

THE CORPORATION OF THE COUNTY OF MIDDLESEX

BY-LAW #6771

A BY-LAW to adopt the 2016 Budget of the County of Middlesex.

WHEREAS Section 289 (1) of The Municipal Act, 2001, provides that an upper tier municipality shall in each year prepare and adopt a budget including estimates of all sums required during the year for the purposes of the upper-tier municipality;

WHEREAS Subsection 9 of the Municipal Act, 2001 provides that a municipality has the capacity, rights, powers and privileges of a natural person for the purpose of exercising its authority under this or any other Act;

AND WHEREAS Subsection 5(3) of the Municipal Act, 2001 provides that a municipal power shall be exercised by by-law;

THEREFORE the Council of The Corporation of the County of Middlesex enacts as follows:

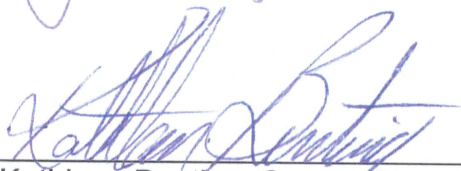
1. That the 2016 Budget of the County of Middlesex with estimated expenditures of \$91,557,207 requiring a contribution from the local municipalities in the amount of \$35,104,162 be adopted, attached as Schedule "A"

PASSED IN COUNCIL this 22nd day of March, 2016.

I, KATHLEEN BUNTING, CLERK
OF THE CORPORATION OF THE COUNTY
OF MIDDLESEX DO HEREBY CERTIFY
THAT THIS IS A TRUE COPY OF
MIDDLESEX COUNTY BY-LAW # 6771


.....


Jim Maudsley, Warden


Kathleen Bunting, County Clerk

Schedule "A"

**COUNTY OF MIDDLESEX
2016 BUDGET**

COMMITTEE / BOARD

| COMMITTEE / BOARD | TOTAL EXPENDITURES BUDGET | | | OPERATING BUDGET EXPENDITURES | | | CAPITAL/CAPITAL RESERVE BUDGET EXPENDITURES | | | NET TAXATION REQUIREMENT | | | |
|---------------------------------------|------------------------------|---------------|------|----------------------------------|---------------|-------|--|---------------|--------|-----------------------------|---------------|--------------|------|
| | 2015 | 2016 | % | 2015 | 2016 | % | 2015 | 2016 | % | 2015 | 2016 | \$ change | % |
| <u>COMMITTEE OF THE WHOLE</u> | | | | | | | | | | | | | |
| Administration | \$ 4,145,730 | \$ 4,287,763 | 3.4 | \$ 4,072,230 | \$ 4,195,653 | 3.0 | \$ 73,500 | \$ 92,110 | 25.3 | \$ 1,911,296 | \$ 1,952,779 | \$ 41,483 | 2.2 |
| Planning and Woodlots | 752,037 | 816,860 | 8.6 | 752,037 | 816,860 | 8.6 | | | | 420,774 | 464,340 | 43,566 | 10.4 |
| Economic Development | 436,754 | 482,815 | 10.5 | 330,254 | 426,315 | 29.1 | 106,500 | 56,500 | (46.9) | 436,754 | 482,815 | 46,061 | 10.5 |
| Information Technology | 1,029,614 | 1,166,745 | 13.3 | 879,614 | 1,016,745 | 15.6 | 150,000 | 150,000 | 0.0 | 795,614 | 908,576 | 112,962 | 14.2 |
| Family & Social Services | 11,230,426 | 12,198,059 | 8.6 | 11,212,106 | 12,187,699 | 8.7 | 18,320 | 10,360 | (43.4) | 5,358,701 | 5,360,858 | 2,157 | 0.0 |
| Transportation | 19,253,027 | 20,332,769 | 5.6 | 7,560,619 | 8,417,816 | 11.3 | 11,692,408 | 11,914,953 | 1.9 | 15,903,099 | 16,880,345 | 977,246 | 6.1 |
| Strathmere Lodge | 13,338,651 | 13,413,365 | 0.6 | 12,750,763 | 13,108,130 | 2.8 | 587,888 | 305,235 | (48.1) | 1,841,870 | 1,941,178 | 99,308 | 5.4 |
| Strathmere Lodge - Debenture | 1,361,440 | 1,361,440 | 0.0 | 1,361,440 | 1,361,440 | | | | | 757,000 | 757,000 | - | 0.0 |
| MLEMS AUTHORITY | | | | | | | | | | | | | |
| Land Ambulance | 29,917,839 | 31,870,957 | 6.5 | 28,857,325 | 30,733,574 | 6.5 | 1,060,514 | 1,137,383 | 7.2 | 2,322,163 | 2,431,958 | 109,795 | 4.7 |
| LIBRARY BOARD | | | | | | | | | | | | | |
| Library | 4,157,509 | 4,465,473 | 7.4 | 4,049,905 | 4,043,833 | (0.1) | 107,604 | 421,640 | 291.8 | 3,744,927 | 3,982,043 | 237,116 | 6.3 |
| HEALTH UNIT | | | | | | | | | | | | | |
| | 1,160,961 | 1,160,961 | 0.0 | 1,160,961 | 1,160,961 | 0.0 | | | | 1,160,961 | 1,160,961 | - | 0.0 |
| RESERVES | | | | | | | | | | | | | |
| Transfer from Res. - Tax Rate | | | | | | | | | | (250,000) | (94,591) | 155,409 | 62.2 |
| ONT. MUN. PARTNERSHIP FUND | | | | | | | | | | (1,146,000) | (974,100) | 171,900 | 15.0 |
| SURPLUS (from prior year) | | | | | | | | | | - | (150,000) | (150,000) | |
| Total before growth | \$ 86,783,988 | \$ 91,557,207 | 5.5 | \$ 72,987,254 | \$ 77,469,026 | 6.1 | \$ 13,796,734 | \$ 14,088,181 | 2.1 | \$ 33,257,159 | \$ 35,104,162 | \$ 1,847,003 | 5.6 |
| Growth and Reassessment Impact | | | | | | | | | | 1,847,003 | | (1,847,003) | |
| TOTAL | \$ 86,783,988 | \$ 91,557,207 | 5.5 | \$ 72,987,254 | \$ 77,469,026 | 6.1 | \$ 13,796,734 | \$ 14,088,181 | 2.1 | \$ 35,104,162 | \$ 35,104,162 | \$ - | 0.0 |

0.50% of 2015 Levy = \$ 166,286

1.00% of 2014 Levy = \$ 332,572



County of Middlesex

Committee of the Whole

2016 BUDGET ADMINISTRATION

| | 2015 PROJECTED | 2015 BUDGET | 2016 BUDGET |
|--|-------------------|----------------|----------------|
|--|-------------------|----------------|----------------|

ADMINISTRATION

| | | | |
|---------------------------------------|---------------------|---------------------|---------------------|
| REVENUES | | | |
| COUNTY OF MIDDLESEX | \$ 1,892,039 | \$ 1,911,296 | \$ 1,952,779 |
| SUPPLEMENTARY TAXES | 525,000 | 475,000 | 535,000 |
| INTEREST INCOME-GENERAL | 420,000 | 490,000 | 400,000 |
| RECOVERIES - Ambulance, Ontario Works | 276,979 | 276,979 | 468,378 |
| RENT - Facilities | 828,455 | 828,455 | 831,606 |
| TRANSFER FROM RESERVE | 100,000 | 100,000 | 100,000 |
| TRANSFER FROM CAPITAL | 64,000 | 64,000 | - |
| Total REVENUES | \$ 4,106,473 | \$ 4,145,730 | \$ 4,287,763 |

| | | | |
|--------------------------------------|-------------------|-------------------|-------------------|
| EXPENDITURES | | | |
| GOVERNANCE | | | |
| MEMBERS OF COUNCIL | | | |
| REMUNERATION | \$ 167,978 | \$ 170,637 | \$ 177,879 |
| BENEFITS | 6,000 | 6,000 | 6,170 |
| INSURANCE | 3,437 | 4,128 | 3,643 |
| TRAVEL | 22,000 | 22,000 | 22,000 |
| EXPENSES | 18,000 | 18,000 | 18,000 |
| CONVENTIONS | 62,661 | 57,543 | 59,461 |
| MEMBERSHIPS | 180,983 | 180,983 | 27,170 |
| SPECIAL EVENTS | 4,600 | 4,600 | 4,600 |
| Total MEMBERS OF COUNCIL | \$ 465,659 | \$ 463,891 | \$ 318,923 |
| LIBRARY BOARD | | | |
| REMUNERATION | \$ 4,950 | \$ 10,293 | \$ 10,448 |
| BENEFITS | 166 | 469 | 476 |
| CONVENTIONS - per diems | 3,000 | 3,000 | 8,000 |
| Total LIBRARY BOARD | \$ 8,116 | \$ 13,762 | \$ 18,924 |
| MIDDLESEX ACCESSIBILITY | | | |
| REMUNERATION | \$ 1,182 | \$ 1,176 | \$ 1,194 |
| BENEFITS | 65 | 75 | 75 |
| TRAVEL/EXPENSES/CONVENTIONS | 132 | 500 | 500 |
| Total MIDDLESEX ACCESSIBILITY | \$ 1,379 | \$ 1,751 | \$ 1,769 |
| Total GOVERNANCE | \$ 475,154 | \$ 479,404 | \$ 339,616 |



County of Middlesex

Committee of the Whole

2016 BUDGET ADMINISTRATION

| | 2015 PROJECTED | 2015 BUDGET | 2016 BUDGET |
|---|---------------------|---------------------|---------------------|
| ADMINISTRATION | | | |
| SALARIES | \$ 1,078,300 | \$ 1,109,342 | \$ 1,249,183 |
| BENEFITS | 281,135 | 281,217 | 333,965 |
| SALARY/BENEFITS CONTINGENCY | | | 34,450 |
| EDUCATION/TRAVEL - CAO | 18,050 | 18,500 | 18,500 |
| EDUCATION/TRAVEL - CLERK | 1,500 | 3,500 | 2,500 |
| EDUCATION/TRAVEL - HR | 4,936 | 5,100 | 5,250 |
| EDUCATION/TRAVEL - HEALTH & SAFETY | 3,096 | 4,100 | 3,200 |
| EDUCATION/TRAVEL - TREASURY | 16,789 | 15,839 | 18,000 |
| EDUCATION/TRAVEL - COUNTY SOLICITOR | 23,107 | 23,400 | 23,400 |
| OPERATIONS | 102,555 | 108,255 | 117,060 |
| AUDIT | 32,250 | 32,250 | 33,250 |
| CONSULTING | 64,812 | 64,812 | 65,812 |
| INSURANCE | 33,406 | 35,744 | 34,408 |
| INSURANCE DEDUCTIBLE PAYMENTS | 100,000 | 100,000 | 100,000 |
| TAX WRITE-OFFS | 205,000 | 205,000 | 205,000 |
| PROPERTY TAX CAPPING - SHORTFALL | 6 | 1,000 | 1,000 |
| Total ADMINISTRATION | \$ 1,964,942 | \$ 2,008,059 | \$ 2,244,978 |
| TRANSFERS | | | |
| TRANSFER TO RESERVE | \$ 100,000 | \$ 100,000 | \$ 100,000 |
| TRANSFER TO CAPITAL | 33,500 | 33,500 | 44,610 |
| Total TRANSFERS | \$ 133,500 | \$ 133,500 | \$ 144,610 |
| Total ADMINISTRATION | \$ 2,098,442 | \$ 2,141,559 | \$ 2,389,588 |
| FACILITIES | | | |
| FACILITIES OPERATING | | | |
| SALARIES | \$ 87,642 | \$ 88,039 | \$ 89,219 |
| BENEFITS | 28,582 | 29,604 | 30,290 |
| TRUCK MAINT. / EXP. | 3,810 | 4,000 | 4,000 |
| County Building & Gaol - CLEANING / | 132,941 | 132,941 | 135,610 |
| County Building & Gaol - INSURANCE | 11,157 | 11,938 | 11,492 |
| County Building & Gaol - UTILITIES | 84,395 | 73,895 | 86,753 |
| Total FACILITIES OPERATING | \$ 348,527 | \$ 340,417 | \$ 357,364 |
| TRANSFER TO CAPITAL | | | |
| TRANSFER TO CAPITAL | \$ 40,000 | \$ 40,000 | \$ 47,500 |
| Total TRANSFER TO CAPITAL | \$ 40,000 | \$ 40,000 | \$ 47,500 |
| Total FACILITIES | \$ 388,527 | \$ 380,417 | \$ 404,864 |
| MPAC - Assessment Services | | | |
| MPAC - Assessment Services | \$ 1,144,350 | \$ 1,144,350 | \$ 1,153,695 |
| Total MPAC - Assessment Services | \$ 1,144,350 | \$ 1,144,350 | \$ 1,153,695 |
| Total EXPENDITURES | \$ 4,106,473 | \$ 4,145,730 | \$ 4,287,763 |



County of Middlesex

Committee of the Whole

2016 BUDGET PLANNING DEPARTMENT

| | 2015 PROJECTED | 2015 BUDGET | 2016 BUDGET |
|-----------------------------|-------------------|------------------|------------------|
| REVENUES | | | |
| COUNTY OF MIDDLESEX | \$448,319 | \$420,774 | \$464,340 |
| LOCAL PLANNING REVENUE | \$239,256 | \$231,106 | \$320,520 |
| APPROVAL AUTHORITY FEES | \$10,000 | \$35,000 | \$30,000 |
| OTHER | \$55,797 | \$65,157 | \$2,000 |
| Total REVENUES | \$753,372 | \$752,037 | \$816,860 |
| EXPENDITURES | | | |
| PLANNING | | | |
| SALARIES | \$200,291 | \$200,291 | \$209,276 |
| BENEFITS | \$56,978 | \$56,978 | \$58,961 |
| OPERATIONS | \$20,000 | \$26,900 | \$21,900 |
| MIDDLESEX GEOGRAPHY NETWORK | \$46,500 | \$46,500 | \$79,000 |
| LEGAL SERVICES | \$2,000 | \$5,000 | \$5,000 |
| SPECIAL PROJECTS | \$59,192 | \$73,157 | \$5,000 |
| Total PLANNING | \$384,961 | \$408,826 | \$379,137 |
| LOCAL PLANNING | | | |
| SALARIES | \$185,038 | \$174,338 | \$241,837 |
| BENEFITS | \$52,968 | \$47,368 | \$59,586 |
| OPERATIONS | \$14,000 | \$9,400 | \$19,100 |
| Total LOCAL PLANNING | \$252,006 | \$231,106 | \$320,523 |
| WOODLANDS | | | |
| SALARIES | \$75,401 | \$75,401 | \$79,851 |
| BENEFITS | \$22,014 | \$22,014 | \$22,659 |
| OPERATIONS | \$14,690 | \$14,690 | \$14,690 |
| TRANSFER TO RESERVES | \$4,300 | \$0 | \$0 |
| Total WOODLANDS | \$116,405 | \$112,105 | \$117,200 |
| Total EXPENDITURES | \$753,372 | \$752,037 | \$816,860 |



County of Middlesex

Committee of the Whole

2016 BUDGET ECONOMIC DEVELOPMENT

| | 2015 PROJECTED | 2015 BUDGET | 2016 BUDGET |
|-------------------------------|-------------------|------------------|------------------|
| REVENUES | | | |
| COUNTY OF | \$ 418,927 | \$ 436,754 | \$ 482,815 |
| GRANTS | - | - | - |
| Total REVENUES | \$418,927 | \$436,754 | \$482,815 |
| EXPENDITURES | | | |
| SALARIES | \$ 87,400 | \$ 108,976 | \$ 137,871 |
| BENEFITS | 24,633 | 20,878 | 34,854 |
| OPERATIONS | 67,100 | 67,100 | 72,990 |
| ECONOMIC DEVELOPMENT SERVICES | 109,500 | 109,500 | 126,600 |
| TOURISM SERVICES | - | - | 54,000 |
| CONSULTANT | 23,794 | 23,800 | - |
| SPECIAL PROJECTS - CAPITAL | 106,500 | 106,500 | 56,500 |
| TRANSFER TO CAPITAL | - | - | - |
| Total EXPENDITURES | \$418,927 | \$436,754 | \$482,815 |



County of Middlesex

Committee of the Whole

2016 BUDGET INFORMATION TECHNOLOGY

| | | 2015 PROJECTED | 2015 BUDGET | 2016 BUDGET |
|--|--|-------------------|----------------|----------------|
|--|--|-------------------|----------------|----------------|

| | | | | |
|-----------------------|--|-------------------|---------------------|---------------------|
| REVENUES | | | | |
| COUNTY OF MIDDLESEX | | \$ 752,148 | \$ 795,614 | \$ 908,576 |
| RECOVERIES | | 191,600 | 191,600 | 199,169 |
| OTHER REVENUES | | 47,400 | 42,400 | 59,000 |
| Total REVENUES | | \$ 991,148 | \$ 1,029,614 | \$ 1,166,745 |

| | | | | |
|---------------------------|--|-------------------|---------------------|---------------------|
| EXPENDITURES | | | | |
| SALARIES | | \$ 450,226 | \$ 450,226 | \$ 568,561 |
| BENEFITS | | 131,122 | 131,122 | 167,638 |
| OPERATIONS | | 33,800 | 44,000 | 44,000 |
| NETWORK MAINTENANCE | | 226,000 | 254,266 | 236,546 |
| TRANSFER TO CAPITAL | | 150,000 | 150,000 | 150,000 |
| Total EXPENDITURES | | \$ 991,148 | \$ 1,029,614 | \$ 1,166,745 |

COUNTY OF MIDDLESEX
2016 BUDGET SUMMARY
DEPARTMENT OF SOCIAL SERVICES

| | 2015 PROJECTED | 2015 BUDGET | 2016 BUDGET |
|---|----------------------|----------------------|----------------------|
| REVENUES | | | |
| COUNTY OF MIDDLESEX | \$ 5,154,076 | \$ 5,358,701 | \$ 5,360,858 |
| GOVERNMENT CONTRIBUTION - PROVINCE/CITY + OW RECOVERIES | 6,280,788 | 5,871,725 | 6,837,201 |
| TOTAL REVENUES | \$ 11,434,864 | \$ 11,230,426 | \$ 12,198,059 |

EXPENDITURES

ONTARIO WORKS ADMINISTRATION

| | | | |
|--------------------------------|---------------------|---------------------|---------------------|
| SALARIES | \$ 1,070,732 | \$ 1,070,732 | \$ 1,093,589 |
| LOCAL SYSTEM SUPPORT SALARIES | 48,800 | 48,800 | \$ 50,264 |
| BENEFITS | 285,188 | 285,188 | \$ 312,399 |
| LOCAL SYSTEM SUPPORT EQUIPMENT | 45,320 | 45,320 | \$ 38,170 |
| TRAVEL | 39,000 | 39,000 | \$ 39,000 |
| TRAINING AND EDUCATION | 15,000 | 15,000 | \$ 15,000 |
| MEMBERSHIPS | 12,000 | 12,000 | \$ 3,500 |
| GENERAL OFFICE EXPENSE | 42,000 | 42,000 | \$ 42,000 |
| TECHNOLOGY | 3,000 | 3,000 | \$ 3,000 |
| ACCOMMODATION | 65,220 | 65,220 | \$ 65,220 |
| PROFESSIONAL ADVISORS | 10,000 | 10,000 | \$ 10,000 |
| ADMINISTRATION | \$ 1,636,260 | \$ 1,636,260 | \$ 1,672,142 |

ONTARIO WORKS EMPLOYMENT

| | | | |
|-----------------------------------|---------------------|---------------------|---------------------|
| PURCHASED SERVICE | 61,000 | 61,000 | \$ 61,000 |
| PARTICIPATION EXPENSES | 40,000 | 40,000 | \$ 40,000 |
| INTAKE SCREENING - CITY OF LONDON | 28,000 | 28,000 | \$ 28,000 |
| DOMICILLIARY HOSTELS | - | - | \$ - |
| PROGRAM COSTS | 3,562,500 | 3,562,500 | \$ 3,596,700 |
| EMPLOYMENT | \$ 3,691,500 | \$ 3,691,500 | \$ 3,725,700 |

CHILDREN'S SERVICES

| | | | |
|---|---------------------|---------------------|---------------------|
| ADMINISTRATION - SALARIES | \$ 88,198 | \$ 88,198 | \$ 94,890 |
| - BENEFITS | 21,735 | 21,735 | \$ 23,997 |
| PROGRAM - FEE SUBSIDY | 748,535 | 748,535 | \$ 985,001 |
| - SPECIAL NEEDS RESOURCING | 255,016 | 255,016 | \$ 269,042 |
| - WAGE ENHANCEMENT GRANT | 204,438 | | \$ 304,781 |
| - GENERAL OPERATING GRANT (GOG) | 489,101 | 489,101 | \$ 744,615 |
| MIDDLESEX SUPPORTS + SUMMER RECREATIONAL CHILD CARE | 129,000 | 129,000 | \$ 134,000 |
| PAY EQUITY | 25,032 | 25,032 | \$ 25,032 |
| CAPACITY | 26,875 | 26,875 | \$ 28,145 |
| MINOR CAPITAL | 35,669 | 35,669 | \$ 33,808 |
| EARLY CHILD DEVELOPMENT | 22,000 | 22,000 | \$ 22,000 |
| CHILDREN'S SERVICES | \$ 2,045,599 | \$ 1,841,161 | \$ 2,665,311 |

SOCIAL HOUSING

| | | |
|---------------------|---------------------|---------------------|
| \$ 3,898,158 | \$ 3,898,158 | \$ 3,985,877 |
|---------------------|---------------------|---------------------|

OTHER PROGRAM COSTS

| | | |
|-------------------|-------------------|-------------------|
| \$ 163,347 | \$ 163,347 | \$ 149,029 |
|-------------------|-------------------|-------------------|

TOTAL EXPENDITURES

| | | |
|----------------------|----------------------|----------------------|
| \$ 11,434,864 | \$ 11,230,426 | \$ 12,198,059 |
|----------------------|----------------------|----------------------|

**COUNTY OF MIDDLESEX
BUDGET COMMITTEE
2016 BUDGET**

TRANSPORTATION - OPERATING

REVENUES

| | | | |
|------------------------|---------------|---------------|---------------|
| COUNTY OF MIDDLESEX | \$ 15,628,015 | \$ 15,903,099 | \$ 16,880,345 |
| TRANSFER FROM RESERVES | - | - | - |
| CITY OF LONDON | 1,129,464 | 1,250,000 | 1,250,000 |
| GRAVEL ROYALTY | 55,685 | 50,000 | 50,000 |
| FEDERAL GAS TAX | 2,049,927 | 2,049,927 | 2,152,424 |

Total Revenues

| | | |
|----------------------|----------------------|----------------------|
| \$ 18,863,091 | \$ 19,253,027 | \$ 20,332,769 |
|----------------------|----------------------|----------------------|

EXPENDITURES

OPERATING COSTS

| | | | |
|--------------------------------|--------------|--------------|--------------|
| ROAD MAINTENANCE | \$ 6,137,618 | \$ 6,158,800 | \$ 6,582,848 |
| BRIDGE & CULVERT MAINTENANCE | 370,974 | 250,000 | 500,000 |
| OVERHEAD | 935,603 | 1,336,809 | 1,401,139 |
| EQUIPMENT & HOUSING OPERATIONS | (889,815) | (697,002) | (722,736) |
| ENVIROMENTAL SERVICES | 25,000 | 25,000 | 25,000 |
| EMERGENCY PLANNING, FIRE & 911 | 591,304 | 487,012 | 631,565 |

Total Operating Costs

| | | |
|---------------------|---------------------|---------------------|
| \$ 7,170,683 | \$ 7,560,619 | \$ 8,417,816 |
|---------------------|---------------------|---------------------|

TRANSFERS

| | | | |
|--------------------------------|--------------|--------------|--------------|
| TRANSFER TO ROADS CAPITAL | \$ 8,242,408 | \$ 8,242,408 | \$ 8,464,953 |
| TRANSFER TO EQUIPMENT CAPITAL | 800,000 | 800,000 | 800,000 |
| TRANSFER TO FACILITIES CAPITAL | 150,000 | 150,000 | 150,000 |
| TRANSFER TO BRIDGE CAPITAL | 2,500,000 | 2,500,000 | 2,500,000 |

Total Transfers to Capital & Reserves

| | | |
|----------------------|----------------------|----------------------|
| \$ 11,692,408 | \$ 11,692,408 | \$ 11,914,953 |
|----------------------|----------------------|----------------------|

Total Expenditures

| | | |
|----------------------|----------------------|----------------------|
| \$ 18,863,091 | \$ 19,253,027 | \$ 20,332,769 |
|----------------------|----------------------|----------------------|

**COUNTY OF MIDDLESEX
BUDGET COMMITTEE
2016 BUDGET**

STRATHMERE LODGE

REVENUE

| | 2015 PROJECTED | 2015 BUDGET | 2016 BUDGET |
|---------------------------------|---------------------------|------------------------|------------------------|
| COUNTY OF MIDDLESEX | \$ 1,747,703 | \$ 1,841,870 | \$ 1,941,178 |
| PROVINCE OF ONTARIO | 7,397,230 | 7,284,991 | 7,414,728 |
| RESIDENTS | 3,656,974 | 3,749,525 | 3,876,589 |
| OTHER | 58,326 | 44,377 | 45,635 |
| TRANSFER FROM RESERVE -- WSIB | 30,000 | 30,000 | 30,000 |
| TRANSFER FROM RESERVE - CAPITAL | 387,888 | 387,888 | 105,235 |
| TOTAL REVENUE | \$ 13,278,121 | \$ 13,338,651 | \$ 13,413,365 |

EXPENDITURES

| | | | |
|--------------------------------|----------------------|----------------------|----------------------|
| SALARIES | \$ 8,619,812 | \$ 8,654,571 | \$ 8,773,064 |
| BENEFITS | 2,013,279 | 2,067,380 | 2,164,709 |
| SUPPLIES | 215,448 | 205,598 | 213,565 |
| FACILITY REPLACEMENTS | 46,095 | 46,095 | 63,965 |
| FACILITY MAINTENANCE | 132,610 | 125,035 | 135,761 |
| OTHER REPLACEMENTS | 104,358 | 98,500 | 108,280 |
| PURCHASED SERVICES | 519,437 | 519,225 | 544,869 |
| RAW FOOD | 487,815 | 480,245 | 494,288 |
| UTILITIES | 350,304 | 349,500 | 402,500 |
| INSURANCE | 35,479 | 36,286 | 36,277 |
| AUDIT | 3,663 | 5,000 | 5,000 |
| LEGAL & CONSULTING | 5,000 | 5,000 | 5,000 |
| TREASURY CHARGE | 94,453 | 94,453 | 96,465 |
| OFFICE EXPENSE | 31,105 | 32,500 | 33,212 |
| EDUCATION, TRAVEL & CONVENTION | 31,375 | 31,375 | 31,175 |
| CAPITAL | 587,888 | 587,888 | 305,235 |
| TOTAL EXPENDITURES | \$ 13,278,121 | \$ 13,338,651 | \$ 13,413,365 |



County of Middlesex

Committee of the Whole

2016 BUDGET

STRATHMERE LODGE DEBENTURE PAYMENT

| | 2015 PROJECTED | 2015 BUDGET | 2016 BUDGET |
|------------------------------|--------------------|--------------------|--------------------|
| REVENUES | | | |
| COUNTY OF MIDDLESEX | \$757,000 | \$757,000 | \$757,000 |
| PROVINCE OF ONTARIO | \$604,440 | \$604,440 | \$604,440 |
| TSF. FROM RESERVE - TAX RATE | \$0 | \$0 | \$0 |
| Total REVENUES | \$1,361,440 | \$1,361,440 | \$1,361,440 |
| EXPENDITURES | | | |
| PRINCIPAL | \$890,000 | \$890,000 | \$890,000 |
| INTEREST | \$443,960 | \$443,960 | \$402,721 |
| TSF. TO RESERVE - TAX RATE | \$27,480 | \$27,480 | \$68,719 |
| Total EXPENDITURES | \$1,361,440 | \$1,361,440 | \$1,361,440 |

**COUNTY OF MIDDLESEX
COMMITTEE OF THE WHOLE
2016 BUDGET**

LAND AMBULANCE - OPERATING

REVENUES

COUNTY OF MIDDLESEX
PROVINCE OF ONTARIO - Land Ambulance
CITY OF LONDON - Land Ambulance
TRANSFERS FROM RESERVES
Total Revenues

EXPENDITURES

PAYMENTS TO MIDDLESEX-LONDON EMS
Total - Services

VEHICLES, EQUIPMENT & MEDICAL SUPPLIES
VEHICLE & EQUIPMENT CAPITAL
Total - Vehicles, Medical

Total Expenditures

LAND AMBULANCE - CAPITAL

CAPITAL EXPENDITURES

vehicle purchases
New station development
medical equipment (capital)
computers & software
Total Capital Expenditures

CAPITAL REVENUES

Transfer From Operations
Transfer From Reserves
Total Capital Revenues

| 2015 PROJECTION | 2015 BUDGET | 2016 PROPOSED BUDGET |
|--------------------|----------------|-------------------------|
|--------------------|----------------|-------------------------|

| | | |
|----------------------|----------------------|----------------------|
| | | |
| 2,322,163 | 2,322,163 | \$ 2,431,958 |
| 14,197,389 | 14,197,389 | 14,869,917 |
| 12,898,287 | 12,898,287 | 13,219,082 |
| 500,000 | 500,000 | 1,350,000 |
| \$ 29,917,839 | \$ 29,917,839 | \$ 31,870,957 |
| | | |
| | | |
| | | |
| | | |
| 28,857,325 | 28,857,325 | 30,733,574 |
| 28,857,325 | 28,857,325 | 30,733,574 |
| | | |
| | | |
| | | |
| 1,060,514 | 1,060,514 | 1,137,383 |
| 1,060,514 | 1,060,514 | 1,137,383 |
| | | |
| | | |
| | | |
| \$ 29,917,839 | \$ 29,917,839 | \$ 31,870,957 |

| 2015 PROJECTION | 2015 BUDGET | 2016 PROPOSED BUDGET |
|--------------------|----------------|-------------------------|
|--------------------|----------------|-------------------------|

| | | |
|---------------------|---------------------|---------------------|
| \$ 1,060,514 | \$ 1,060,514 | \$ 708,133 |
| | | 179,250 |
| 1,000,000 | 1,000,000 | |
| 250,000 | 250,000 | 250,000 |
| \$ 2,310,514 | \$ 2,310,514 | \$ 1,137,383 |

| | | |
|---------------------|---------------------|---------------------|
| \$ 1,060,514 | \$ 1,060,514 | \$ 1,137,383 |
| 1,250,000 | 1,250,000 | |
| \$ 2,310,514 | \$ 2,310,514 | \$ 1,137,383 |



County of Middlesex

Library Board

2016 BUDGET

LIBRARY

| | 2015 PROJECTED | 2015 Budget | 2016 Budget |
|---------------------------------------|--------------------|--------------------|--------------------|
| REVENUES | | | |
| COUNTY OF MIDDLESEX | \$3,744,927 | \$3,744,927 | \$3,982,043 |
| PROV. OF ONT. - OPERATING | \$134,047 | \$134,047 | \$134,047 |
| GOVERNMENT OF CANADA | \$2,047 | \$0 | \$3,000 |
| ONTARIO LIBRARY CAPACITY FUND | \$25,035 | \$25,035 | \$20,900 |
| MINISTRY OF HEALTH AND LONG TERM CARE | \$24,050 | \$175,000 | \$175,000 |
| SOCIAL SERVICES | \$40,000 | \$40,000 | \$40,000 |
| DONATIONS / FUNDRAISING | \$19,839 | \$10,000 | \$10,000 |
| FINES & LOST BOOKS | \$25,156 | \$25,000 | \$25,000 |
| OTHER REVENUES | \$4,646 | \$3,500 | \$3,500 |
| SURPLUS PRIOR YEAR | \$43,925 | \$0 | \$71,983 |
| Total REVENUES | \$4,063,672 | \$4,157,509 | \$4,465,473 |
| EXPENDITURES | | | |
| SALARIES | \$1,993,911 | \$2,222,375 | \$2,198,880 |
| BENEFITS | \$398,900 | \$403,971 | \$432,764 |
| OPERATIONS | \$187,431 | \$203,135 | \$225,700 |
| BOOKS | \$539,022 | \$450,000 | \$461,000 |
| BRANCH DEVELOPMENT | \$57,162 | \$40,000 | \$55,000 |
| BRANCHES - RENT | \$506,814 | \$492,585 | \$544,181 |
| AUTOMATION | \$167,225 | \$104,906 | \$103,375 |
| TRANSFER TO CAPITAL | \$144,569 | \$107,604 | \$311,640 |
| LIBRARY OFFICE MAINTENANCE | \$7,933 | \$7,933 | \$7,933 |
| HEALTHY KIDS COMMUNITY CHALLENGE | \$5,524 | \$125,000 | \$125,000 |
| Total EXPENDITURES | \$4,008,491 | \$4,157,509 | \$4,465,473 |
| SURPLUS | \$71,983 | | |

**MIDDLESEX-LONDON HEALTH UNIT
2016 PROPOSED BUDGET SUMMARY**

Appendix B

| REF # | | 2014 Revised Budget | 2014 Actual | 2015 Revised Budget | 2016 Budget | \$ increase/ (\$ decrease) over 2015 | % increase/ (% decrease) over 2015 |
|--|--|------------------------|----------------------|------------------------|----------------------|--|--|
| <i>Oral Health, Communicable Disease & Sexual Health Services</i> | | | | | | | |
| <u>A-1</u> | Office of the Associate Medical Officer of Health | \$ 505,948 | \$ 542,293 | \$ 674,903 | \$ 752,839 | \$ 77,936 | 11.5% |
| <u>A-7</u> | Vaccine Preventable Diseases | 1,732,962 | 1,849,717 | 2,154,838 | 2,061,353 | (93,485) | -4.3% |
| <u>A-13</u> | Infectious Disease Control | 1,399,852 | 1,413,290 | 1,492,937 | 1,596,639 | 103,702 | 6.9% |
| <u>A-20</u> | The Clinic & Sexual Health Promotion | 2,351,566 | 2,277,982 | 2,549,331 | 2,671,827 | 122,496 | 4.8% |
| <u>A-27</u> | Oral Health | 2,327,919 | 2,316,572 | 2,501,623 | 1,525,955 | (975,668) | -39.0% |
| <i>Total Oral Health, Comm. Disease & Sexual Health Services</i> | | \$ 8,318,247 | \$ 8,399,854 | \$ 9,373,632 | \$ 8,608,613 | \$ (765,019) | -8.2% |
| <i>Environmental Health & Chronic Disease Prevention Services</i> | | | | | | | |
| <u>B-1</u> | Office of the Director | \$ 549,449 | \$ 521,368 | \$ 572,561 | \$ 582,859 | \$ 10,298 | 1.8% |
| <u>B-8</u> | Chronic Disease Prevention and Tobacco Control | 1,270,585 | 1,296,966 | 1,286,866 | 1,420,570 | 133,704 | 10.4% |
| <u>B-16</u> | Food Safety | 1,377,777 | 1,303,411 | 1,336,103 | 1,345,304 | 9,201 | 1.3% |
| <u>B-22</u> | Healthy Communities and Injury Prevention | 1,216,373 | 1,259,735 | 1,197,141 | 1,212,695 | 15,554 | 1.3% |
| <u>B-30</u> | Health Hazard Prevention and Management/Vector Borne Disease | 1,238,138 | 1,207,489 | 1,276,268 | 1,215,447 | (60,821) | -4.8% |
| <u>B-38</u> | Safe Water and Rabies Team | 790,920 | 783,733 | 813,552 | 819,898 | 6,346 | 0.8% |
| <u>B-44</u> | Southwest Tobacco Control Area Network | 436,500 | 436,647 | 436,500 | 436,500 | - | 0.0% |
| <i>Total Environmental Health & Chronic Disease Prevention Services</i> | | \$ 6,879,742 | \$ 6,809,349 | \$ 6,918,991 | \$ 7,033,273 | \$ 114,282 | 1.7% |
| <i>Family Health Services</i> | | | | | | | |
| <u>C-1</u> | Office of the Director | \$ 778,139 | \$ 670,608 | \$ 755,067 | \$ 814,478 | \$ 59,411 | 7.9% |
| <u>C-7</u> | Reproductive Health Team | 1,387,192 | 1,370,088 | 1,508,892 | 1,502,547 | (6,345) | -0.4% |
| <u>C-13</u> | Early Years Team | 1,601,224 | 1,605,247 | 1,607,163 | 1,557,731 | (49,432) | -3.1% |
| <u>C-21</u> | Screening, Assessment and Intervention Team | 2,751,860 | 2,751,860 | 2,871,048 | 2,871,048 | - | 0.0% |
| <u>C-27</u> | Best Beginnings Team | 3,306,791 | 3,264,218 | 3,313,898 | 3,412,420 | 98,522 | 3.0% |
| <u>C-35</u> | Child Health Team | 1,477,254 | 1,468,333 | 1,642,380 | 1,689,282 | 46,902 | 2.9% |
| <u>C-42</u> | Young Adult Team | 1,143,579 | 1,096,752 | 1,132,614 | 1,095,297 | (37,317) | -3.3% |
| <i>Total Family Health Services</i> | | \$ 12,446,039 | \$ 12,227,106 | \$ 12,831,062 | \$ 12,942,803 | \$ 111,741 | 0.9% |

**MIDDLESEX-LONDON HEALTH UNIT
2016 PROPOSED BUDGET SUMMARY**

Appendix B

| REF # | | 2014 Revised Budget | 2014 Actual | 2015 Revised Budget | 2016 Budget | \$ increase/ (\$ decrease) over 2015 | % increase/ (% decrease) over 2015 |
|---|---|------------------------|----------------------|------------------------|----------------------|--|--|
| Office of the Medical Officer of Health | | | | | | | |
| D-1 | Office of the Medical Officer of Health & Travel Clinic | \$ 554,718 | \$ 559,150 | \$ 567,154 | \$ 531,446 | \$ (35,708) | -6.3% |
| D-6 | Communications | 381,122 | 366,189 | 363,397 | 363,449 | 52 | 0.0% |
| D-14 | Emergency Planning | 172,172 | 208,031 | 181,172 | 184,302 | 3,130 | 1.7% |
| | Total Office of the Medical Officer of Health | \$ 1,108,012 | \$ 1,133,370 | \$ 1,111,723 | \$ 1,079,197 | \$ (32,526) | -2.9% |
| Human Resources & Corporate Strategy | | | | | | | |
| E-1 | Human Resources & Labour Relations | \$ 963,032 | \$ 899,440 | \$ 1,068,124 | \$ 1,115,222 | \$ 47,098 | 4.4% |
| E-8 | Privacy/Occupational Health & Safety | 201,189 | 203,321 | 181,497 | 184,665 | 3,168 | 1.7% |
| E-13 | Strategic Projects | 133,987 | 128,164 | 135,287 | 128,604 | (6,683) | -4.9% |
| | Human Resources & Labour Relations | \$ 1,298,208 | \$ 1,230,925 | \$ 1,384,908 | \$ 1,428,491 | \$ 43,583 | 3.1% |
| F-1 | Finance & Operations | \$ 834,832 | \$ 747,929 | \$ 749,884 | \$ 735,149 | \$ (14,735) | -2.0% |
| G-1 | Information Technology Services | \$ 1,111,040 | \$ 1,080,769 | \$ 1,111,372 | \$ 1,140,125 | \$ 28,753 | 2.6% |
| H-1 | General Expenses & Revenues | \$ 1,921,891 | \$ 2,822,760 | \$ 1,930,875 | \$ 1,898,086 | \$ (32,789) | -1.7% |
| | TOTAL MIDDLESEX-LONDON HEALTH UNIT EXPENDITURES | \$ 33,918,011 | \$ 34,452,062 | \$ 35,412,447 | \$ 34,865,737 | \$ (546,710) | -1.5% |
| Funding Sources | | | | | | | |
| | Ministry of Health & Long-Term Care (Cost-Shared) | \$ 16,273,273 | \$ 16,096,817 | \$ 16,899,277 | \$ 16,972,825 | \$ 73,548 | 0.4% |
| | The City of London | 6,095,059 | 6,095,059 | 6,095,059 | 6,095,059 | - | |
| | The County of Middlesex | 1,160,961 | 1,160,961 | 1,160,961 | 1,160,961 | - | |
| | Ministry of Health and Long Term Care (100%) | 3,997,228 | 4,062,053 | 4,281,779 | 3,708,759 | (573,020) | -13.4% |
| | Ministry of Children and Youth Services (100%) | 5,189,733 | 5,235,338 | 5,296,275 | 5,296,275 | - | 0.0% |
| | Public Health Agency of Canada | 152,430 | 152,162 | 270,151 | 271,732 | 1,581 | 0.6% |
| | Public Health Ontario | 119,910 | 115,975 | 107,475 | 107,475 | - | |
| | User Fees | 647,197 | 843,080 | 964,710 | 918,710 | (46,000) | -4.8% |
| | Other Offset Revenue | 282,220 | 690,617 | 336,760 | 333,941 | (2,819) | -0.8% |
| | TOTAL MIDDLESEX-LONDON HEALTH UNIT FUNDING | \$ 33,918,011 | \$ 34,452,062 | \$ 35,412,447 | \$ 34,865,737 | \$ (546,710) | -1.5% |

**MIDDLESEX-LONDON HEALTH UNIT
2016 PROPOSED BUDGET SUMMARY
By Object of Expenditure**

| | 2014 Revised Budget | 2014 Actual | 2015 Revised Budget | 2016 Budget | \$ increase/ (\$ decrease) over 2015 | % increase/ (% decrease) over 2015 |
|---|--------------------------------|------------------------|--------------------------------|------------------------|---|---|
| <i>Expenditure</i> | | | | | | |
| Salary & Wages | \$ 21,857,134 | \$ 21,590,915 | \$ 22,896,257 | \$ 23,217,269 | \$ 321,012 | 1.40% |
| Benefits | 5,430,845 | 5,383,185 | 5,729,873 | 5,852,614 | 122,741 | 2.14% |
| Expected Agency Gapping | (815,163) | - | (815,163) | (789,938) | 25,225 | -3.09% |
| Travel | 443,643 | 374,441 | 433,069 | 418,072 | (14,997) | -3.46% |
| Program Supplies | 1,821,517 | 1,753,157 | 1,780,992 | 1,736,399 | (44,593) | -2.50% |
| Board Expenses | 55,500 | 37,091 | 55,500 | 55,500 | - | 0.00% |
| Staff Development | 143,576 | 110,989 | 206,848 | 218,248 | 11,400 | 5.51% |
| Professional Services | 2,051,486 | 1,898,575 | 2,246,648 | 1,315,635 | (931,013) | -41.44% |
| Occupancy Costs | 1,467,273 | 1,543,940 | 1,473,273 | 1,499,108 | 25,835 | 1.75% |
| Furniture & Equipment | 524,313 | 568,941 | 661,114 | 556,399 | (104,715) | -15.84% |
| Other Expenses | 487,887 | 764,751 | 494,036 | 536,431 | 42,395 | 8.58% |
| Contributions to Reserve Funds | 450,000 | 426,077 | 250,000 | 250,000 | - | 0.00% |
| TOTAL MIDDLESEX-LONDON HEALTH UNIT | \$ 33,918,011 | \$ 34,452,062 | \$ 35,412,447 | \$ 34,865,737 | \$ (546,710) | -1.5% |

**COUNTY OF MIDDLESEX
RESERVE - TAX RATE STABILIZATION**

| | <u>Actual</u> | <u>Actual</u> | <u>Actual</u> | <u>Projected</u> | <u>Projected</u> | <u>Projected</u> | <u>Projected</u> | <u>Projected</u> |
|---------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|
| | 2012 \$,000 | 2013 \$,000 | 2014 \$,000 | 2015 \$,000 | 2016 \$,000 | 2017 \$,000 | 2018 \$,000 | 2019 \$,000 |
| Balance forward from prior year | \$ 1,395 | \$ 1,215 | \$ 691 | \$ 1,247 | \$ 1,089 | \$ 1,063 | \$ 1,274 | \$ 1,525 |
| Transfer to Reserve | | | | | | | | |
| Transfer to Reserve - Surplus | 322 | - | 641 | 65 | - | 100 | 100 | 100 |
| Sale of property | | | | | | | | |
| Transfer to Operating | -406 | -469 | -39 | -250 | -95 | | | |
| Transfer to Capital | | | -32 | | | | | |
| Strathmere Lodge - Rebuild | | | | | | | | |
| Strathmere Lodge - Debenture | -96 | -55 | -14 | 27 | 69 | 111 | 151 | 193 |
| Balance | \$ 1,215 | \$ 691 | \$ 1,247 | \$ 1,089 | \$ 1,063 | \$ 1,274 | \$ 1,525 | \$ 1,818 |
| Net change | \$ -180 | \$ -524 | \$ 556 | \$ -158 | \$ -26 | \$ 211 | \$ 251 | \$ 293 |

Ontario Municipal Partnership Fund (OMPF) 2016 Allocation Notice



County of Middlesex

3900

2016 Highlights for the County of Middlesex

- The County of Middlesex's estimated benefit of the 2016 provincial uploads totals \$4,185,400 which is the equivalent of 5% of all municipal property tax revenue in the County.
- In addition, the County of Middlesex will receive \$974,100 through the 2016 OMPF.
- The 2016 uploads combined with the OMPF exceed the payments received in 2004 by \$4,793,500.

A Total 2016 OMPF

\$974,100

| | |
|--|-----------|
| 1. Assessment Equalization Grant | - |
| 2. Northern Communities Grant | - |
| 3. Rural Communities Grant | - |
| 4. Northern and Rural Fiscal Circumstances Grant | - |
| 5. Transitional Assistance | \$974,100 |

B 2016 Combined Benefit of OMPF and Provincial Uploads (Line B1 + Line B2)

\$5,159,500

| | |
|---------------------------------|-------------|
| 1. Total OMPF (Equal to Line A) | \$974,100 |
| 2. Provincial Uploads | \$4,185,400 |

C Other Ongoing Provincial Support

\$2,610,200

| | |
|-------------------|-------------|
| 1. Public Health | \$1,548,700 |
| 2. Land Ambulance | \$1,061,500 |

D Key OMPF Data Inputs

| | |
|--|-------------|
| 1. Households | 27,799 |
| 2. Total Weighted Assessment per Household | \$321,461 |
| 3. Rural and Small Community Measure | 65.0% |
| 4. Farm Area Measure | n/a |
| 5. Northern and Rural Municipal Fiscal Circumstances Index | n/a |
| 6. 2016 Guaranteed Level of Support | 85.0% |
| 7. 2015 OMPF (Line A from 2015 Allocation Notice) | \$1,146,000 |

Ontario Municipal Partnership Fund (OMPF) 2016 Allocation Notice



County of Middlesex

3900

2016 OMPF Allocation Notice - Line Item Descriptions

A The OMPF grants are described in detail in the OMPF Technical Guide – this document can be found on the Ministry of Finance's website at: <http://www.fin.gov.on.ca/en/budget/ompf/2016>

A5 If applicable, reflects the amount of transitional support provided to assist the municipality in adjusting to the redesigned OMPF program.

B1 Sum of 2016 OMPF grants. (Equal to Line A)

B2 Estimated 2016 benefit of the Province's upload of social assistance benefit program costs.

C1 The estimated 2016 municipal benefit of the Province's 75 per cent share of public health funding relative to its 50 per cent share in 2004. In two-tier systems, this benefit is identified at the upper-tier level. Actual municipal savings may not correspond with the Allocation Notice due to budget approvals made by the local Boards of Health. Municipalities may provide additional funding beyond their obligated cost share. Any additional municipal funding is not included in the calculation of the public health figure.

C2 The estimated 2016 municipal benefit of the Province's 50 per cent share of land ambulance funding relative to its share in 2005. This incremental increase in land ambulance funding delivers on the Province's commitment to strengthen land ambulance services and maintain the 50:50 sharing of land ambulance costs. In two-tier systems, this benefit is identified at the upper-tier level.

D2 Refers to the total assessment for a municipality weighted by the tax ratio for each class of property (including payments in lieu of property taxes retained by the municipality) divided by the total number of households.

D3 Represents the proportion of a municipality's population residing in rural areas or small communities. For additional information see the 2016 OMPF Technical Guide.

D4 Represents the percentage of a municipality's land area comprised of farm land. Additional details regarding the calculation of the Farm Area Measure are provided in the 2016 OMPF Technical Guide.

D5 The northern and rural Municipal Fiscal Circumstances Index (MFCI) measures a municipality's fiscal circumstances relative to other northern and rural municipalities in the province, and ranges from 0 to 10. A lower MFCI corresponds to relatively positive fiscal circumstances, whereas a higher MFCI corresponds to more challenging fiscal circumstances. For additional information see the 2016 OMPF Technical Guide.

D6 Represents the guaranteed level of support the municipality will receive from the Province through the 2016 OMPF. In 2016, the OMPF Minimum Guarantee for southern municipalities has increased to 85 per cent. For additional information see the 2016 OMPF Technical Guide.

D7 2015 OMPF allocation

Note: Provincial funding and other ongoing provincial support initiatives rounded to multiples of \$100.