$1,909.70
140834	Windsor Factory Supply Ltd.	Equipment Rental	\$1,909.70

# MLPS Payables

March 1 - April 2 2021

Cheque Number	Vendor Name	Invoice Description	Amount
140834	Windsor Factory Supply Ltd.	Equipment Rental	\$175.96
140834	Windsor Factory Supply Ltd.	PPE	\$115.50
140841	Abell Pest Control Inc.	Komoka Service	\$54.24
140843	Absolute Destruction & Recycling Corp.	Shredding Services	\$180.80
140848	Allied Medical Instruments Inc.	Medical Supplies	\$2,309.16
140848	Allied Medical Instruments Inc.	Medical Supplies	\$870.02
140848	Allied Medical Instruments Inc.	Medical Supplies	\$442.59
140854	BERRN Consulting Ltd.	Supplies	\$3,384.35
140858	Breau Air Inc.	Parkhill Service	\$333.35
140861	Canadian Linen & Uniform Serv	Adelaide Service	\$108.24
140872	Dr. Charles Nelson, C. Psych.	Fees	\$2,450.00
140876	Crestline Coach Ltd.	Parts	\$46.16
140884	Eastlink	Internet	\$117.47
140889	Execulink Telecom	Internet	\$101.58
140893	FireTech	Supplies	\$3,536.96
140900	HMMS	Medical Supplies	\$6,144.81
140906	Interdev Technologies Inc.	Software	\$11,155.47
140911	James O'Leary	Meal Allowance Claim	\$15.00
140929	McArthur Medical Sales Inc.	Medical Supplies	\$1,632.83
140929	McArthur Medical Sales Inc.	Medical Supplies	\$962.40
140929	McArthur Medical Sales Inc.	Medical Supplies	\$3,321.36
140932	Medical Mart	Medical Supplies	\$3,460.23
140935	Mental Health Commission of Canada	Training	\$203.40
140954	PITNEYWORKS	Postage	\$23.73
140956	Purolator Inc.	Courier	\$17.71
140958	Quadro Communications Co-Operative Inc.	Internet	\$146.97
140960	Ray's Electric Inc.	Adelaide Service	\$1,938.81
140965	Ross' Services	Towing	\$322.05
140965	Ross' Services	Towing	\$141.25
140971	Southwest Middlesex Utilities	Glencoe Service	\$209.41
140975	Sean Brennan	Meal Allowance Claim	\$15.00
140985	Staples Advantage	Supplies	\$199.93
140992	Stryker Canada ULC	Medical Supplies	\$1,210.23
140992	Stryker Canada ULC	Medical Supplies	\$1,044.12
140992	Stryker Canada ULC	Medical Supplies	\$640.71
140992	Stryker Canada ULC	Medical Supplies	\$118.65
140992	Stryker Canada ULC	Medical Supplies	\$1,455.50
140992	Stryker Canada ULC	Medical Supplies	\$831.79
140997	Teleflex Medical Canada Inc.	Medical Supplies	\$2,796.75
140998	Telus	Phone	\$68.12
141002	Texmain Cleaners	Alterations	\$44.06
141003	Municipality of Thames Centre	Dorchester Service	\$129.29

# MLPS Payables

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Cheque Number	Vendor Name	Invoice Description	Amount
141004	Thames OK Tire & Auto Service	Service	\$977.94
141004	Thames OK Tire & Auto Service	Service	\$1,474.64
141004	Thames OK Tire & Auto Service	Preventative Maintenance	\$124.24
141004	Thames OK Tire & Auto Service	Preventative Maintenance	\$327.68
141004	Thames OK Tire & Auto Service	Service	\$325.94
141004	Thames OK Tire & Auto Service	Service	\$248.16
141004	Thames OK Tire & Auto Service	Service	\$224.30
141004	Thames OK Tire & Auto Service	Service	\$870.52
141004	Thames OK Tire & Auto Service	Service	\$2,752.73
141004	Thames OK Tire & Auto Service	Preventative Maintenance	\$347.65
141004	Thames OK Tire & Auto Service	Preventative Maintenance	\$427.25
141004	Thames OK Tire & Auto Service	Service	\$578.92
141010	Unisync Group Limited	Uniforms	\$4,291.74
141010	Unisync Group Limited	Uniforms	\$569.52
141010	Unisync Group Limited	Uniforms	\$2,993.37
141010	Unisync Group Limited	Uniforms	\$481.38
141013	VITALAIRE	Oxygen	\$29.37
141014	Washtech Vehicle Wash Equipment Sales and Se	Repairs	\$2,377.38
141015	Waste Connections of Canada Inc.	Waste Removal	\$1,361.44
141022	Work Authority	Uniforms	\$504.23
141022	Work Authority	Uniforms	\$300.00
141022	Work Authority	Uniforms	\$230.51
141029	Allied Medical Instruments Inc.	Medical Supplies	\$785.80
141029	Allied Medical Instruments Inc.	Medical Supplies	\$610.20
141029	Allied Medical Instruments Inc.	Medical Supplies	\$537.88
141029	Allied Medical Instruments Inc.	Medical Supplies	\$3,124.80
141029	Allied Medical Instruments Inc.	Medical Supplies	\$1,557.14
141039	Canadian Linen & Uniform Serv	Adelaide Service	\$108.24
141039	Canadian Linen & Uniform Serv	Adelaide Service	\$108.24
141040	Canadian Maintenance & Safety	Supplies	\$2,156.04
141046	Central EMS Supply	Medical Supplies	\$508.50
141049	Checkers Cleaning Supply	Supplies	\$1,253.38
141053	Crestline Coach Ltd.	Parts	\$603.28
141053	Crestline Coach Ltd.	Parts	\$659.91
141059	Edwards Door Systems Limited	Dorchester Service	\$906.94
141059	Edwards Door Systems Limited	Lucan Service	\$536.02
141059	Edwards Door Systems Limited	Preventative Maintenance	\$348.94
141059	Edwards Door Systems Limited	Preventative Maintenance	\$536.19
141059	Edwards Door Systems Limited	Preventative Maintenance	\$493.81
141059	Edwards Door Systems Limited	Preventative Maintenance	\$804.67
141059	Edwards Door Systems Limited	Preventative Maintenance	\$499.46
141059	Edwards Door Systems Limited	Preventative Maintenance	\$526.47

# MLPS Payables

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Cheque Number	Vendor Name	Invoice Description	Amount
141064	Ferno Canada Inc	Medical Supplies	\$5,701.01
141064	Ferno Canada Inc	Parts	\$3,052.90
141075	John Robson	Meal Allowance Claim	\$15.00
141085	LHSC Business Office	Medications	\$22,405.13
141090	London Hospital Linen Service Inc.	Linen Processing	\$4,085.54
141100	Municipality of Middlesex Centre	Water Service	\$130.61
141116	Purolator Inc.	Courier	\$10.18
141117	Ray's Electric Inc.	Glencoe Service	\$225.66
141117	Ray's Electric Inc.	Komoka Service	\$201.93
141117	Ray's Electric Inc.	Horizon Service	\$246.68
141125	Sanitary Sewer Cleaning	Lucan Service	\$528.39
141130	Staples Advantage	Supplies	\$150.06
141130	Staples Advantage	Supplies	\$199.28
141136	Stryker Canada ULC	Equipment	\$33,170.53
141136	Stryker Canada ULC	Medical Supplies	\$3,390.00
141136	Stryker Canada ULC	Medical Supplies	\$276.62
141143	Thames OK Tire & Auto Service	Preventative Maintenance	\$347.65
141143	Thames OK Tire & Auto Service	Preventative Maintenance	\$410.72
141143	Thames OK Tire & Auto Service	Tires	\$789.76
141143	Thames OK Tire & Auto Service	Service	\$438.89
141143	Thames OK Tire & Auto Service	Service	\$322.05
141143	Thames OK Tire & Auto Service	Preventative Maintenance	\$124.24
141143	Thames OK Tire & Auto Service	Preventative Maintenance	\$633.41
141143	Thames OK Tire & Auto Service	Service	\$1,245.83
141143	Thames OK Tire & Auto Service	Service	\$322.05
141143	Thames OK Tire & Auto Service	Service	\$42.67
141143	Thames OK Tire & Auto Service	Service	\$410.44
141143	Thames OK Tire & Auto Service	Preventative Maintenance	\$347.65
141143	Thames OK Tire & Auto Service	Preventative Maintenance	\$124.24
141143	Thames OK Tire & Auto Service	Service	\$322.05
141143	Thames OK Tire & Auto Service	Preventative Maintenance	\$921.46
141143	Thames OK Tire & Auto Service	Preventative Maintenance	\$464.44
141143	Thames OK Tire & Auto Service	Service	\$93.13
141148	Uline Canada Corporation	Supplies	\$256.79
141148	Uline Canada Corporation	Supplies	\$355.44
141148	Uline Canada Corporation	Supplies	\$201.64
141149	Unisync Group Limited	Uniforms	\$2,739.12
141157	Windsor Factory Supply Ltd.	PPE	\$10,240.63
141038	Southside Group	Byron Rent	\$8,707.58
141065	Gilpin Holdings Inc.	Glencoe Rent	\$3,507.77
141070	ESAM Construction Limited	Horizon Rent	\$9,113.68
141080	Norquay Developments Ltd. aka Southmoor Deve	Komoka Rent	\$4,202.73

# MLPS Payables

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Cheque Number	Vendor Name	Invoice Description	Amount
141093	The Corporation of the Township of Lucan Bid	Lucan Rent	\$2,296.44
141112	2425021 Ontario Inc.	Parkhill Rent	\$1,780.40
141147	John Brotzel	Trossacks Rent	\$2,066.39
141156	354039 Ontario Ltd.	Waterloo Rent	\$12,409.26
141163	Absolute Destruction & Recycling Corp.	Shredding Services	\$659.92
141164	Allied Medical Instruments Inc.	Medical Supplies	\$4,290.21
141164	Allied Medical Instruments Inc.	Medical Supplies	\$3,733.54
141165	BERRN Consulting Ltd.	Supplies	\$1,013.11
141171	Checkers Cleaning Supply	Supplies	\$231.80
141171	Checkers Cleaning Supply	Supplies	\$205.04
141171	Checkers Cleaning Supply	Supplies	\$205.04
141171	Checkers Cleaning Supply	Supplies	\$220.23
141171	Checkers Cleaning Supply	Supplies	\$85.96
141171	Checkers Cleaning Supply	Supplies	\$148.21
141171	Checkers Cleaning Supply	Supplies	\$65.65
141171	Checkers Cleaning Supply	Supplies	\$480.06
141174	Treasurer, City of London	Fuel	\$44,492.36
141176	Comfort Zone Services	Adelaide Service	\$124.30
141176	Comfort Zone Services	Adelaide Service	\$1,274.08
141176	Comfort Zone Services	Adelaide Service	\$2,118.75
141180	Christopher Slabon	Expense Claim	\$30.00
141184	D & R Electronics Co. Ltd.	Service	\$206.06
141191	Ferno Canada Inc	Supplies	\$93.17
141191	Ferno Canada Inc	Equipment	\$51,669.53
141192	FireTech	Supplies	\$144.64
141193	GDI Services (Canada)	Adelaide Service	\$4,735.79
141206	Kaitlynn James	Meal Allowance Claim	\$15.00
141210	LHSC Business Office	Purchase of Services	\$46,310.87
141212	London Fire Equipment Ltd.	Supplies	\$949.20
141213	London Mechanical Plumbing & Heating	Hyde Park Service	\$272.33
141215	McArthur Medical Sales Inc.	Medical Supplies	\$3,329.21
141215	McArthur Medical Sales Inc.	Medical Supplies	\$2,619.81
141230	Purolator Inc.	Courier	\$39.57
141232	Ray's Electric Inc.	Strathroy Service	\$175.09
141232	Ray's Electric Inc.	Byron Service	\$668.90
141238	Sean Earle	Meal Allowance Claim	\$15.00
141246	Staples Advantage	Supplies	\$91.14
141250	Stryker Canada ULC	Medical Supplies	\$1,857.72
141253	Technical Standards & Safety Authority	Adelaide Service	\$381.94
141253	Technical Standards & Safety Authority	Adelaide Service	\$190.97
141254	Teleflex Medical Canada Inc.	Medical Supplies	\$3,729.00
141260	Thames OK Tire & Auto Service	Preventative Maintenance	\$347.65

# MLPS Payables

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Cheque Number	Vendor Name	Invoice Description	Amount
141260	Thames OK Tire & Auto Service	Service	\$977.94
141260	Thames OK Tire & Auto Service	Service	\$1,179.23
141260	Thames OK Tire & Auto Service	Preventative Maintenance	\$347.65
141260	Thames OK Tire & Auto Service	Service	\$322.05
141260	Thames OK Tire & Auto Service	Preventative Maintenance	\$426.19
141260	Thames OK Tire & Auto Service	Preventative Maintenance	\$347.65
141260	Thames OK Tire & Auto Service	Service	\$322.05
141260	Thames OK Tire & Auto Service	Service	\$385.83
141260	Thames OK Tire & Auto Service	Service	\$231.65
141260	Thames OK Tire & Auto Service	Preventative Maintenance	\$347.65
141260	Thames OK Tire & Auto Service	Preventative Maintenance	\$347.65
141260	Thames OK Tire & Auto Service	Preventative Maintenance	\$347.65
141260	Thames OK Tire & Auto Service	Tires	\$789.76
141260	Thames OK Tire & Auto Service	Service	\$322.05
141260	Thames OK Tire & Auto Service	Preventative Maintenance	\$347.65
141260	Thames OK Tire & Auto Service	Preventative Maintenance	\$347.65
141260	Thames OK Tire & Auto Service	Preventative Maintenance	\$95.43
141260	Thames OK Tire & Auto Service	Tires	\$755.97
141260	Thames OK Tire & Auto Service	Preventative Maintenance	\$464.49
141260	Thames OK Tire & Auto Service	Service	\$322.05
141260	Thames OK Tire & Auto Service	Service	\$260.09
141260	Thames OK Tire & Auto Service	Tires	\$920.39
141260	Thames OK Tire & Auto Service	Preventative Maintenance	\$327.68
141260	Thames OK Tire & Auto Service	Service	\$725.96
141260	Thames OK Tire & Auto Service	Preventative Maintenance	\$347.65
141260	Thames OK Tire & Auto Service	Service	\$322.05
141260	Thames OK Tire & Auto Service	Service	\$322.05
141260	Thames OK Tire & Auto Service	Service	\$124.24
141260	Thames OK Tire & Auto Service	Preventative Maintenance	\$347.65
141260	Thames OK Tire & Auto Service	Preventative Maintenance	\$124.24
141260	Thames OK Tire & Auto Service	Service	\$231.65
141260	Thames OK Tire & Auto Service	Preventative Maintenance	\$805.58
141260	Thames OK Tire & Auto Service	Preventative Maintenance	\$124.24
141260	Thames OK Tire & Auto Service	Tires	\$1,399.96
141260	Thames OK Tire & Auto Service	Service	\$594.86
141264	Uline Canada Corporation	Supplies	\$114.32
141265	United City Cartage Ltd	Services	\$1,966.20
141268	Washtech Vehicle Wash Equipment Sales and Se	Supplies	\$1,144.17
141273	Work Authority	Uniforms	\$933.89
141275	WSIB	Schedule 2	\$4,736.54
141275	WSIB	Schedule 2	\$17,220.04
141275	WSIB	Schedule 2	\$8,663.49

# MLPS Payables

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Cheque Number	Vendor Name	Invoice Description	Amount
141275	WSIB	Physician Fees Firm 856176	\$13,601.13
141275	WSIB	Schedule 2	\$16,475.01
141275	WSIB	Schedule 2	\$16,334.11
141291	BERRN Consulting Ltd.	Supplies	\$2,670.85
141317	Interdev Technologies Inc.	Parts	\$2,178.12
141317	Interdev Technologies Inc.	Parts	\$783.21
141317	Interdev Technologies Inc.	Hardware	\$8,963.84
141321	Kevlar Landscape & Construction	Lucan Service	\$259.90
141333	Mark`s Commercial	Uniforms	\$300.00
141342	Mark McLean	Employee Expense Claim	\$15.00
141346	Ontario Association of Paramedic Chiefs	User Renewal	\$3,910.93
141362	Staples Advantage	Supplies	\$20.31
141368	Thames OK Tire & Auto Service	Service	\$702.93
141368	Thames OK Tire & Auto Service	Tire	\$539.01
141368	Thames OK Tire & Auto Service	Service	\$1,040.34
141368	Thames OK Tire & Auto Service	Preventative Maintenance	\$347.65
141368	Thames OK Tire & Auto Service	Service	\$322.05
141368	Thames OK Tire & Auto Service	Preventative Maintenance	\$347.65
141368	Thames OK Tire & Auto Service	Preventative Maintenance	\$426.19
141368	Thames OK Tire & Auto Service	Service	\$1,537.00
141368	Thames OK Tire & Auto Service	Tires	\$1,485.95
141368	Thames OK Tire & Auto Service	Preventative Maintenance	\$124.24
141368	Thames OK Tire & Auto Service	Service	\$322.05
141373	Unisync Group Limited	Uniforms	\$16.95
141373	Unisync Group Limited	Uniforms	\$350.30
141375	Waste Management of Canada	Waste Removal	\$819.11
141376	Windsor Factory Supply Ltd.	Supplies	\$174.02
			\$1,604,197.37

# Information Technology Payables

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Cheque Number	Vendor Name	Invoice Description	Amount
140727	Greg Marles	Expense Claim	\$156.09
140739	James Webb	Expense Claim	\$30.00
140783	Rob Deitz	Expense Claim	\$68.75
140785	Ryan Price	Expense Claim	\$40.00
140786	Ryan Thomas	Expense Claim	\$70.25
140845	Access	Off site tape storage	\$234.97
140845	Access	Off site tape storage	\$536.30
140845	Access	Off site tape storage	\$407.99
140845	Access	Off site tape storage	\$233.38
140868	CDW Canada Inc.	Computer Hardware	\$3,084.20
140868	CDW Canada Inc.	Computer Hardware	\$50.29
140868	CDW Canada Inc.	Network Supplies	\$18.74
140868	CDW Canada Inc.	Computer Hardware Warranty	\$70.23
140868	CDW Canada Inc.	Computer Hardware	\$257.19
140868	CDW Canada Inc.	Computer Hardware	\$2,094.91
140868	CDW Canada Inc.	Computer Hardware	\$353.62
140868	CDW Canada Inc.	Computer Hardware	\$320.14
140868	CDW Canada Inc.	Computer Hardware	\$56.23
140868	CDW Canada Inc.	Computer Hardware	\$520.24
140868	CDW Canada Inc.	Computer Software/Licensing	\$11,848.56
140868	CDW Canada Inc.	Council - Computer Supplies	\$46.60
140868	CDW Canada Inc.	Computer Hardware	\$429.78
140868	CDW Canada Inc.	Computer Hardware	\$20.18
140868	CDW Canada Inc.	Computer Hardware	\$3,255.18
140868	CDW Canada Inc.	Computer Supplies	\$205.31
140868	CDW Canada Inc.	Computer Software	\$476.30
140868	CDW Canada Inc.	Computer Supplies	\$89.86
140868	CDW Canada Inc.	Software Support Renewal	\$1,817.03
140868	CDW Canada Inc.	Computer Hardware	\$172.26
140873	CompuCom Canada Co.,	Computer Hardware	\$440.75
140873	CompuCom Canada Co.,	Computer Hardware	\$5,431.23
140873	CompuCom Canada Co.,	Computer Hardware	\$298.32
140873	CompuCom Canada Co.,	Computer Hardware	\$287.02
140886	Ebyan Hassan	Expense Claim	\$30.00
140891	Fiber Core Communications	Computer Supplies/Maintenance	\$1,926.65
140891	Fiber Core Communications	Computer Hardware	\$1,864.50
140904	Insight Canada Inc.	Software Maintenance	\$107.35
140905	INTEGRA Data Systems Corp	Computer Hardware	\$1,751.50
140913	Jim Pretty	Expense Claim	\$30.00
140934	Metropolitan Maintenance	Facility Cleaning	\$565.00
140934	Metropolitan Maintenance	Facility Cleaning	\$152.55
140945	OE Canada Inc. Digital Office Solutions	OE Meter Read Charges	\$593.86
140947	OnX Enterprise Solutions Ltd.	Computer Hardware	\$8,535.62

# Information Technology Payables

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Cheque Number	Vendor Name	Invoice Description	Amount
140952	Park Place Technologies Canada ULC	Computer Hardware Support	\$6,382.11
140962	Ricoh Canada Inc.	Ricoh Meter Read	\$38.10
140962	Ricoh Canada Inc.	Ricoh Meter Read	\$0.10
140962	Ricoh Canada Inc.	Ricoh Meter Read	\$10.08
140962	Ricoh Canada Inc.	Ricoh Meter Read	\$196.21
140962	Ricoh Canada Inc.	Ricoh Meter Read	\$98.58
140962	Ricoh Canada Inc.	Ricoh Meter Read	\$10.30
140962	Ricoh Canada Inc.	Ricoh Meter Read	\$44.75
140962	Ricoh Canada Inc.	Ricoh Meter Read	\$40.57
140962	Ricoh Canada Inc.	Ricoh Meter Read	\$10.57
140962	Ricoh Canada Inc.	Ricoh Meter Read	\$7.80
140962	Ricoh Canada Inc.	Ricoh Meter Read	\$7.59
140963	Rogers	Internet	\$22.88
140964	Rogers Wireless	Cell Phone	\$462.18
140964	Rogers Wireless	Cell Phone	\$414.88
140964	Rogers Wireless	Cell Phone	\$507.44
140980	Spectrum Wireless-London	Cell Phone Upgrades	\$2,779.74
140998	Telus	Business Connect	\$84.73
140999	Telus Communications	Hardware Maintenance	\$174.62
140999	Telus Communications	Connectivity	\$884.25
141000	Telus Communications Inc	Connectivity	\$1,011.35
141081	Kevin Packwood	Expense Claim	\$188.50
141170	CDW Canada Inc.	Software Maintenance Renewal	\$674.94
141170	CDW Canada Inc.	Software Maintenance Renewal	\$674.94
141170	CDW Canada Inc.	Computer Supplies	\$349.56
141170	CDW Canada Inc.	Computer Software	\$952.59
141170	CDW Canada Inc.	Computer Hardware	\$101.02
141170	CDW Canada Inc.	Computer Hardware	\$2,256.30
141170	CDW Canada Inc.	Computer Supplies	\$47.57
141170	CDW Canada Inc.	Computer Hardware	\$1,221.73
141170	CDW Canada Inc.	Computer Hardware	\$103.62
141170	CDW Canada Inc.	Computer Software	\$1,428.89
141170	CDW Canada Inc.	Software Renewal	\$254.39
141170	CDW Canada Inc.	Computer Hardware	\$28.39
141170	CDW Canada Inc.	Computer Supplies	\$93.30
141170	CDW Canada Inc.	Computer Hardware	\$1,514.40
141170	CDW Canada Inc.	Network Supplies	\$179.61
141170	CDW Canada Inc.	Computer Supplies	\$80.85
141177	CompuCom Canada Co.,	Computer Hardware	\$74.58
141177	CompuCom Canada Co.,	Computer Hardware	\$37.29
141177	CompuCom Canada Co.,	Computer Hardware	\$124.30
141177	CompuCom Canada Co.,	Computer Hardware	\$1,547.20
141189	Execulink Telecom	Internet Services	\$188.59

# Information Technology Payables

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Cheque Number	Vendor Name	Invoice Description	Amount
141199	J.D. Patrick Electric Inc.	Computer Hardware	\$1,515.86
141208	Larg*net	Connectivity	\$18,777.78
141221	OnX Enterprise Solutions Ltd.	Computer Hardware	\$2,180.03
141226	Perry Group Consulting Ltd	Disaster Recovery Plan	\$885.64
141233	Ricoh Canada Inc.	Computer Hardware	\$2,694.15
141255	Telus	Telus Mobility	\$1,980.89
141255	Telus	Telus Mobility	\$2,251.97
			\$104,576.64

# Economic Development Payables

March 1 - April 2 2021

Cheque Number	Vendor Name	Invoice Description	Amount
140816	Taylor Rummell	Expense Claim	\$50.00
140880	Daytripping in Southern Ontario	Advertising	\$3,260.05
140942	My Broadcasting Corporation	Advertising	\$2,034.00
141047	Cara Finn	Expense Claim	\$15.30
141047	Cara Finn	Expense Claim	\$112.22
141052	CR Creative Co. Ltd	Professional Services	\$31,075.00
141139	SWOTC	Registration Fees	\$112.50
141153	Villager Publications	Advertising	\$621.50
141261	Through Pine Films	Services	\$248.60
141296	CR Creative Co. Ltd	Services	\$7,926.95
141297	Creative Feats	Services	\$2,017.05
141345	My Broadcasting Corporation	Advertising	\$902.87
141354	Research Consultants International FDI, Inc	Professional Services	\$22,204.50
			\$70,580.54



## Committee of the Whole

**Meeting Date:** April 13, 2021

**Submitted by:** Brent Kerwin, Strathmere Lodge Administrator

**SUBJECT:** STRATHMERE LODGE OCCUPANCY AND ACTIVITY REPORT  
– FEBRUARY 2021

### ACTIVITY

	Regular Stay		Short Stay
	Current month	Year to date	Current month
<b>Number of Move-Ins</b>	<b>6</b>	<b>13</b>	<b>0</b>
<b>Number of Deaths</b>	<b>5</b>	<b>10</b>	<b>-</b>
<b>Number of Move-Outs</b>			
- to community	0	0	0
- to other Homes	0	0	0
- to hospital	0	0	0
<b>Number of Residents at Month End</b>	<b>153</b>		<b>0</b>
<b>Approved occupancy numbers</b>	<b>160</b>		<b>1</b>

### REGULAR STAY WAITING LIST

Current 146 [56 private]

Previous month 151 [57 private]

Same month last year 85 [17 private]

**OCCUPANCY****Regular Stay Program**

As at month end, **1** resident in a private room is paying the semi-private rate (grandfathered), and **2** residents in private rooms are paying the basic rate (1 being funded by provincial High Intensity Needs Fund).

<b>Occupancy</b>	<b>Current month</b>	<b>Year to date</b>
<b>All beds</b> [Minimum required = 97%] No funding penalties resulting from pandemic, per Ministry	<b>96.09%</b>	<b>95.29%</b>
<b>Preferred Accommodation</b> [Maximum allowed = 60%]	<b>54.65%</b>	Feb. 2021 – 54.53% Feb. 2020 – 59.72%

**Short Stay [Respite] Program**

[Minimum required = 50%; no penalties resulting from pandemic, per Ministry]

Number of days, year to date: **59**

Number of days used, year to date: **0**

Percentage used, year to date: **0%**

Number of clients served, year to date: **0 for 0 stays**



## Committee of the Whole

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**Meeting Date:** April 13, 2021  
**Submitted by:** Ryan Hillinger, Engineering Supervisor  
**SUBJECT:** ROAD CLOSURES 2021

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### **BACKGROUND:**

In order to facilitate bridge repairs and road construction the closure of several County roads will be required during the summer of 2021. Due to recent events timeframe

### **ANALYSIS:**

The following roads will be closed during construction this year:

**County Road 10 (Glengyle Drive)** – McEvoy Road to York Street – TBA

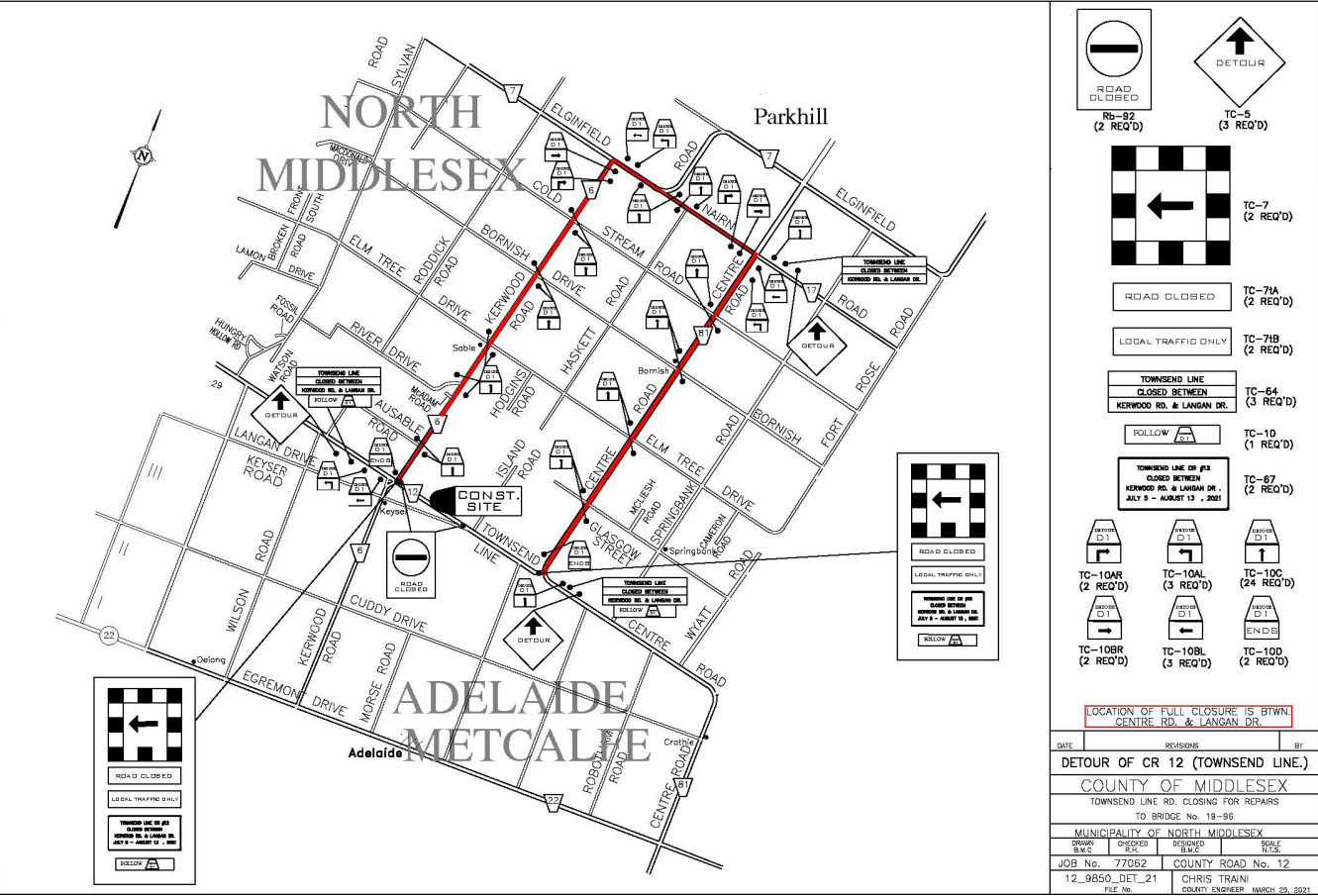
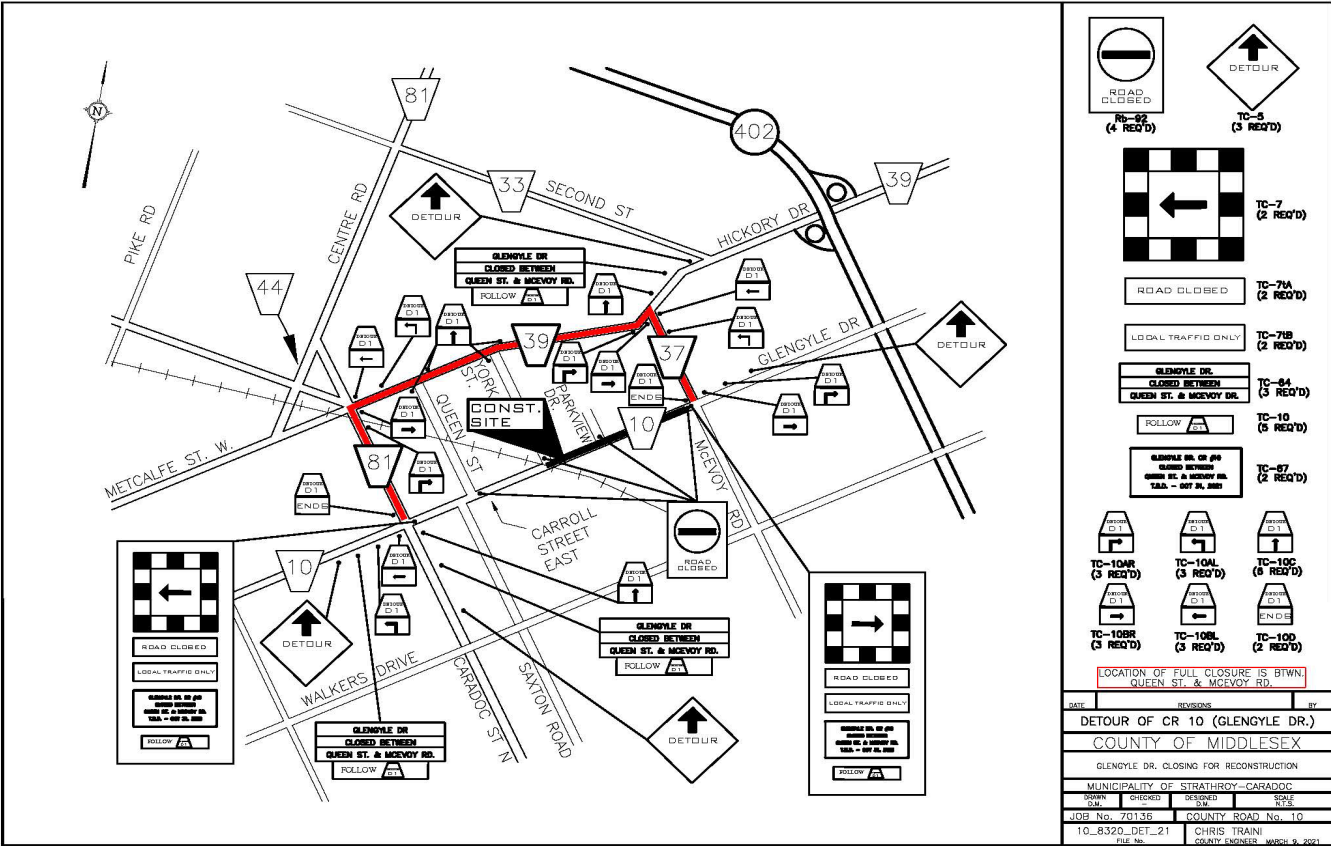
**County Road 12 (Townsend Line)** – Keyser Road to Kerwood Road – July 8 to Aug 15

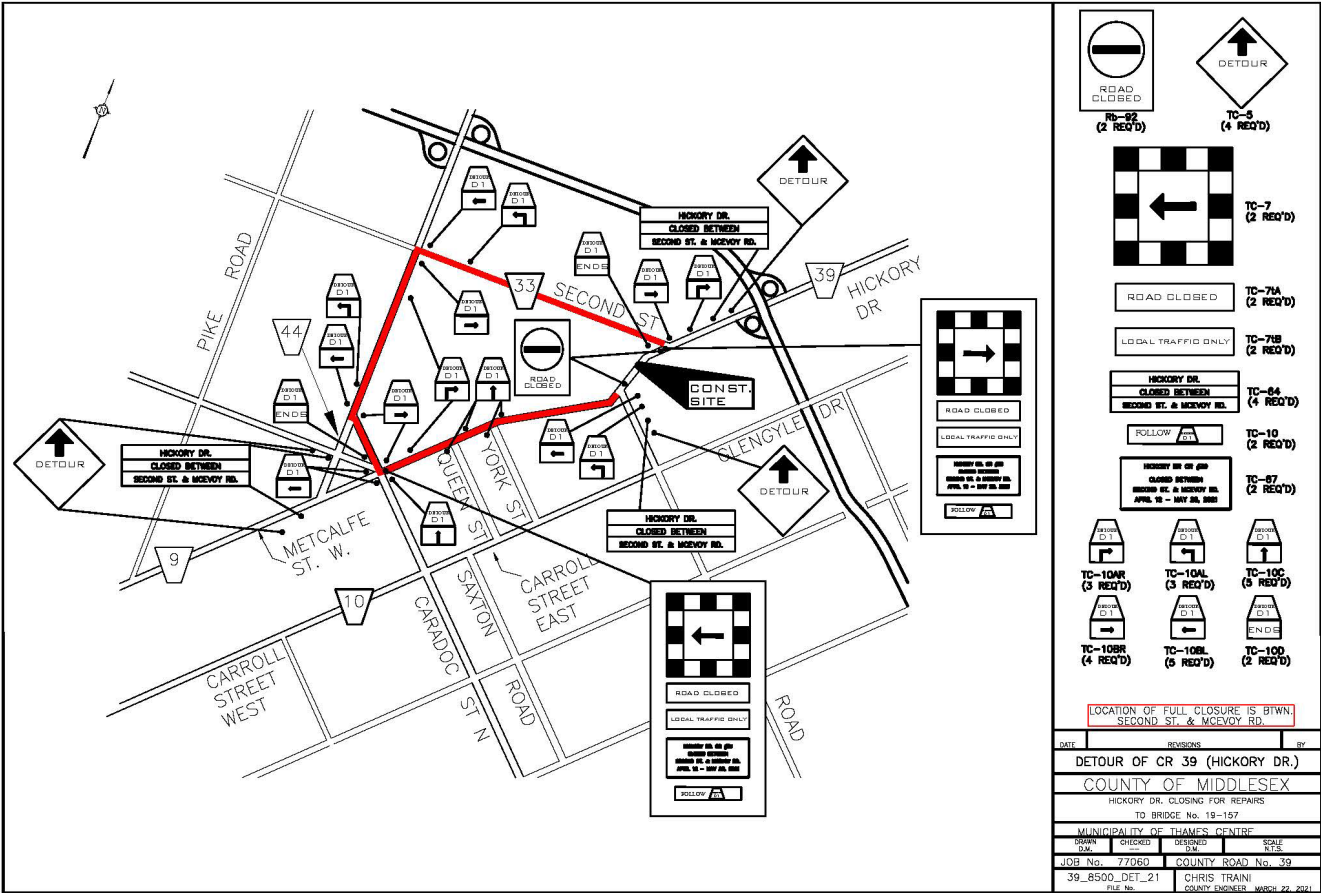
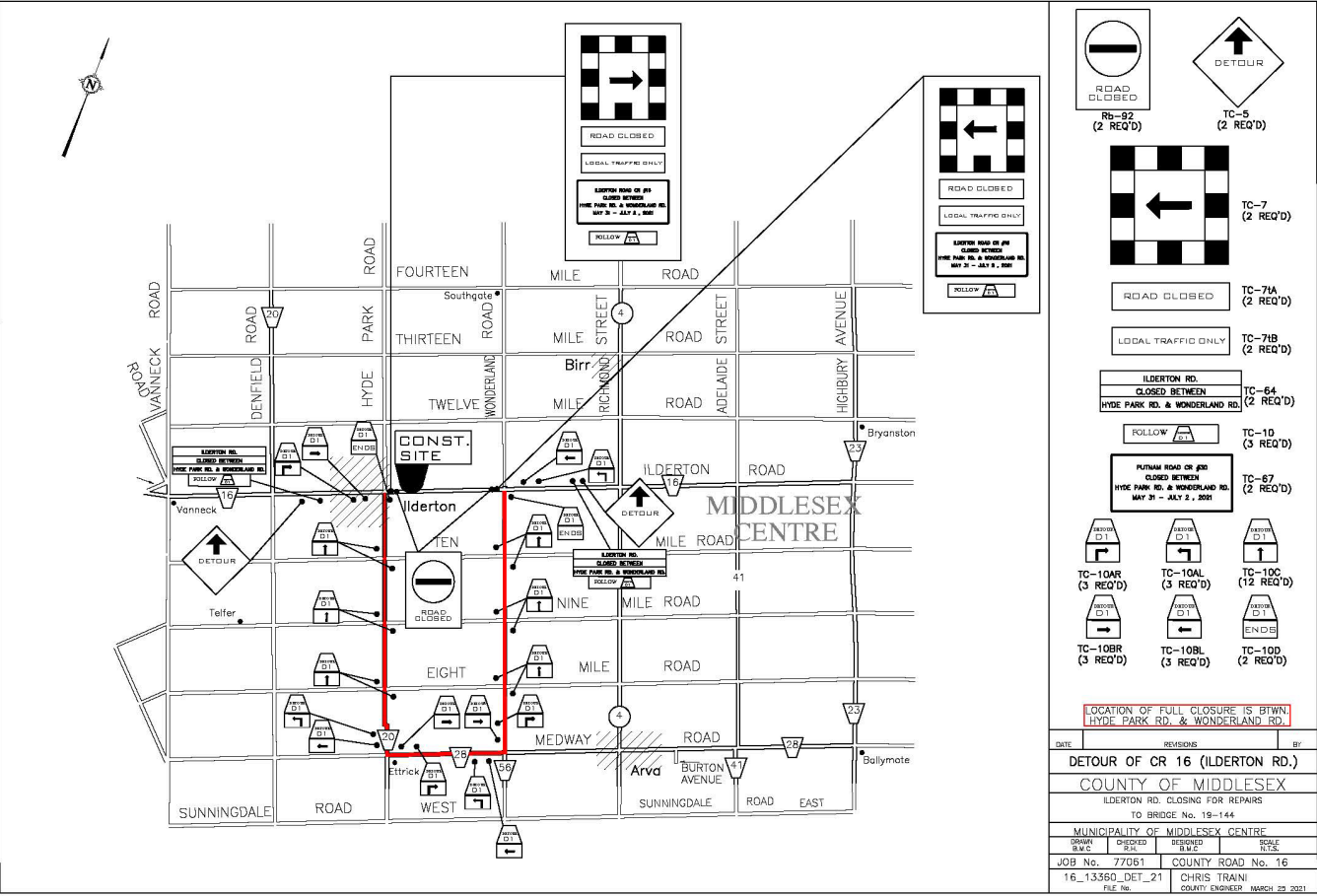
**County Road 16 (Ilderton Road)** – Hyde Park Road to Wonderland Road – May 31 to July 2

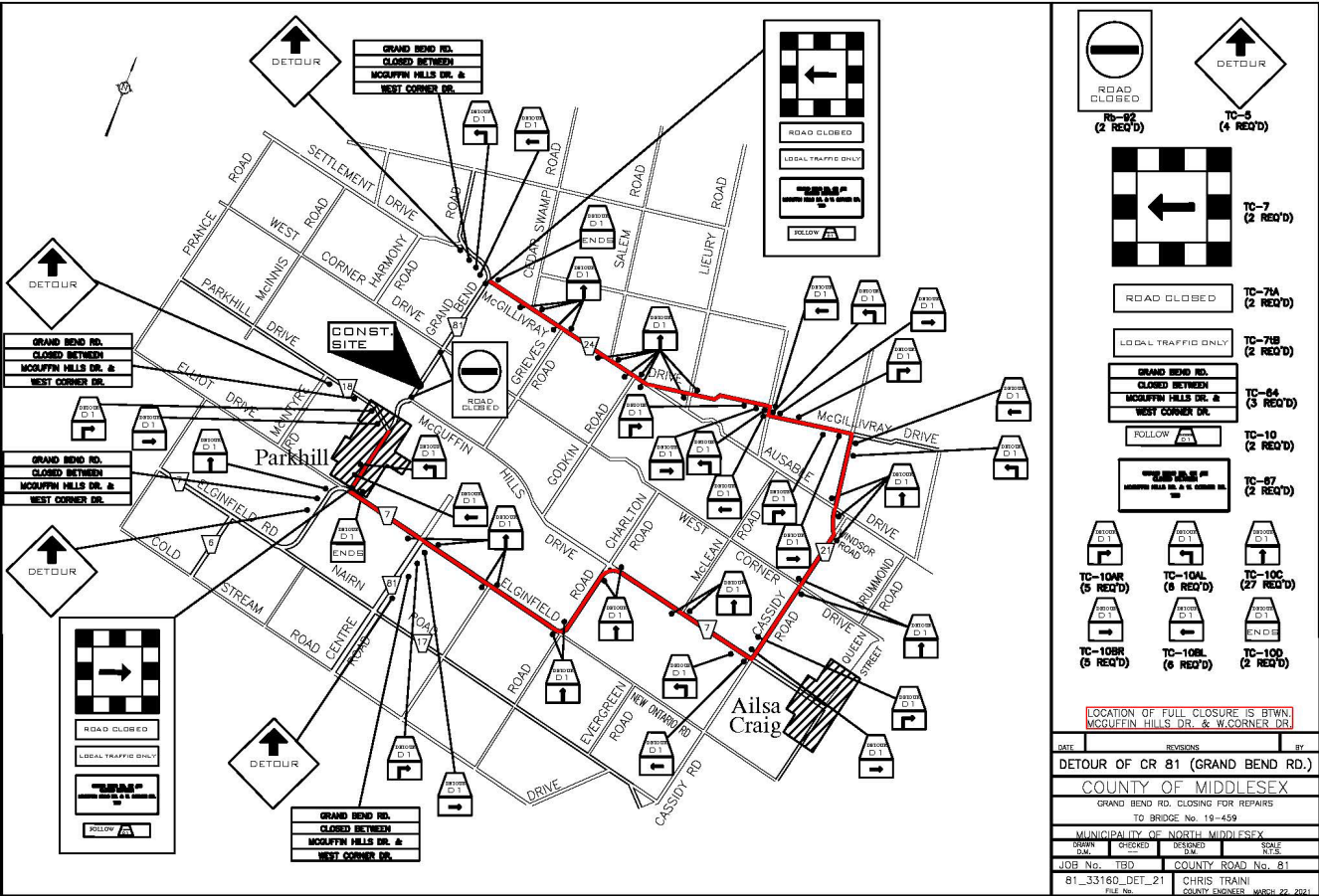
**County Road 39 (Hickory Drive)** – McEvoy Road to Second Street – April 12 – May 28

**County Road 81 (Grand Bend Road)** – McGuffin Hills Road to West Corner Drive – TBA

Plans are attached showing detour routes for the road closures.









March 18, 2021

## **AMO Policy Update – Long-Term Care Modernization and Expansion, Asset Management Plan Timelines Extended, and Age-Friendly Community Planning**

### **Ontario Investing to Modernize and Expand Long-Term Care**

The Ontario government [announced](#) today an investment of \$933 million in 80 new long-term care projects. This will result in additional new and upgraded long-term care spaces across the province.

The funding will add 7,510 new spaces and upgrade 4,197 spaces, including new spaces for Indigenous, Francophone, and other cultural community residents. It is all part of the government's commitment to add 30,000 long-term care spaces over ten years.

The criteria for selecting the projects being announced today included:

- upgrading older homes in response to lessons learned around improved Infection Prevention and Control (IPAC) measures, particularly the elimination of three and four-bedrooms;
- adding spaces to areas where there are high needs;
- addressing the growing needs of diverse groups, including Francophone and Indigenous communities; and/or,
- promoting campuses of care to better address the specialized care needs of residents.

As additional information becomes available, it will be shared with AMO members.

### **Asset Management Plan Timelines Extended**

The Ministry of Infrastructure has filed [regulations](#) to extend asset management plan (AMP) timelines for municipalities. The new regulations extend the deadlines by one year for the plan criteria deadlines. Planning timelines are now:

- July 1, 2022 – plans are required for core municipal assets
- July 1, 2024 – plans are required for all municipal assets
- July 1, 2025 – plans are required to include service levels and their appropriateness; a lifecycle management and financial strategy; funding sources and needs; and other assumptions.

The timelines were extended to account for challenges to staff and planning work posed by the pandemic. AMO understands that the Ministry will be writing to municipal officials to formally advise them of these extensions.

## Government Releases New Age-Friendly Community Planning Guide

The [Creating a More Inclusive Ontario: Age-Friendly Community Planning Guide for Municipalities and Community Organizations](#) is intended for those working to develop and support age-friendly communities in Ontario. Age-friendly communities help create more accessible environments for people of all ages and abilities across diverse communities in the province. These communities respond to the opportunities and challenges of an aging population and align with the [Advancing Accessibility in Ontario framework](#).

Along with the Community Planning Guide, the Province has released three supporting documents to support the creation, implementation, and sustaining of local plans. These are the [diverse populations addendum](#), [age-friendly community planning toolkit](#), and [age-friendly community remote events planning resource](#).

AMO's [COVID-19 Resources](#) page is being updated continually so you can find critical information in one place. Please send any of your municipally related pandemic questions to [covid19@amo.on.ca](mailto:covid19@amo.on.ca).

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March 22, 2021

## **AMO Policy Update – OPP Detachment Board Composition Process, Personal Support Worker Temporary Pay Extended, and By-Name Lists**

### **OPP Detachment Board Composition Process**

Late last week, the Ministry of the Solicitor General sent notice to all municipal governments and First Nations that Ontario Provincial Police (OPP) detachment boards under the *Community Safety and Policing Act, 2019* (CSPA) are to be developed and submitted in the next 2½ months.

Municipal governments and First Nations receiving services from an OPP detachment are being asked to work together to submit one proposal (per detachment) regarding their selected composition of their board and, if needed, a rationale for multiple boards and the composition of each additional board. To assist the proposal process, the Ministry has developed a digital form included [here](#).

We understand that the Ministry will work with municipalities and First Nations to obtain outstanding information/proposals and support the completed proposal. If, however, a proposal still does not meet the minimum requirements, or a proposal is not submitted and/or if no consensus is reached on the composition of the board, then the Ministry has indicated that they will determine the composition of the detachment board.

Completed proposals are to be submitted to the Ministry by **Monday, June 7, 2021**.

### **Temporary Wage Enhancement for Personal Support Workers to June 30, 2021**

The government [announced](#) that it is investing \$239 million to extend temporary wage enhancements for personal support workers and direct support workers in publicly funded home and community care, long-term care, public hospitals, and social

services sectors. These temporary wage enhancements will continue until June 30<sup>th</sup>, 2021. Their purpose is to help stabilize, attract, and retain the workforce needed to provide a high level of care during the COVID-19 pandemic. There will be a review to determine next steps after June 30<sup>th</sup>.

## **Ontario Directs Use of By-Name Lists to Combat Homelessness**

The Ontario government is [directing](#) all municipal service managers to begin collecting detailed, up-to-date information from individuals experiencing homelessness using by-name lists. This approach is to help connect people with local housing and homelessness supports that better respond to their needs. Ontario is partnering with the Canadian Alliance to End Homelessness to support service managers throughout the process including through a best practices guide, training, workshops, coaching, and online tools.

AMO's [COVID-19 Resources](#) page is being updated continually so you can find critical information in one place. Please send any of your municipally related pandemic questions to [covid19@amo.on.ca](mailto:covid19@amo.on.ca).

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March 24, 2021

## **AMO Policy Update – Provincial Budget Highlights + Bill 257 Referred to Committee**

### **Ontario 2021 Budget – Continued Actions to Manage Pandemic Impacts and Prepare for Recovery**

The Minister of Finance and President of Treasury Board, the Honourable Peter Bethlenfalvy, presented his first Budget at Queen's Park. The [2021 Ontario Budget](#) builds on previous important investments in operations, transit, and social services to stabilize municipal finances and helps to lay a foundation for economic recovery.

Budget 2021 also highlights the substantial assistance available to small businesses in affected sectors and increases to that assistance to help them continue to operate during the pandemic. The Budget reaffirms the plan to extend vaccines to all willing Ontarians before Fall 2021 and notes the Government is planning for GDP growth of 4 per cent annually next year as economic activity rebounds with a return to pre-pandemic levels of workforce participation by early 2022.

Highlights of interest to municipal governments include:

- An additional \$2.8 billion in funding for broadband to connect all Ontarians to high-speed internet services by 2025. This brings provincial funding for broadband to nearly \$4 billion and delivers on a key advocacy goal of AMO and municipal governments across Ontario.
- Postponing property assessments for another year to ensure stability in municipal finances. New properties will continue to be added. The province will consult on reassessment in 2021 to consider COVID-19 impacts. This consultation will include municipal governments.
- The Ontario Community Infrastructure Fund (OCIF) will remain stable at \$200 million per year, delivering on AMO's request for stability in this fund until financial circumstances allow expansion.
- Investing over four years an additional \$933 million to build 30,000 new Long-Term Care beds and \$246 million to improve facilities such as installing air conditioning.

- Extends the wage enhancement for Long-Term Care Personal Support Workers (PSWs) until June 30, 2021.
- The province is investing \$4.9 billion over four years to increase the average direct daily care to four hours a day in long-term care and hiring more than 27,000 new positions, including personal support workers (PSWs) and nurses.
- Providing \$160 million over three years to support community paramedicine for those on LTC wait lists, which is 100 per cent funded by the province.
- Temporarily increasing the Ontario Child Care Access and Relief from Expenses Tax Credit by \$75 million/20 per cent in 2021 to support working parents and help increase workforce participation.
- Targeted hospitality and tourism industry support of \$100 million in grants to support tourism and hospitality sector small businesses, a \$100 million Tourism Recovery Program and \$200 million to support strategic infrastructure and sports projects in communities.
- Providing \$5 million to examine the re-establishment of rail services in Northern Ontario to improve transportation linkages for Northern residents and communities.
- Investing an additional \$61 million in the Regional Opportunities Incentive Tax Credit to support economic activities in Northern and rural areas, bringing total support to \$155 million by 2022-23.
- Providing an additional \$175 million for mental health and addictions including four mobile mental health clinics for rural and underserved areas.
- Automatically doubling provincial small business grants for all applicants to support local small businesses through the pandemic.
- \$28.5 billion for transit projects in the GTHA is also noted including subway expansions and other higher order transit.

Budget 2021 initiatives and investments build on important investments made in stabilizing municipal governments earlier in the year. These critical municipal investments include:

- \$500 million in additional municipal financial assistance funds for municipal operations;
- \$150 million in additional transit system pandemic assistance;

- \$255 million in additional Social Services Relief Fund investments for shelters and homeless supports;
- \$50 million in new funding to support municipal modernization and efficiency;
- \$5 million to support municipal fire service COVID-19 impacts.

### **Bill 257 referred to Standing Committee on General Government**

Yesterday, [Bill 257 Supporting Broadband and Infrastructure Expansion Act, 2021](#) was referred to the Standing Committee on General Government. Public hearings are scheduled for Friday March 26, 2021 and written comments due same day by 7:00 pm. To send a written submission, you can use this link: [ola.org/en/apply-committees](https://ola.org/en/apply-committees).

The first two schedules of the legislation provide provincial tools to support the expansion of telecommunications and broadband internet connectivity in unserved and underserved communities. If used as a backstop where necessary such as for provincially funded projects where a Municipal Access Agreement does not provide certainty for permitting to access Rights of Way, these tools can help to ensure public investments in connectivity are more efficient and services can be expanded faster. This will be particularly important in light of the funding and goals for broadband expansion put forward in Budget 2021.

AMO will submit written comments on all schedules of the Bill subject to AMO Board approval on Friday.

AMO's [COVID-19 Resources](#) page is being updated continually so you can find critical information in one place. Please send any of your municipally related pandemic questions to [covid19@amo.on.ca](mailto:covid19@amo.on.ca).

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March 25, 2021

## **AMO Policy Update – Federal Gas Tax and Updated COVID-19 Regulations**

### **Federal Gas Tax Changes Announced – New Name and Temporary Funding Increase**

Deputy Prime Minister and Minister of Finance, the Honourable Chrystia Freeland, was joined by the Minister of Infrastructure, the Honourable Catherine McKenna and Minister of Intergovernmental Affairs, the Honourable Dominic LeBlanc, today to announce substantial changes to the federal Gas Tax Fund (GTF).

Deputy Prime Minister Freeland announced [Bill C-25](#) which would permanently rename the GTF to the Canada Community-Building Fund and increase funding by \$2.2 billion in 2021, almost double the allocation for this year, totaling approximately \$4.5 billion. Increasing the fund to help prepare communities for economic recovery from the pandemic has been a major goal of AMO and our members.

The GTF has been a significant source of stable and predictable infrastructure funding for municipal governments to tackle priority projects that help improve communities and the lives of residents in every municipality across Ontario.

Recent projects include the City of London's investment of \$4.5 million of federal Gas Tax funding in the creation of an Organic Rankine Cycle system that will convert heat from incinerated biosolids into electricity. The project will save the City \$600,000 per year in electricity costs. The Municipality of Kincardine invested \$305,000 from the Fund in a disaster mitigation project. High lake levels caused erosion, and 600 metres of the shoreline is being protected by the work. In the City of Kenora, \$1.1 million in Gas Tax funding was invested in replacing the Coker Bailey Bridge with a new structure improving public safety and transportation access.

AMO has administered the Fund since it was established in 2005 on behalf of all Ontario municipal governments except Toronto. AMO's federal Gas Tax Fund team will flow funds to municipalities as soon as they are available and will continue to provide support and information on the funding.

AMO's federal Gas Tax Fund team will communicate more details to municipalities in the coming days as they become available.

## Revised and Updated COVID-19 Related Regulations

There are updates related to various amendments to orders under the *Reopening Ontario (A Flexible Response to COVID-19) Act* (ROA). These updates include amendments to rules for weddings, funerals or religious services, and dining for areas in Stage 1 and capacity limits for restaurants and other food and drink establishments for areas in Stages 2 and 3.

It should also be noted that orders currently in force under the ROA have been extended until April 20, 2021 and that emergency orders currently in force under the *Emergency Management and Civil Protection Act* (EMCPA) have been extended until April 5, 2021, which includes O. Reg. 8/21 (Enforcement of COVID-19 Measures) and O. Reg. 55/21 (Compliance Orders for Retirement Homes).

For further information, please see [O. Reg. 215/21](#), [O. Reg. 216/21](#), [O. Reg. 217/21](#), and [O. Reg. 218/21](#).

AMO's [COVID-19 Resources](#) page is being updated continually so you can find critical information in one place. Please send any of your municipally related pandemic questions to [covid19@amo.on.ca](mailto:covid19@amo.on.ca).

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March 29, 2021

## **AMO Policy Update – OCLIP Final Payment, AMO's Bill 257 Submission, and Amended COVID-19 Orders**

### **Final Payment Made: Ontario Cannabis Legalization Implementation Fund (OCLIF)**

The Honourable Peter Bethlenfalvy, Minister of Finance and President of Treasury Board today wrote to Heads of Council to advise them of the final payment of the [Ontario Cannabis Legalization Implementation Fund \(OCLIP\)](#). AMO understands also that the Deputy Minister of Finance will soon write to municipal Treasurers with additional details and allocations.

When OCLIF was announced, AMO and municipal leaders strongly sought an equal share of funding should Ontario's revenues exceed the then expected \$100 million. Today's letter from Minister Bethlenfalvy makes good on that commitment, noting the Province is distributing \$3.9 million, 50 per cent of the surplus, to eligible municipalities.

OCLIF is a one-time \$40 million fund to help municipalities manage the transition to a legal recreational cannabis market in Ontario's communities. The funding can be used for a range of initiatives linked to recreational cannabis legalization such as public information, enforcement, and other requirements.

AMO continues to advocate for a renewed share of cannabis excise tax revenue to support municipalities in managing cannabis costs and expanding services and programs that help residents, particularly youth, to develop skills for lifetime resilience. Cannabis revenues could make an important contribution towards needed improving of the social determinants of health as well as safety and well-being in our communities.

### **AMO's Bill 257 Submission**

On Friday, March 26, the AMO Board submitted [written comments](#) on all schedules of [Bill 257, Supporting Broadband and Infrastructure Expansion Act, 2021](#) to the Standing Committee on General Government. Clause-by-clause consideration of the

Bill is scheduled for tomorrow. AMO will continue to update members as the Bill proceeds through the legislative process.

## Amended COVID-19 Orders

On Friday March 26, there was provincial notice to amend COVID-19 regulations that took effect on Monday, March 29th as of 12:01 a.m.

We expect the consolidated regulations under the *Reopening Ontario Act 2020* to be posted shortly.

- [Reg. 223/21](#) amending O. Reg. 364/20 (Rules for areas in Stage 3 – Grey and Shutdown)
- [Reg. 222/21](#) amending O. Reg. 263/20 (Rules for areas in Stage 2 - red)
- [Reg. 221/21](#) amending O. Reg. 82/20 (Rules for areas in Stage 1 – green, yellow, orange)
- [Reg. 224/21](#) amending O. Reg. 363/20 (list of Public Health Units in each zone).

AMO's [COVID-19 Resources](#) page is being updated continually so you can find critical information in one place. Please send any of your municipally related pandemic questions to [covid19@amo.on.ca](mailto:covid19@amo.on.ca).

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April 1, 2021

## **AMO Policy Update – Provincial COVID-19 Lock Down, Water Taking Changes, and Long-Term Care Medication Safety**

### **Provincial COVID-19 Lock Down**

The provincial government is imposing a [provincewide emergency brake](#) in **all** 34 public health unit regions as a result of an alarming surge of COVID-19 case numbers and related hospitalizations across the province. The provincewide emergency brake will be effective Saturday, April 3, 2021, at 12:01 a.m. It is intended to be kept in place for at least four weeks.

The provincewide emergency brake puts into place time-limited public health and workplace safety measures to help to stop the rapid transmission of COVID-19 variants in communities, protect hospital capacity, and save lives. Measures include, but are not limited to:

- Prohibiting indoor organized public events and social gatherings and limiting the capacity for outdoor organized public events or social gatherings to a 5-person maximum, except for gatherings with members of the same household (the people you live with) or gatherings of members of one household and one other person from another household who lives alone;
- Restricting in-person shopping in all retail settings, including a 50 per cent capacity limit for supermarkets, grocery stores, convenience stores, indoor farmers' markets, other stores that primarily sell food and pharmacies, and 25 per cent for all other retail including big box stores, along with other public health and workplace safety measures;
- Prohibiting personal care services;
- Prohibiting indoor and outdoor dining. Restaurants, bars, and other food or drink establishments will be permitted to operate by take-out, drive-through, and delivery only;
- Prohibiting the use of facilities for indoor or outdoor sports and recreational fitness (e.g., gyms) with very limited exceptions;
- Requiring day camps to close; and,
- Limiting capacity at weddings, funerals, and religious services, rites or ceremonies to 15 per cent occupancy per room indoors, and to the number of

individuals that can maintain two metres of physical distance outdoors. This does not include social gatherings associated with these services such as receptions, which are not permitted indoors and are limited to five people outdoors.

The current [COVID-19 Response Framework: Keeping Ontario Safe and Open](#), will be paused when the provincewide emergency brake comes into effect.

## Changes to Ontario's Water Taking Program

Yesterday the Province [announced](#) new changes to Ontario's water taking program. It is one of the key commitments of the [Made-in-Ontario Environment Plan](#). The changes include new rules that give municipal governments more direct input on allowing bottled water companies to withdraw new or increased amounts of groundwater in their communities. The Province also provided new guidance on managing water taking in areas [where sustainability is a key concern](#) and [where there are competing demands](#).

## Strengthening Medication Safety in Long-Term Care Homes

The government [announced](#) it is acting to strengthen medication safety for residents in long-term care homes. \$77 million will be provided to homes to use more advanced technologies. The goal is to facilitate for better transmission and handling of prescriptions, more accurate administration of medication, and increased security of the drug supply in long-term care homes.

This initiative is part of the response to the final report of the [Public Inquiry into the Safety and Security of Residents in the Long-Term Care Homes System](#). In the report, Justice Gillese emphasized the importance of medication management to keep long-term care residents safe.

AMO's [COVID-19 Resources](#) page is being updated continually so you can find critical information in one place. Please send any of your municipally related pandemic questions to [covid19@amo.on.ca](mailto:covid19@amo.on.ca).

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**To: Clerks, Chief Financial Officers and Treasurers**

Good afternoon Kathy

This letter is to provide you with details on how you can support your local aggregate industry as important changes to [Ontario Regulation 244/97](#) under the *Aggregate Resources Act* (ARA) come into effect this week.

Applicants for a licence or permit under the ARA must notify landowners within 120 metres of the boundary of the proposed site. Beginning April 1, 2021, applicants for a licence or aggregate permit are to obtain the names and addresses of landowners from MPAC to fulfil their requirements to inform landowners as per Ontario Regulation 244/97 under the Aggregate Resources Act.

As a result, the Ministry of Natural Resources and Forestry will be directing applicants to MPAC beginning April 1<sup>st</sup>.

This applies to:

- applicants for a licence or aggregate permit, or wayside permit for a new site.
- applicants for some significant amendments to an existing licence, permit, or site plan.

MPAC will release landowner information to applicants in compliance with the *Municipal Freedom of Information and Protection of Privacy Act* (MFIPPA). A licencing agreement and associated fee will be required.

Applicants will be required to adhere to confidentiality requirements and proper use and disposal of personal information as part of their licencing agreement with MPAC and in accordance with the ARA regulation.

**Should you receive any requests for landowner contact information from applicants under the ARA, please direct them to [products@mpac.ca](mailto:products@mpac.ca) for provision of service. If applicants have questions about the ARA changes, we ask that you please direct them to the Ministry of Natural Resources and Forestry, Natural Resources Information and Support Centre, 1 800-667-1940 or [nrisc@ontario.ca](mailto:nrisc@ontario.ca).**

If you have questions about these changes, please contact your local Municipal and Stakeholder Relations Account Manager.

Stay well and safe.

Carmelo Lipsi  
Vice President, Valuation & Customer Relations  
Chief Operating Officer  
[mpac.ca](http://mpac.ca)  
Municipal Property Assessment Corporation  
1340 Pickering Parkway, Suite 101 L1V 0C4  
**Copy:** MPAC Regional Managers and Account Managers  
Minister of Finance - Minister's Office  
Minister of Natural Resources and Forestry  
Association of Municipalities of Ontario  
Federation of Northern Ontario Municipalities  
Northwestern Ontario Municipal Association  
Rural Ontario Municipal Association  
Top Aggregate Producing Municipalities of Ontario

# Municipality and Emergency Services 2021 Construction Startup Meeting

Contract No. 2019-3015

Highway 401 / Westchester Bourne Interchange  
Improvements and Highway 401 Rehabilitation



# Agenda

- Review
- Synopsis
- Road
- Anticipated Work for the Next Month
- Construction and Traffic Impacts
- Concerns/Discussion

# Review of Last Meeting Minutes

- Any Comments or concerns?

# Synopsis of 2021 Construction

- Interchange Reconfiguration and Realignment of Westchester Bourne
- Existing Westchester Bourne Structure Demolition
- Completion of New Westchester Bourne Structure
- Cromarty Drive Realignment
- Milling and Paving Hwy 401 WBL
- Illumination
- Overhead Signs

## Road/Ramp Closures and Key Dates

- April 19 - April 23 - Girder Erection for new Westchester Bourne Structure
- April 22 - October 18 - Closure of Westbound Ramps for reconstruction
- June 28 - October 21 - Closure of Eastbound Ramps for reconstruction
- August 3 - October 1 - Closure of Westchester Bourne for realignment
- August 9 - August 22 - Closure of Cromarty Drive for realignment
- August 21-August 22 - Full Closure of Highway 401 for bridge demolition
  - Detour route to be in effect
- August 9 - October 7 - Closure of Lane 3 EB and WB for construction of SCLs
- October 7 - October 29 - WB HSL and EB & WB median shoulder to be closed with TCB for tall wall barrier construction

## Work Anticipated for the Next Month

- Continue earth work at W-N/S Ramp
- Scaling of Existing Structures (Night Work)
- Installation of Abutment Bearing Seats
- Girder Delivery and splicing at laydown area
- Girder erection and completion of splicing
- Closure of the westbound interchange ramps
- Hwy 401 WB Rehab to commence end of April

# Construction and Traffic Impacts

7

- April 22<sup>nd</sup> WB Ramps to be closed to traffic
- April 6<sup>th</sup> - 9<sup>th</sup> Structure scaling - Various Lane Closures (Night Work)
- March 22<sup>nd</sup> - April 23<sup>rd</sup> Hwy 401 Lane Closures at Westchester Bourne
  - Westbound Lane 3 (Driving)
  - Eastbound Lane 1 (High Speed Lane)
- April 19<sup>th</sup> & 20<sup>th</sup> Girder Erection at Westchester Bourne (Night Work)
  - Full Highway 401 Closure eastbound and westbound at the Interchange
    - Traffic to be diverted onto the interchange ramps
- April 21<sup>st</sup>, 22<sup>nd</sup>, & 23<sup>rd</sup> Girder Erection at Westchester Bourne (Night Work)
  - Eastbound Highway 401 Closure at the Interchange
    - Traffic to be diverted onto the interchange ramps
- Intermittent southbound right lane closure on Westchester Bourne at the Structure over Highway 401

# Concerns/Discussion

Questions / Comments



## Committee of the Whole

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**Meeting Date:** April 13, 2021

**Submitted by:** Cindy Howard, General Manager Finance and Community Services/Treasurer

**SUBJECT:** 2021 ANNUAL REPAYMENT LIMIT

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### BACKGROUND:

The Ministry of Municipal Affairs prepares for each municipality its Annual Repayment Limit (ARL) respecting long term debt and financial obligations.

### ANALYSIS:

The County's repayment limit of \$9,540,265 (2020 - \$8,861,502, 2019 - \$8,053,328, 2018 - \$8,090,194, 2017 - \$7,765,280 and 2016 - \$7,334,442) represents the maximum amount which the County had available as of January 1, 2021, to commit to payments relating to debt and financial obligations. The Annual Repayment Limit is based on 25 percent of the County's net own source revenues less the annual debt charges and has been calculated on data contained in the County's 2019 Financial Information Return.

Own source revenues = total revenue fund revenues, less Ontario grants, Canada grants, and revenues from other municipalities (excludes the County Levy).

### FINANCIAL IMPLICATIONS:

The 2021 Budget includes long term debt payments as follows:

Strathmere Lodge	Principal	\$890,000
	Interest	\$196,297
	Total	<u>\$1,086,297</u>

The County of Middlesex Annual Debt Repayment Limit as at December 31, 2019 is \$9,540,265. If this debt repayment limit was converted to debt issued for twenty years at 5% then the County would be able to issue \$118,892,783. As at December 31, 2020, the County has outstanding principal on Strathmere Lodge of \$4,895,000. Therefore, we have utilized 4.1% of our limit. The County of Middlesex is well within its debt limit.

**ALIGNMENT WITH STRATEGIC FOCUS:**

This report aligns with the following Strategic Focus, Goals, or Objectives:

<b>Strategic Focus</b>	<b>Goals</b>	<b>Objectives</b>
Promoting Service Excellence	Innovate and transform municipal service delivery	<ul style="list-style-type: none"><li>• Build organizational capacity and capabilities</li></ul>

Attachments



Ministry of Municipal Affairs and Housing  
777 Bay Street,  
Toronto, Ontario M5G 2E5

Ministère des affaires municipales et du logement  
777 rue Bay,  
Toronto (Ontario) M5G 2E5

## 2021 ANNUAL REPAYMENT LIMIT

(UNDER ONTARIO REGULATION 403 / 02)

<b>MMAH CODE:</b>	<b>59000</b>	
<b>MUNID:</b>	<b>39000</b>	
<b>MUNICIPALITY:</b>	<b>Middlesex Co</b>	
<b>UPPER TIER:</b>		
<b>REPAYMENT LIMIT:</b>		<b>\$ 9,540,265</b>

The repayment limit has been calculated based on data contained in the 2019 Financial Information Return, as submitted to the Ministry. This limit represents the maximum amount which the municipality had available as of December 31, 2019 to commit to payments relating to debt and financial obligation. Prior to the authorization by Council of a long term debt or financial obligation, this limit must be adjusted by the Treasurer in the prescribed manner. The limit is effective January 01, 2021

### FOR ILLUSTRATION PURPOSES ONLY,

The additional long-term borrowing which a municipality could undertake over a 5-year, a 10-year, a 15-year and a 20-year period is shown.

If the municipalities could borrow at 5% or 7% annually, the annual repayment limits shown above would allow it to undertake additional long-term borrowing as follows:

5% Interest Rate			
(a)	20 years @ 5% p.a.	\$	118,892,783
(a)	15 years @ 5% p.a.	\$	99,024,683
(a)	10 years @ 5% p.a.	\$	73,667,394
(a)	5 years @ 5% p.a.	\$	41,304,353
7% Interest Rate			
(a)	20 years @ 7% p.a.	\$	101,069,698
(a)	15 years @ 7% p.a.	\$	86,891,909
(a)	10 years @ 7% p.a.	\$	67,006,826
(a)	5 years @ 7% p.a.	\$	39,116,968

## DETERMINATION OF ANNUAL DEBT REPAYMENT LIMIT

(UNDER ONTARIO REGULATION 403/02)

MUNICIPALITY:

Middlesex Co

MMAH CODE:

59000

## Debt Charges for the Current Year

		1 \$
0210	Principal (SLC 74 3099 01). . . . .	890,000
0220	Interest (SLC 74 3099 02). . . . .	304,316
0299	<b>Subtotal</b>	<b>1,194,316</b>
0610	Payments for Long Term Commitments and Liabilities financed from the consolidated statement of operations (SLC 42 6010 01) . . . . .	1,817,392
9910	<b>Total Debt Charges</b>	<b>3,011,708</b>

## Amounts Recovered from Unconsolidated Entities

		1 \$
1010	Electricity - Principal (SLC 74 3030 01) . . . . .	0
1020	Electricity - Interest (SLC 74 3030 02) . . . . .	0
1030	Gas - Principal (SLC 74 3040 01) . . . . .	0
1040	Gas - Interest (SLC 74 3040 02) . . . . .	0
1050	Telephone - Principal (SLC 74 3050 01) . . . . .	0
1060	Telephone - Interest (SLC 74 3050 02) . . . . .	0
1099	<b>Subtotal</b>	<b>0</b>
1410	Debt Charges for Tile Drainage/Shoreline Assistance (SLC 74 3015 01 + SLC 74 3015 02) . . . . .	0
1411	Provincial Grant funding for repayment of long term debt (SLC 74 3120 01 + SLC 74 3120 02). . . . .	0
1412	Lump sum (balloon) repayments of long term debt (SLC 74 3110 01 + SLC 74 3110 02). . . . .	0
1420	<b>Total Debt Charges to be Excluded</b>	<b>0</b>
9920	<b>Net Debt Charges</b>	<b>3,011,708</b>

		1 \$
1610	Total Revenue (SLC 10 9910 01). . . . .	112,121,597
<b>Excluded Revenue Amounts</b>		
2010	Fees for Tile Drainage / Shoreline Assistance (SLC 12 1850 04) . . . . .	0
2210	Ontario Grants, including Grants for Tangible Capital Assets (SLC 10 0699 01 + SLC 10 0810 01 + SLC 10 0815 01) . . . . .	42,799,781
2220	Canada Grants, including Grants for Tangible Capital Assets (SLC 10 0820 01 + SLC 10 0825 01) . . . . .	9,015
2225	Deferred revenue earned (Provincial Gas Tax) (SLC 10 830 01) . . . . .	0
2226	Deferred revenue earned (Canada Gas Tax) (SLC 10 831 01) . . . . .	2,421,320
2230	Revenue from other municipalities including revenue for Tangible Capital Assets ( SLC 10 1098 01 + SLC 10 1099 01) . . . . .	16,753,717
2240	Gain/Loss on sale of land & capital assets (SLC 10 1811 01) . . . . .	-70,572
2250	Deferred revenue earned (Development Charges) (SLC 10 1812 01) . . . . .	0
2251	Deferred revenue earned (Recreation Land (The Planning Act)) (SLC 10 1813 01) . . . . .	0
2252	Donated Tangible Capital Assets (SLC 53 0610 01) . . . . .	0
2253	Other Deferred revenue earned (SLC 10 1814 01) . . . . .	0
2254	Increase / Decrease in Government Business Enterprise equity (SLC 10 1905 01) . . . . .	0
2255	Other Revenue (SLC 10 1890 01 + SLC 10 1891 01 + SLC 10 1892 01 + SLC 10 1893 01 + SLC 10 1894 01 + SLC 10 1895 01 + SLC 10 1896 01 + SLC 10 1897 01 + SLC 10 1898 01) . . . . .	446
2299	<b>Subtotal</b>	<b>61,913,707</b>
2410	Fees and Revenue for Joint Local Boards for Homes for the Aged . . . . .	0
2610	<b>Net Revenues</b>	<b>50,207,890</b>
2620	<b>25% of Net Revenues</b>	<b>12,551,973</b>
9930	<b>ESTIMATED ANNUAL REPAYMENT LIMIT</b>	<b>9,540,265</b>
	(25% of Net Revenues less Net Debt Charges)	

\* SLC denotes Schedule, Line Column.

**Ministry of  
Municipal Affairs  
and Housing**

Municipal Finance Policy Branch

777 Bay Street, 17<sup>th</sup> Floor  
Toronto ON M5G 2E5  
Tel.: 416 585-7000**Ministère des  
Affaires municipales  
et du Logement**777, rue Bay, 17<sup>e</sup> étage  
Toronto ON M5G 2E5  
Tél. : 416 585-7000

February 26, 2021

Dear Municipal Treasurer,

I am pleased to enclose a report showing your municipality's 2021 Annual Repayment Limit (ARL) respecting long-term debt and financial obligations. Your 2021 ARL was calculated based on 25 percent of your net own source revenues as reported in your 2019 Financial Information Return (FIR).

Municipalities in Ontario are responsible for ensuring that they do not exceed their ARL. When a municipality proposes long-term borrowing (or other long-term financial obligation), the municipal treasurer is responsible for updating the limit provided by the Ministry. The treasurer must determine if there is capacity within the municipality's ARL to undertake the planned borrowing. Schedule 81 of the FIR may be among the schedules of interest to the treasurer when updating the municipality's ARL.

If you require any further information, please contact the appropriate Municipal Service Office of the Ministry of Municipal Affairs (list enclosed).

Yours truly,

A handwritten signature in black ink that reads "Caspar Hall". The signature is written in a cursive, flowing style.

Caspar Hall  
Director

Enclosures

## Municipal Finance Matters

# Annual Repayment Limit

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### **What is the Annual Repayment Limit?**

The Annual Repayment Limit (ARL) may be generally summarized as the maximum amount that a municipality in Ontario can pay each year (without first going to the Local Planning Appeal Tribunal) in principal and interest payments for its long-term debt and other long-term financial commitments.

For most municipalities (not including Toronto) the ARL is set at 25 percent of their annual own-source revenues (such as property taxes, user fees and investment income), less their annual existing long-term debt service costs and payments for other long-term financial obligations. Municipalities may only exceed their ARL with the prior approval of the Local Planning Appeal Tribunal (LPAT).

For more information about the ARL, please see O. Reg. 403/02 (Debt and Financial Obligation Limits) on <https://www.ontario.ca/laws/regulation/020403>.

### **Role of the Ministry of Municipal Affairs and Housing**

The Ministry of Municipal Affairs and Housing issues an updated ARL statement to municipalities once a year. The ARL statement is typically sent to each municipality at the beginning of the calendar year and reflects the most recent financial information submitted by the municipality in its Financial Information Return (FIR), available on <https://efis.fma.csc.gov.on.ca/fir/Welcome.htm>.

### **How Does the Ministry Calculate the ARL? \***

The calculation of the ARL involves a number of steps. The ministry first determines the municipality's annual own-source revenue from sources such as property taxes, user fees and investment income. The ministry then calculates the amount that is 25 percent of the municipality's annual own-source revenue. Finally, the ministry subtracts the municipality's annual existing debt service costs and payments for other long-term financial obligations from the 25 percent figure to arrive at the ARL.

The ministry calculates 25 percent of the municipality's annual own-source revenue:

$$\begin{array}{|c|} \hline \text{Municipal} \\ \text{Own-Source Revenue} \\ \text{(e.g. Property Tax, User Fees)} \\ \hline \end{array} \times 25 \% = \begin{array}{|c|} \hline 25 \% \text{ of} \\ \text{Own-Source Revenue} \\ \hline \end{array}$$

The ministry subtracts municipal debt and other financial obligations to determine the ARL:

$$\begin{array}{|c|} \hline 25 \% \text{ of} \\ \text{Own-Source} \\ \text{Revenue} \\ \hline \end{array} - \begin{array}{|c|} \hline \text{Annual Payments for} \\ \text{Existing Debt and Other} \\ \text{Financial Obligations} \\ \text{(Principal + Interest)} \\ \hline \end{array} = \begin{array}{|c|} \hline \text{Annual Repayment Limit} \\ \hline \end{array}$$

For details on specific municipalities, please see <https://efis.fma.csc.gov.on.ca/fir/ViewARL.htm>

*\*For illustrative purposes only*

### Role of Municipalities

Municipalities in Ontario are responsible for ensuring that they do not exceed their ARL. When a municipality proposes long-term borrowing (or other long-term financial obligation), the municipal treasurer is responsible for updating the limit provided by the ministry. The treasurer must determine if there is capacity within the municipality's ARL to undertake the planned borrowing.

### Local Planning Appeal Tribunal (LPAT)

Applications and appeals in relation to a range of matters are brought before the LPAT (formerly known as the Ontario Municipal Board). In cases where municipalities intend to borrow or commit to amounts above their updated ARL, they must first seek the approval of the LPAT. Learn more at <http://elto.gov.on.ca/tribunals/lpat>.

## Questions financières municipales

# Plafond de remboursement annuel

### Qu'est-ce que le plafond de remboursement annuel?

On définit généralement le plafond de remboursement annuel comme étant le montant maximal de capital et d'intérêts qu'une municipalité de l'Ontario peut payer (sans avoir d'abord à faire appel au Tribunal d'appel de l'aménagement local) pour ses dettes à long terme et autres obligations financières à long terme.

Pour la plupart des municipalités (mis à part Toronto), le plafond de remboursement annuel correspond à 25 pour cent de leurs revenus autonomes annuels (comme l'impôt foncier, les frais d'utilisation et le revenu de placement), moins leurs frais de service de la dette annuels à long terme actuels et leurs paiements d'obligations financières à long terme. Les municipalités peuvent dépasser le plafond de remboursement annuel seulement lorsqu'elles obtiennent une autorisation préalable du Tribunal d'appel de l'aménagement local (TAAL).

Pour obtenir de plus amples renseignements au sujet du plafond de remboursement annuel, veuillez consulter le Règlement de l'Ontario 403/02 sur la limite de la dette et des obligations financières (Debt and Financial Obligation Limits) sur le site <https://www.ontario.ca/laws/regulation/020403>.

### Rôle du ministère des Affaires municipales et du Logement

Le ministère des Affaires municipales et du Logement transmet chaque année aux municipalités une version mise à jour de l'état du plafond de remboursement annuel. Habituellement, le ministère le transmet à chaque municipalité au début de l'année civile. Ce document reflète l'information financière la plus récente ayant été soumise par la municipalité dans son Rapport d'information financière (RIF), accessible sur le site <http://oraweb.mah.gov.on.ca/fir/welcome.htm>.

### De quelle façon le ministère calcule-t-il le plafond de remboursement annuel? \*

Le calcul du plafond de remboursement annuel comprend un certain nombre d'étapes. D'abord, le ministère détermine les revenus autonomes annuels de la municipalité obtenus par l'impôt foncier, les frais d'utilisation et le revenu de placement. Ensuite, le ministère calcule le montant correspondant à 25 pour cent des revenus autonomes annuels de la municipalité. Enfin, le ministère soustrait de ce montant correspondant à 25 pour cent des frais de service de la dette annuels à long terme existants et les paiements d'obligations financières à long terme de la municipalité pour obtenir le plafond de remboursement annuel.

**Le ministère calcule le montant correspondant à 25 pour cent des revenus autonomes annuels de la municipalité :**

$$\begin{array}{|c|} \hline \text{Revenus autonomes} \\ \text{municipaux} \\ \hline \end{array} \times \begin{array}{|c|} \hline 25 \% \\ \hline \end{array} = \begin{array}{|c|} \hline 25 \% \text{ des} \\ \text{revenus autonomes} \\ \hline \end{array}$$

**Le ministère soustrait le montant correspondant à la dette municipale et aux autres obligations financières afin de déterminer le plafond de remboursement annuel :**

$$\begin{array}{|c|} \hline 25 \% \text{ des} \\ \text{revenus} \\ \text{autonomes} \\ \hline \end{array} - \begin{array}{|c|} \hline \text{Paielements annuels des} \\ \text{dettes actuels et d'autres} \\ \text{obligations financières} \\ \text{(Capital + Intérêts)} \\ \hline \end{array} = \begin{array}{|c|} \hline \text{Plafond de} \\ \text{remboursement annuel} \\ \hline \end{array}$$

Pour obtenir des renseignements sur des municipalités en particulier, veuillez consulter le site <https://efis.fma.csc.gov.on.ca/fir/ViewARL.htm>.

*\* À titre indicatif seulement.*

## **Rôle des municipalités**

Les municipalités de l'Ontario doivent s'assurer de ne pas dépasser le plafond de remboursement annuel. Lorsqu'une municipalité propose un emprunt à long terme (ou toute autre obligation financière à long terme), le trésorier municipal doit mettre à jour le plafond maximal fourni par le ministère. Le trésorier municipal doit déterminer si le plafond de remboursement annuel de la municipalité permet d'aller de l'avant avec l'emprunt prévu.

## **Tribunal d'appel de l'aménagement local (TAAL)**

Les demandes et les appels concernant différentes affaires sont portés devant le TAAL (anciennement la Commission des affaires municipales de l'Ontario). Lorsque des municipalités ont l'intention d'emprunter ou d'engager des montants supérieurs à celui prévu par leur plafond de remboursement annuel, elles doivent d'abord demander l'approbation du TAAL. Apprenez-en davantage à l'adresse <http://elto.gov.on.ca/tribunals/lpat/about-lpat/?lang=fr>.

April 6, 2021

Ms. Cathy Burghardt-Jesson  
Warden, County of Middlesex  
399 Ridout Street North  
London, ON N6A 2P1

Dear Warden Burghardt-Jesson,

Re: Monthly Board of Health Update – March 2021

Please find the February Board of Health meeting update attached to this memo. The attached update includes links to reports reviewed at the March 18<sup>th</sup> Board of Health meeting, as well as links to the minutes from the meeting.

Sincerely,



Maureen Cassidy  
Chair, Middlesex-London Board of Health

cc:

Bill Rayburn, CAO, Middlesex County  
Kathy Bunting, Clerk, Middlesex County  
Middlesex County Municipalities



## MIDDLESEX-LONDON BOARD OF HEALTH

### Meeting Update

#### BOARD OF HEALTH MEETING – March 18, 2021, 7 p.m.

*Please note: This document contains draft versions of motions only from this meeting. Significant discussion on many items is not captured here but will be available in the approved minutes that will be published after the meeting of the following month.*

[Complete Agenda Package \(PDF\)](#)

Approved: [February 18, 2021 - Board of Health meeting](#)

Received: [February 18, 2021 - Governance Committee meeting](#)  
[March 4, 2021 – Finance and Facilities Committee meeting](#)

Reports	Reports Received and Approved by the Board of Health
<b>Finance and Facilities Committee Meeting Summary</b> <b>(<a href="#">Report No. 12-21</a>)</b>	<p>It was moved by <b>Mr. Reid, seconded by Ms. Elliott</b>, that the Board of Health receive Report No. 06-21FFC “Public Sector Salary Disclosure Act – 2020 Record of Employee’s Salaries and Benefits” for information.</p> <p>It was moved by <b>Mr. Reid, seconded by Ms. DeViet</b>, that the Board of Health receive Report No. 07-21FFC, “2020 Vendor / VISA Payments” for information.</p> <p>It was moved by <b>Mr. Reid, seconded by Mr. Steele</b>, that the Board of Health receive Report No. 08-21FFC, “2020 Board of Health Remuneration” for information.</p> <p>It was moved by <b>Mr. Reid, seconded by Mr. Steele</b>, that the Board of Health receive Report No. 09-20FFC, “Single Source Contract Award - KPMG” for information.</p>
<b>Summary Information Report – March 2021 re: Concentrations of Nicotine in Vaping Products</b> <b>(<a href="#">Report No. 13-21</a>)</b>	<p>It was moved by <b>Ms. DeViet, seconded by Ms. Elliott</b>, that the Board of Health receive Report No. 13-21 re: Summary Information (March 2021) report re: “Concentrations of Nicotine in Vaping Products Regulations” for information.</p>
<b>Cold Chain Incident</b> <b>(<a href="#">Report No. 14-21</a>)</b>	<p>It was moved by <b>Mr. Parker, seconded by Ms. DeViet</b>, that the Board of Health receive Report No. 14-21 re: “Vaccine Cold Chain Incident Resulting in Product Loss” for information.</p>
<b>COVID-19 Disease Spread and Vaccine Update</b>	<p>It was moved by <b>Mr. Reid, seconded by Ms. Arielle Kayabaga</b>, that the Board of Health receive the verbal report on COVID-19 Disease Spread and Vaccine Update for information.</p>

<p><b>Vector Borne Disease Program: Request for Proposal</b></p> <p><b>(<a href="#">Report No. 16-21</a>)</b></p>	<p>It was moved by <b>Ms. Kayabaga</b>, seconded by <b>Mr. Steele</b>, that the Board of Health:</p> <ol style="list-style-type: none"> <li>1) Receive Report No. 16-21 re: Vector-Borne Disease Program: Request for Proposal;</li> <li>2) Approve award of the contract for the Vector Borne Disease Program, Part A - Larval Mosquito Surveillance &amp; Control, to Canadian Centre for Mosquito Management (CCMM) Inc. in the amount of \$89,460 (before taxes); and</li> <li>3) Approve award of the contract for the Vector Borne Disease Program, Part B - Mosquito Identification and Viral Testing, to Entomogen Inc. in the amount of \$21,025 (before taxes).</li> </ol>
<p><b>Medical Officer of Health Activity Report March 2021</b></p> <p><b>(<a href="#">Report No. 15-21</a>)</b></p>	<p>It was moved by <b>Mr. John Brennan</b>, seconded by <b>Ms. Tino Kasi</b>, that the Board of Health receive Report No. 15-21 re: "Medical Officer of Health Activity Report for March 2021" for information.</p>
<p><b><a href="#">Correspondence for March 2021</a></b></p>	<p>It was moved by <b>Ms. Kasi</b>, seconded by <b>Ms. Elliott</b>, that the Board of Health endorse correspondence item a) re: "Keeping Ontario Open" from the Association of Local Public Health Agencies.</p> <p>It was moved by <b>Mr. Parker</b>, seconded by <b>Ms. DeViet</b>, that the Board of Health receive correspondence items b) through g.</p>

Ministry of Finance  
Office of the Minister

Ministère des Finances  
Bureau du ministre



7<sup>th</sup> Floor, Frost Building South  
7 Queen's Park Crescent  
Toronto ON M7A 1Y7  
Telephone: 416-325-0400  
Facsimile: 416-327-0374

7<sup>e</sup> étage, Édifice Frost Sud  
7 Queen's Park Crescent  
Toronto ON M7A 1Y7  
Téléphone: 416-325-0400  
Télécopieur: 416-327-0374

March 29, 2021

Dear Head of Council:

I am writing to provide you with an update on the Ontario Cannabis Legalization Implementation Fund (OCLIF).

As you know, OCLIF was announced in 2018 as a \$40 million initiative over two years to help municipalities with the implementation costs of recreational cannabis legalization. The funding under the program has now been fully disbursed.

The province also committed that, if Ontario's portion of the federal excise duty on recreational cannabis over the first two years of legalization exceeds \$100 million, the province will provide 50 per cent of the surplus to those municipalities that did not opt out as of January 22, 2019.

I am pleased to be able to share a final update on this commitment. Ontario's portion of the federal excise duty for the period of October 17, 2018 to October 16, 2020 has exceeded \$100 million, meaning we will share 50 per cent of the surplus excise duties (the amount greater than \$100 million), **\$3,991,090**, with eligible municipalities.

The government will distribute this final payment this month as follows:

- Funding will be provided on a per household basis to municipalities that did not opt-out of hosting retail stores as of January 22, 2019, adjusted so that each recipient municipality will receive at least \$5,000.
- Lower-tier and upper-tier municipalities will receive funding based on 50% of their households. Upper-tier municipalities will receive funding in relation to opt-out decisions made by the lower-tier municipality. If a lower tier municipality opted-out, the upper tier municipality will not receive funding on a per household basis in relation to that municipality.

The government is providing this funding now to municipalities in a manner similar to past payments. This means municipalities will have the funds on hand to use for the implementation costs the fund was designed to support.

The Deputy Minister of Finance will write shortly to the Treasurers of recipient municipalities with details about the administration of this funding and attach each municipality's specific allocation notice. Payments will also be processed at that time.

Municipalities have been important partners in the successful implementation of the federal government's legalization of recreational cannabis. We look forward to continuing to work together in this regard.

Sincerely,

*Original signed by*

Peter Bethlenfalvy  
Minister of Finance and President of the Treasury Board

c: The Honourable Doug Downey, Attorney General  
The Honourable Steve Clark, Minister of Municipal Affairs and Housing  
Mark Lawson, Chief of Staff, Ministry of Finance  
David Corbett, Deputy Attorney General  
Greg Orenacsak, Deputy Minister of Finance  
Kate Manson-Smith, Deputy Minister of Municipal Affairs and Housing  
Jane N Mallen, Assistant Deputy Minister, Policy Division, Ministry of Attorney General  
Erin McGinn, Assistant Deputy Minister, Government Business Enterprise Division, Ministry of Finance  
Jonathan Lebi, Assistant Deputy Minister, Local Government and Planning Policy Division, Ministry of Municipal Affairs and Housing

Ontario Cannabis Legalization Implementation Fund

Final Payment - Allocation Notice (March 2021)

Ontario



County of Middlesex

3900

The Ontario Cannabis Legalization Implementation Fund (OCLIF) is provided to municipalities to help with the implementation costs of recreational cannabis legalization.

Funding Allocation	\$9,153
A Funding Amount based on Number of Households (A1 x A2 ÷ 100)	\$9,153
1. Number of Households	29,524
2. Funding Amount per 100 Households	\$31

**Notes and Data Sources**

A - funding amount is rounded up to the nearest dollar.

A1 - household figures are based on the 2020 returned roll provided by the Municipal Property Assessment Corporation (MPAC).

A2 - represents the funding amount per 100 households for upper-tier municipalities.



## Dedicated to Preserving our Heritage Resources

2652 Gideon Drive, P.O. Box 47, Delaware, Ontario, N0L 1E0

Phone: 519-518-5590

Email: [middlesexcentearchives@gamil.com](mailto:middlesexcentearchives@gamil.com)

Website: [www.middlesecentearchive.ca](http://www.middlesecentearchive.ca)

April 2021

Another three months have passed and the Archives remains closed. The Board of Directors decided to keep the Archives closed until it was safe to re-open. Many of our volunteers are senior citizens and some with vulnerable people in their homes. Although we may think we are an essential service, we just could not risk affecting the health of our volunteers. So we remain closed at this time.



Just a few of the donated items in quarantine  
Annex B



That being said, the Archives has been a very busy place. Many emails continue to arrive with questions and offers of donations. Mail continues to be delivered. Donations continue to arrive including major collections. Those are stored in Annex B awaiting processing.

With the successful application of the Ontario Trillium Foundation Resilient Communities Grant for \$17 000, new rolling shelving has already been installed in Annex A. Archival supplies have arrived in anticipation of re-opening. Air purifiers are installed and working. With the Municipality of Middlesex Centre Grant of \$5000, additional rolling shelves will be installed in Annex B. In addition, donated wooden shelving has arrived in the Archives itself. These shelves will hold the family history collections in the Reference Section.



Rolling Shelving In Annex A

The Covid-19 closure caused the cancellation of the very popular Middlesex Centre Archives Heritage Fair in February. That event had grown exponentially in the number of vendors and attendance since its inception in 2018. It is definitely in the plans for February 2022!

Without the Heritage Fair, the Board of Directors sought new means to reach out to the people of Middlesex Centre and area. What better way than an

online auction! The MCA members, the community and local businesses responded overwhelmingly. They donated articles for the auction and then they participated in the actual auction. In fact, [www.filsonauction.com](http://www.filsonauction.com) was the social hub for Middlesex Centre and beyond residents for the week of February 6th to 11<sup>th</sup>. With such a range of items offered, the auction had something for everyone. It was a resounding success! The auction achieved two goals. It told people the Archives is definitely alive and functioning. It also brought in over \$7800 much needed funds to Middlesex Centre Archives. Thank you to everyone who contributed in any way and thanks to Ray and Caroline Filson and their team at Filson Auctions. The Board of Directors has decided to make this an annual event. We already have some items donated for the 2022 auction. So start thinking about what you can donate!



MCA Calendar 2021

The *Kilworth-Komoka-Delaware Villager* magazine expanded to include a new publication, the *Ilderton and Area Villager*. Middlesex Centre Archives contributes an article for each publication. Currently, Dave Zavitz is writing a series of 4 articles about his great, great grandmother, Anna Hampton Zavitz, titled *Anna: Courage of Conviction*. Read about the incredible people who helped develop Middlesex Centre.

The Committee to Establish a Middlesex County Archives resumed meetings through Zoom in February 2021 after a hiatus since March 2020 due to Covid-19. Currently the group, with membership from across Middlesex County, is working on a business plan.

The Board of Directors of the Middlesex Centre Archives continues to meet virtually through Zoom meetings. Committee work also continues through Zoom meetings. The Annual General Meeting for the Middlesex Centre Archives was held on March 30<sup>th</sup>, again with a Zoom meeting.

The Executive and Directors remain:

Chair – Carol Small

Vice-Chair – Dave Zavitz

Secretary – Bev Hughes

Treasurer – Gail Prior

Directors-at-large – Glenna Ladell, Sharon McMillan and Mary Vanderwal.

Our calendars for 2021 featured some churches of Middlesex Centre. Despite Covid-19 restrictions, the Archives had record sales. Thank you to the vendors who sold these for us – Crunican Orchards, Arva Flour Mill, Floral Temptations, The Marsh Store, Foodland (Komoka), Delaware Variety and BJ's Country Market.



Despite being closed for over 6 months, the Middlesex Centre Archives remains a vibrant member of the community. Thank you for your continued support.

**SECOND REPORT****MIDDLESEX COUNTY LIBRARY BOARD**

TUESDAY, MARCH 23, 2021 10:30 AM

Council Chambers, Middlesex County Building

**Electronic Library Board Meeting**

Members: Jim Maudsley, Chair; Warden Cathy Burghardt-Jesson; Councillor Brad Richards and Citizen Appointees: Ruth Adams and Marigay Wilkins. Also present was Lindsay Brock, Director of Library Services; Liz Adema, Public Services Coordinator; Cindy Howard, General Manager of Finance and Community Services; Morgan Calvert, Director ITS; Bill Rayburn, CAO; and Kathy Bunting, County Clerk

Also attending was Josh Smith, Community Navigator; Doug Warnock, Parkhill Supervisor; Leigh Robinson, Lucan Supervisor; Doug Warnock, Leigh Robinson, Josh Smith; and Pauline Andrew, Manager – OW and Homeless Prevention Services

**A. CALL TO ORDER**

1. Provision for disclosure of pecuniary interest.

None.

2. Minutes of the Library Board Meeting held on January 19, 2021.

Moved by Councillor Brad Richards

Seconded by Marigay Wilkins

That the Minutes of the Middlesex County Library Board meeting held on January 19, 2021 be approved as presented.

Carried.

3. Visioning Topics

- a) Community Navigator

- Presentation by Josh Smith, Community Navigator

- b) MINDS Transportation Service Project

- Presentation by Doug Warnock, Parkhill Supervisor and Leigh Robinson, Lucan Supervisor

**B. ACTION ITEMS**

None.

**C. CORRESPONDENCE AND INFORMATION ITEMS**

1. System eResources and System Internet Usage Statistics to February 2021 (with 2020 for comparison)
2. Accounts Payable to March 12, 2021 totalling \$155,396.18
3. System Circulation to February 2021
4. Newspaper articles concerning Middlesex County libraries
5. Curbside Pickup & Computer Appointments
6. Virtual Programming Participation – January and February 2021
7. Social Media Activity – January and February 2021
8. EarlyON Update – January and February 2021
9. Library Activity Report for January and February 2021
10. Ontario Library Super Conference 2021 – Staff Reports
11. AMO Policy Update – Expanded Library Broadband
12. Ontario Library Service Board Request – Assemblies

Moved by Ruth Adams

Seconded by Marigay Wilkins

That Items C.1 – LIB through C.12 – LIB be received for information.  
Carried.

**D. INQUIRIES****E. NEW BUSINESS**

1. Next Meetings  
10:30 a.m., May 25, 2021  
10:30 a.m., June 22, 2021  
10:30 a.m., September 28, 2021  
10:30 a.m., November 23, 2021  
10:30 a.m., December 14, 2021

2. Confirming By-Law

Moved by Councillor Brad Richards

Seconded by Ruth Adams

That first and second reading of the Confirming By-law be given:

Carried.

#12-LIB - A BY-LAW to confirm proceedings of the Middlesex County  
Library Board for March 23, 2021

Moved by Warden Cathy Burghardt-Jesson

Seconded by Marigay Wilkins

That third and final reading of the Confirming By-law be given.

Carried.

**F. ADJOURNMENT**

Moved by Ruth Adams

Seconded by Councillor Brad Richards

That the meeting adjourn at 11:31 a.m.

Carried.

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Kathleen Bunting, County Clerk  
Secretary to the Library Board

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Chair – Jim Maudsley



# March 2021 Report to council

Virtual meeting of FCM's Board of Directors

March 9-12, 2021

*This document summarizes key updates from the most recent meeting of the Board of Directors and Standing Committees of the Federation of Canadian Municipalities (FCM). It is designed to support board and committee members in reporting back to their local and regional councils on their progress with FCM.*

Report to Council (March 2021)

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*Governance in the COVID era: FCM's Board of Directors meets safely online.*

## Message from FCM's president

Dear board and committee members,

Remember this week. Even though we didn't get the opportunity to gather in person, our March board meeting showcased yet again the important work FCM's board and committee members do every day. You delivered results. We all delivered results together.

Our meeting coincided with the one-year anniversary of the World Health Organization declaring COVID-19 a global pandemic. So we took some time to look back on just some of the critical federal investments that FCM has secured for our members through the pandemic. From up to \$8.6 billion in emergency funding with the Safe Restart Agreement to the \$1 billion Rapid Housing Initiative. From the \$1.75 billion Universal Broadband Fund to landmark investments in public transit and rural transportation. I'm so proud of what we've accomplished together under incredibly difficult circumstances.

Of course, we didn't just spend the week looking back. In our committees and forums, as well as committee-of-the-whole, we looked ahead to how FCM can continue supporting municipalities of all sizes through the pandemic, and into Canada's recovery. We reviewed FCM's recommendations for empowering local governments in Budget 2021, as well as our spring advocacy strategy ahead of a possible federal election. We also announced that Halifax Councillor Lindell Smith will serve as Chair of FCM's new Standing Committee on Anti-Racism and Equity. Councillor Smith is a visionary leader who will play a central role in advancing FCM's commitment to equity and anti-racism. And at our board meeting on Friday, we approved FCM's 2021-2022 Corporate Plan—setting a strong foundation for the work ahead.

In this report, you'll find key highlights of the progress we made together during the week. Please share our work with your council. Your dedication to FCM—to our members and Canadians—is appreciated. I hope to see you soon.

Sincerely,



**Garth Frizzell**

FCM President

Councillor, City of Prince George





## Shaping Federal Budget 2021

**All week, board and committee members discussed FCM's recommendations and engagement strategy for the upcoming federal budget. Budget 2021 will come as municipalities continue working through pandemic challenges *and* ready themselves for a future recovery.**

Our cities and communities are where Canadians are living out the realities of COVID-19. These are also the places where a strong national recovery will need to take root. And our message is that Budget 2021 should build on *proven tools*—to reliably drive progress in *communities of all sizes* across the country.

That's why a key FCM recommendation is to **double the Gas Tax Fund transfer to municipalities**—and on March 25 the federal government announced that it will do that, for one year. This will directly empower local leaders, rural and urban, to kickstart more job-creating infrastructure projects. Because *you* know what's needed most locally right now—whether it's fixing a bridge, upgrading a recreation facility or expanding a community centre.

We're also urging a rapid **scale-up of the Rapid Housing Initiative**. The RHI has been a real COVID success story. By making good use of distressed buildings, available land, and modular housing, community housing providers are on track to deliver *permanent* safe and affordable homes to 4,700 Canadians facing homelessness. And by building on this success, we can deliver housing to at least 24,000 more people while creating good jobs.

We are calling on our federal partners to **apply a rural lens to national recovery**. That means prioritizing tools, like the GTF, that directly empower rural leaders who best understand local needs. It also means optimizing other tools for rural realities—for instance, by removing the project-size threshold for disaster mitigation funding, and by specifically growing the rural and remote stream of the Reaching Home homelessness strategy.

This budget is also a key moment to **address economic anxiety in western communities**. FCM's Western Economic Solutions Task Force (WEST) has advanced a suite of concrete recommendations. Together, they are designed to promote regional economic development, strengthen trade and transportation infrastructure, and support western economic diversification on the road to the federal net-zero emissions target.

As the pandemic continues, we also need to tackle remaining **municipal operating budget shortfalls**. That means working on a durable follow-up to the Safe Restart Agreement, and any solution will once again need to bring provinces and territories to the table as well.

**ACTION ITEM:** We've detailed FCM's recommendations in a **formal submission to the Finance Minister**, and we'll keep pressing our message through strategic touchpoints with all federal parties. We're urging board members to take the message directly to local MPs and other stakeholders—and FCM staff will be in touch with tools to help.

## Committees & forums

**FCM's Board of Directors oversees various committees and forums that provide direction and insight on a wide range of issues and priorities. Highlights from the March 2021 virtual meeting include:**

**Community Safety and Crime Prevention:** Continued discussions on policy options to address intersecting issues of police reform, anti-racism, mental health and drug policy. Received a presentation on the decriminalization of simple possession of illicit drugs as an approach to addressing the opioid crisis and substance use disorders in communities. Shared perspectives on the federal government's proposed legislation that would allow municipalities to ban handguns.

**Conference Planning:** Received an update from staff on planning for FCM's first-ever virtual Annual Conference, set for June 2021. Committee members emphasized the need for a diverse and engaging program that reflects the issues facing municipalities in the post-COVID landscape. They also received reports on the success of 2020's successful Sustainable Communities Conference, and on the selection process for locations of future FCM Board Meetings.

**Environmental Issues and Sustainable Development:** Discussed FCM's advocacy on the federal plan to plant two billion trees, and on reducing plastic waste. Approved additions to FCM climate policy, supporting the goal of achieving net-zero GHG emissions by 2050 and calling for an equity-centre and place-based federal approach to climate policy. Received an update on FCM's Green Municipal Fund, including the new Community Building Retrofit program supporting energy retrofits for municipal buildings like arenas, pools or libraries.

**Equity and Anti-racism:** Halifax Councillor Lindell Smith was named chair of this new committee struck in November. It will deliver an equity vision and action plan, including recommendations on a training and capacity-building program. It will provide the Board with an equity lens on new policies and activities—internally and across municipalities—and with systems to evaluate FCM's anti-racism and equity work. Fundamentally, it will support this Board in becoming a Canadian leader in anti-racism at the municipal level.

**International Relations:** Received guests from international organizations who shared insights on global trends and impacts on municipal international cooperation. Discussed the vision and opportunities for international program development and growth. Governance representatives presented updates on program activities, with particular attention to the Partnership for Local Economic Development and Democratic Governance (PLEDDG) in Ukraine that comes to a close in April 2021.

**Municipal Finance and Intergovernmental Arrangements:** Discussed the impact of the Safe Restart Agreement and how its funding helped communities keep vital services running despite financial impacts of COVID-19. Received an update on the Legal Defense Fund and upcoming intervention at the Supreme Court of Canada in Toronto's appeal of *Bill 5*. Also received an update on the municipal data partnership between FCM and Statistics Canada.

**Municipal Infrastructure and Transportation Policy:** Discussed FCM's pre-budget advocacy and updates on rail safety, active transportation, infrastructure funding, and rights-of-Way. Received an update on the announcement of a Permanent Transit Fund and updated FCM policy on NAV CANADA and passenger rail. Received an update on FCM's Municipal Asset Management Program (MAMP).

**Northern and Remote Forum:** Discussed Northern and remote considerations for policy and advocacy on broadband, housing and the Disaster Mitigation and Adaptation Fund. Also discussed how strategies to ensure that FCM's federal-election advocacy efforts reflect priorities for Northern and remote communities.

**Rural Forum:** Received an update from FCM CEO Carole Saab on rural-focused strategies. Discussed key priorities for economic recovery, including broadband, infrastructure, and rural and regional bus service. Discussed feedback that should be provided to the federal government on the creation of the new Rural and Regional Transportation Fund. Also received a presentation on FCM's continuing rural-broadband advocacy.

**Social-Economic Development:** Discussed FCM's federal advocacy on housing affordability and homelessness—focusing on the Rapid Housing Initiative, market rental housing and rural housing. Received an external presentation on housing in non-metropolitan Canada and an update on the First Nations—Community Economic Development Initiative.

**Women's Participation in Municipal Government:** Heard from beneficiaries of Toward Parity in Municipal Politics demonstration projects, including Nanaimo (BC), Region of Muskoka (ON), and Yellowhead County (AB). Discussed the vision for FCM's newest program that will aim to increase political empowerment of women in municipal leadership. Highlighted results of the FCM's Women in Local Government Scholarships and Awards and municipal contributions to the UN Commission on the Status of Women meetings in March.



## Resolutions

**FCM members submit resolutions for the Board's consideration on subjects of national municipal interest. Our process recognizes diverse voices while providing a focus for building a united municipal voice to drive concrete action. Resolutions considered at our March 2021 meeting include:**

**Preventing Accidental 9-1-1 Calls on Personal Devices:**

This resolution calls on FCM to urge the federal government to reduce the impact that pocket-dialed and dropped 9-1-1 calls are having on municipal resources—by requiring carriers to educate consumers on preventing accidental calls, and by working with the Canadian Wireless Telecommunications Association to develop a strategy to mitigate municipal impacts. The Board approved this resolution for consideration at FCM's 2021 Annual Conference.

**Strengthening Canada's Hate Speech Laws:** This resolution calls on FCM to advocate for the federal government to address hate speech in two major ways: through legislation that clarifies and strengthens the definition of hate speech, and through engagement with all orders of government to address the root causes of hate speech. The Board approved this resolution for consideration at FCM's 2021 Annual Conference.

**Expanding the Rural and Remote Stream of the**

**Reaching Home Program:** This resolution calls for an increased federal commitment to alleviate rural homelessness by strengthening data gathering and funding specific to rural and remote areas. It also argues that resources required to adequately respond to current levels of homelessness in rural and remote communities are considered insufficient relative to overall need. The Board approved this resolution for consideration at FCM's 2021 Annual Conference.

FCM resolutions database:  
[fcm.ca/fcm-resolutions](https://fcm.ca/fcm-resolutions)

## Key points to share

- **FCM's member-elected Board of Directors met this March 9-12.** The meeting was originally set for Prince George, BC, but we continue to meet safely online amid the COVID-19 pandemic. FCM unites 2,000 municipalities of all sizes at the national level, representing more than 90 percent of all Canadians.
- **We assessed progress that FCM has secured for members amid COVID.** That includes \$8.6B in emergency operating funding and the \$1B Rapid Housing Initiative for vulnerable residents. Looking to recovery, we've secured a \$1.75B Universal Broadband Fund, plus major public transit funding for municipalities of all sizes.
- **The upcoming federal budget was a major theme all week.** FCM has put forward recommendations to empower municipalities of all sizes to continue protecting Canadians through the pandemic—while gearing up to drive a strong post-COVID recovery.
- **FCM's budget recommendations build on proven municipal funding tools.** Those include doubling the Gas Tax Fund transfer for three years as a Municipal Economic Recovery Fund; and scaling up the federal-community Rapid Housing Initiative to deliver permanent housing to more Canadians who are experiencing chronic homelessness.
- **FCM's Rural Forum discussed recovery priorities—in Budget 2021 and beyond.** Those include a scaled-up Gas Tax Fund allocation for local infrastructure—as well as decisive federal follow-through on commitments to rural broadband infrastructure and rural/regional bus services (through national transit investments).
- **FCM's committees and forums studies and recommended action on a wide range of priorities—from rural & northern issues through community safety, environmental issues, women's participation, international relations, infrastructure, municipal finance and social-economic development.** Halifax Councillor Lindell Smith was named chair of the new Standing Committee on Anti-Racism and Equity.
- **Board members considered resolutions calling for federal action on key priorities.** Those include mitigating municipal impacts of accidental 9-1-1 calls; strengthening Canada's hate speech laws; and expanding the rural and remote stream of the Reaching Home homelessness strategy. The Board approved these resolutions for consideration at FCM's 2021 Annual Conference.
- **Board members approved FCM's 2021-22 Corporate Plan** (presented by CEO Carole Saab)—laying a foundation for the vital year ahead. They also received substantial updates on the FCM's financial strength, and on organizational initiatives, including FCM's commitment to anti-racism and equity.



April 7, 2021

## **AMO Policy Update – Province Declares a Third State of Emergency and Issues a Province-Wide Stay-at-Home Order**

Today the provincial government [declared](#) a third province-wide state of emergency under s. 7.0.1 (1) of the *Emergency Management and Civil Protection Act* (EMPCA). The province-wide Stay-at-Home order will be effective Thursday, April 8, 2021 at 12:01 a.m. It is intended to be kept in place for at least four weeks.

This is in addition to the [provincewide emergency brake](#) that was put in place for all 34 public health unit regions that took effect as of Saturday, April 3, 2021, at 12:01 a.m.

The province-wide Stay-at-Home order requires everyone to remain at home except for essential purposes, such as going to the grocery store or pharmacy, accessing health care services (including getting vaccinated), for outdoor exercise, or for work that cannot be done remotely.

The strengthened public health and workplace safety measures **include, but are not limited to:**

- Limiting the [majority of non-essential retailers](#) to only operate for curbside pick-up and delivery, via appointment, between the hours of 7 a.m. and 8 p.m., and other restrictions;
- Restricting access to shopping malls to limited specified purposes, while permitting only select stores to operate for in-person retail by appointment only and subject to a 25 per cent capacity limit (e.g. safety supply stores, rental and leasing services, etc.).
- Restricting discount and big box stores in-person retail sales to grocery items, pet care supplies, household cleaning supplies, pharmaceutical items, health care items, and personal care items only.

In addition, beginning next week, education workers who provide direct support to students with special education needs across the province, and all education workers in select hot spot areas, will be eligible to register for vaccination.

As Phase Two of the Province's COVID-19 vaccine distribution plan continues, mobile teams are being organized to administer vaccines in high-risk congregate settings, residential buildings, faith-based locations, and locations occupied by large employers in hot spot neighborhoods to individuals aged 18 or over.

The government will also extend booking for COVID-19 vaccination appointments to more age groups through its provincial booking system, for public health regions with highly impacted neighborhoods on Friday, April 9, 2021.

The current [COVID-19 Response Framework: Keeping Ontario Safe and Open](#) will continue to be paused during this time.

AMO's [COVID-19 Resources page](#) is being updated continually so you can find critical information in one place. Please send any of your municipally related pandemic questions to [covid19@amo.on.ca](mailto:covid19@amo.on.ca).

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\*Disclaimer: The Association of Municipalities of Ontario (AMO) is unable to provide any warranty regarding the accuracy or completeness of third-party submissions. Distribution of these items does not imply an endorsement of the views, information or services mentioned.